

ADDENDUM NO. 1

TO THE PROGRESSIVE DESIGN-BUILD ENTITIES STATEMENT OF QUALIFICATIONS PACKAGE FOR THE DEPARTMENT OF PUBLIC WORKS HEAQUARTERS REPLACEMENT PROJECT IN THE CITY OF SAN BERNARDINO

The following changes and/or additions shall be made to the Design-Build Entities Request for Qualifications Package.

Additional Reference Documents

- 1. Adding Mandatory Pre SOQ Meeting PDF Presentation and virtual sign-in sheet reports. Documents added:
 - a. "Reference Document No.5- DPW Pre-SOQ Conference Presentation_8.13.25."
 - b. "Reference Document No.6 - DPW Pre-SOQ Conference-Attendance Report_8.13.25"

- 2. Adding Excell Spreadsheet Forms:
 - a. "Form Vol 3-2.1 - Supporting Information-Phase 1 Preconstruction Lump Sum Fee)"
 - b. "Form Vol 3-2.2 - Supporting Information -Phase 2 Management Lump Sum Fee and Phase 2 Margin Percentage_8.25.25"

Request for Clarification Questions and Answers

- Question Number (Example: Q.1)
- Answer Number (Example: A.1)

No.	Document; section number; and page number	Category (1,2,3,4)	RFQ Comment
Q1.	Sec.1; Page 5	1	Is it acceptable if one (1) firm from the PDB team was in attendance at the Mandatory Pre-SOQ Conference?
A1.			Attendance at the mandatory Pre-SOQ conference is required by the prime consultant, whether serving as the contractor or the architect of record.

Q2.	Sec. 3.5; Page 30-32	2	Can you elaborate on the purpose of the proposal security, we have never seen this before on a project. Additionally, the County has stated that the award date is tentative – meaning the date of return of this security payment is unclear. Would the County be able to provide a more exact date for return of payment?
A2.			Proposal security for unsuccessful proposers will be returned within 15 business days following contract award and execution, cancellation of the solicitation, or expiration of the SOQ validity period. For the successful proposer, the proposal security will be returned within 30 business days following contract award and execution, cancellation of the solicitation, or expiration of the SOQ validity period (or such earlier date as the County elects). At present, contract execution is anticipated in March 2026, following Board approval.
Q3.	Form Volume 3-2.1	3	Price proposal Instructions references Form Vol 3-2.1 (Supporting Information (Phase 1 Preconstruction Lump Sum Fee) in excel. It does not appear the excel form was posted to portal.
A3.			Document has been included as part of this Addendum No.1
Q4.	Form Volume 3-2.1	3	Price proposal Instructions references Form Vol 3-2.1(Supporting Information (Phase 2 Management Lump Sum Fee and Phase 2 Margin Percentage) in excel. It does not appear excel form was posted to portal.
A4.			Document has been included as part of this Addendum No.1

Don Day
Don Day (Sep 2, 2025 10:29:09 PDT)

Don Day, Director
Project and Facilities Management Department,
Project Management

RG;la

San Bernardino County
Project and Facilities Management Department,
Project Management
620 South E Street
San Bernardino, CA 92415-0184
<http://www.pfm.sbcounty.gov/>
DATE: 09/02/2025

