

EXHIBIT A

Amendment No. 2 for Smart County Master Plan Scope of Work

Task 1: CONFIRE Computer Aided Dispatch to Computer Aided Dispatch (Cad to Cad) (\$168,350)

Cad to Cad (Program) is a Program spearheaded by Consolidated Fire Agencies (CONFIRE) to implement seamless computer aided dispatch across jurisdictions within San Bernardino County and ultimately with neighboring agencies.

The ultimate scope of use will provide connections to agencies that include regional and local fire agencies, Inland County Emergency Management Agency (ICEMA), Office of Emergency Services (OES), regional and local law enforcement, and others. The program aims to establish a fully integrated and interoperable dispatch system among emergency medical services, regional and local fire and law enforcement, and other agencies, enhancing emergency response coordination and efficiency across jurisdictions. As Cad to Cad currently exists within CONFIRE, the question has arisen as to whether that is the appropriate Program manager. This analysis will be undertaken to identify the correct entity under which Cad to Cad should be managed.

Task 1.1: Program Management and Coordination

Task 1.2: Existing Condition Analysis and Answer Following Questions

- Conduct a comprehensive assessment of the programs current state, including system functionality, user engagement, and operational requirements.
 - What are the resources needed to run at current state?
- Which agencies are currently connected?
- Which need to be connected?
- What is needed to expand the Program to meet the ultimate design?
 - Technology Resources
 - Staff Resources
 - Fund resources
 - Data/Information Access
- What are the challenges to CONFIRE meeting the needs?
- Which agency ought to be considered for the “Parent Organization”
 - Identify Program expansion costs
 - Identify the ongoing Operations and Maintenance (O/M) costs
 - Identify the current fund sources
 - Identify the total funding required for program expansion, delineate existing funding sources, calculate gaps, and propose feasible solutions such as grants, partnerships, or participant contributions
 - Recommend how costs will be allocated to participants.
- Analysis: Data governance and Security issues per agency
 - Need to identify stakeholders
 - Need to identify the decision-makers
- Identify any issues and concerns not identified above.

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Task 1.3: Outreach/Education

- Coordination of Information/Outreach effort
 - Education/Information/Feedback coordination of participating agencies

Task 1.4: Program Recommendations

- Provide recommendations/options for:
 - Parent agency
 - Options for future build out of the system or alternative solutions/technologies
 - Expansion “Capital” needs
 - Ongoing O/M for parent agency
 - Ongoing O/M for participating agencies
 - Analyze existing governance structure and provide recommendations for potential update.
 - Analyze existing agreement/MOU form for participation

Task 1 Deliverables:

- Memo providing analysis under Task 1.2
- Creation and implementation of an outreach plan under Task 1.3
- Memo providing recommendations/options under Task 1.4 identifying:
 - Options for Ultimate Program Build Out
 - Appropriate “Parent” agency
 - Expansion “Capital” needs
 - Ongoing O/M for parent agency
 - Ongoing O/M for participating agencies
 - Governance structure
 - Agreement/MOU form for participation

Task 2: Remote Connectivity Concept for Emergency Communications (\$50,000)

- The SBCTA Board is likely to proceed with dismantling of the Motorist Aid Call Box System over the next six months. However, there are potential areas of poor cell coverage on several state highways in San Bernardino County that could benefit from an alternate method of emergency access. The purpose of this task is to evaluate cost-effective and secure connectivity solutions to address gaps in cell coverage on San Bernardino highways, ensuring robust emergency access in underserved areas. Prepare a report identifying such areas and different options for maintaining connectivity (Starlink, satellite phone, etc.), including measures for prevention of theft, abuse, and vandalism. The report shall also include the following:
 - Highlight pros and cons of different technologies implemented in available options.
 - Scalability
 - Compatibility with existing infrastructure
 - Long-term maintenance considerations
 - Provide equipment cutsheets on technology used.
 - Equipment weight/height and foundation concept.

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- Provide brief written report (memo) on findings from research.
- Present recommendations in a technical memorandum with reasonings on preferred configuration options with considerations to cost, availability, equipment resiliency and time.
- Recommend and provide implementation process for pilot test for the leading candidate.

Task 2 Deliverable

Provide Memo on findings from research.

- Present recommendations with reasonings on preferred configuration options with considerations to cost, availability, equipment resiliency and time.
- Recommend and provide implementation process for pilot test for the leading candidate.