

**Inland Counties Emergency Medical Agency (ICEMA)  
2026-27 Recommended Budget  
Attachment A**

	Appropriation	Operating Transfers Out	Contribution to Reserves	Total Requirements	Available Reserves	Est. Net Position Available	Budgeted Staffing
<b>Inland Counties Emergency Medical Agency</b>							
ICEMA	\$ 5,916,776	\$ 0	\$ 659,665	\$ 6,576,441	\$ 8,088,207	\$ 0	20
ICEMA Consolidated Special Revenue Funds	0	2,003,995	150,000	2,153,995	2,666,678	0	0
<b>Total ICEMA</b>	<b>\$ 5,916,776</b>	<b>\$ 2,003,995</b>	<b>\$ 809,665</b>	<b>\$ 8,730,436</b>	<b>\$ 10,754,885</b>	<b>\$ 0</b>	<b>20</b>
<b>Grand Total</b>	<b>\$ 5,916,776</b>	<b>\$ 2,003,995</b>	<b>\$ 809,665</b>	<b>\$ 8,730,436</b>	<b>\$ 10,754,885</b>	<b>\$ 0</b>	<b>20</b>

To accommodate actual fund balance as determined by the Auditor-Controller/Treasurer/Tax Collector at year end, technical balancing adjustments to appropriation, revenue, and available reserves are authorized.

For all special revenue funds, adjustments will be made to appropriation, revenue, or available reserves as appropriate. No adjustments will be made to fixed asset appropriation units.

For all capital project funds, adjustments will be made to appropriation, revenue, or available reserves as appropriate.