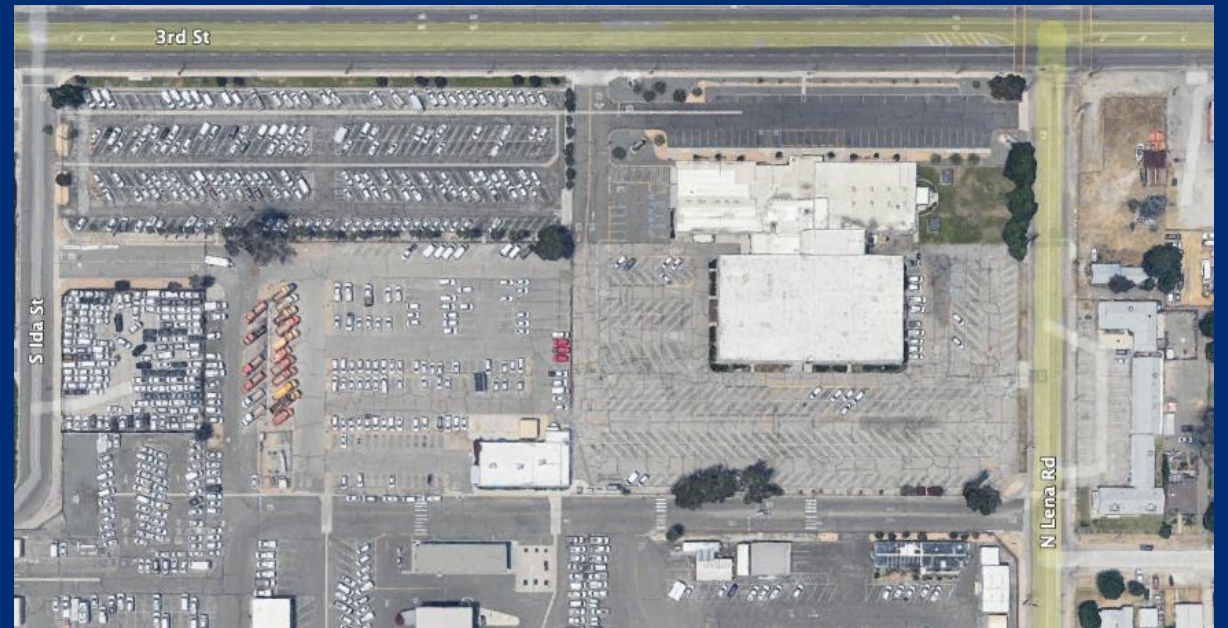


Department of Public Works Building

Pre-SOQ Conference - Project No. 10.10.1777

**San Bernardino County
Project and Facilities
Management Department**

Managed for:
Department of Public Works



August 13, 2025

www.SBCounty.gov

Project Team

San Bernardino County

Project and Facilities Management Division

- Sarah Riley – Chief of Project Management
- René Glynn – Supervising Project Manager
- Liliana Aubert – Project Manager
- Ron O’Neal – Project Manager

Griffin Structures – Owner’s Representative

- Jon Hughes – Principal in Charge
- Dustin Alamo – Predevelopment Manager
- Sally Armanious – Construction Manager



Public Works Stakeholder Team

- Noel Castillo, Director of DPW
- David Doublet, Assistant Director of DPW
- Byanka Velasco, Assistant Director of DPW
- Aimee Westrom, CFO of DPW
- Shane Silsby – Department Liaison

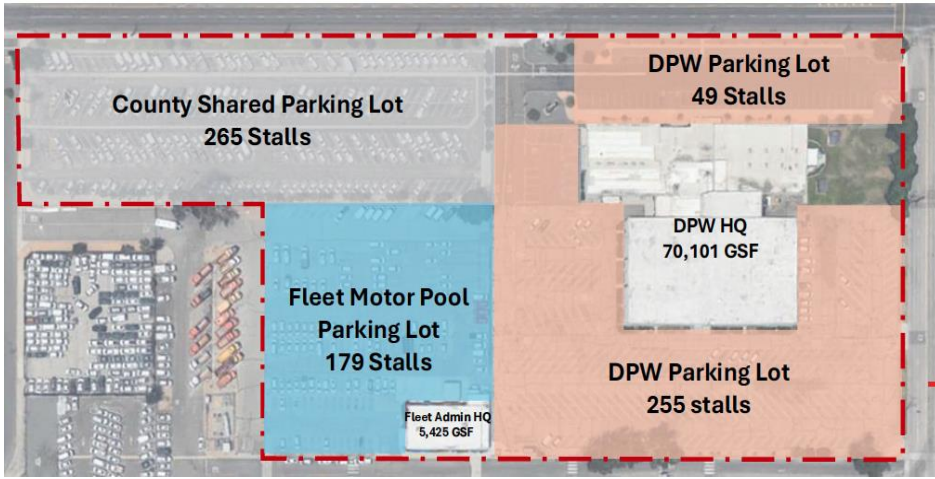


Purpose

Review and discuss the RFQ requirements and evaluation criteria for the Department of Public Works Building project.

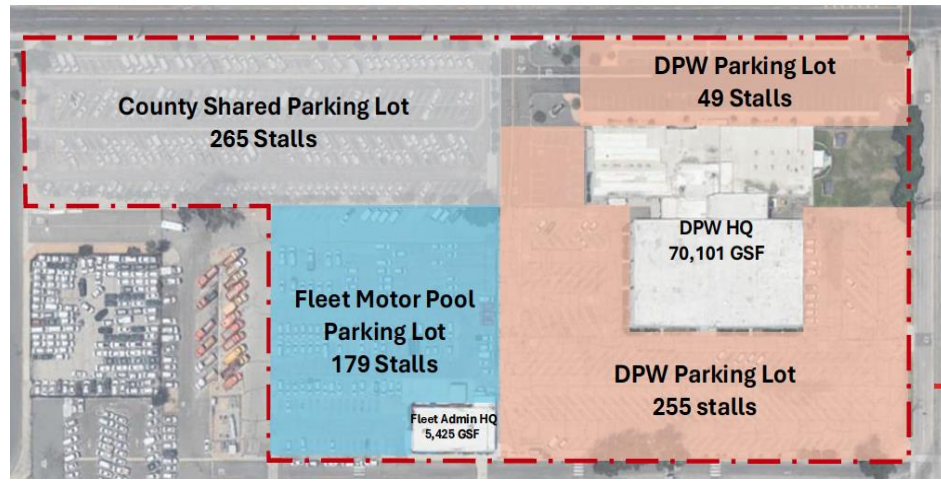
Agenda

1. Project Overview
2. Delivery Method & Contract
3. Funding & Commitment
4. RFQ Submission Overview
5. Evaluation Criteria
6. Key Dates & Milestones
7. Administrative & Legal Notes
8. Questions & Close-Out



Construction Budget: \$77M (excl design fees)
Completion Goal: October 2029

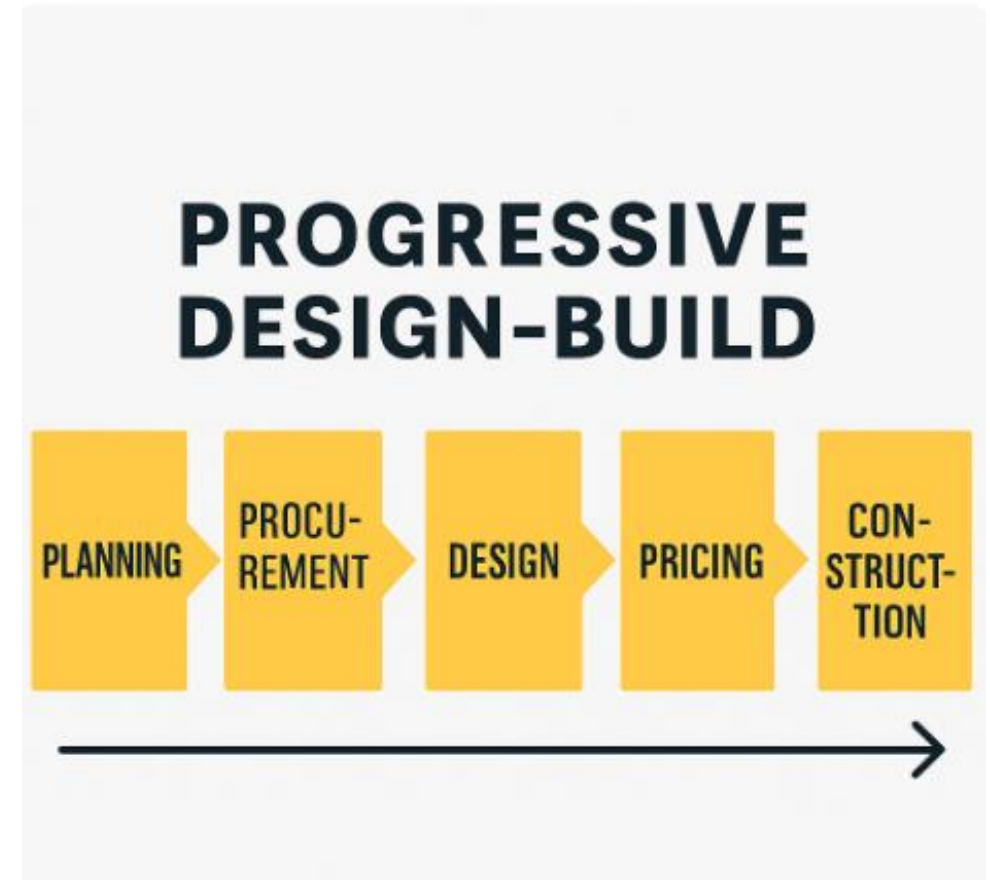
- **Forward-Thinking Infrastructure Investment:** A new home for Public Works that supports sustainable growth, long-term adaptability, and evolving service needs of the County.
- **Mission-Centered Design:** Enhancing collaboration across engineering, transportation, flood control, solid waste, and special districts.
- **Public Engagement & Accessibility:** A welcoming front-of-house with dedicated spaces for community interaction and permitting.
- **Integrated Campus Vision:** A master-planned facility that balances operational needs today with flexibility for future expansion.
- **Delivery Approach:** Progressive Design-Build structure promoting innovation, value, and accelerated delivery.



Construction Budget: \$77M (excl design fees)
Completion Goal: October 2029

- **75,455 SF New Headquarters Facility**
- **Departmental & Executive Offices / Workstations**
- **Public Interface:** Lobby, service counter, and community mtg areas
- **Specialized Spaces:**
 - Surveyor Record Room (temp-controlled)
 - Traffic + flood control archives
 - Dedicated conference and training rooms
- **Field Support:** Touchdown spaces and offices for field crews.
- **Parking & Site Planning:**
 - 530 new stalls (incl. 100 secured fleet, 390 staff, 40 visitor)
 - 444 replacement stalls for Motor Pool + shared County uses
- Site considerations for EV charging, circulation, and future expansion
- **Demo Add Alternate:** Remove 825 E. 3rd St. post-occupancy

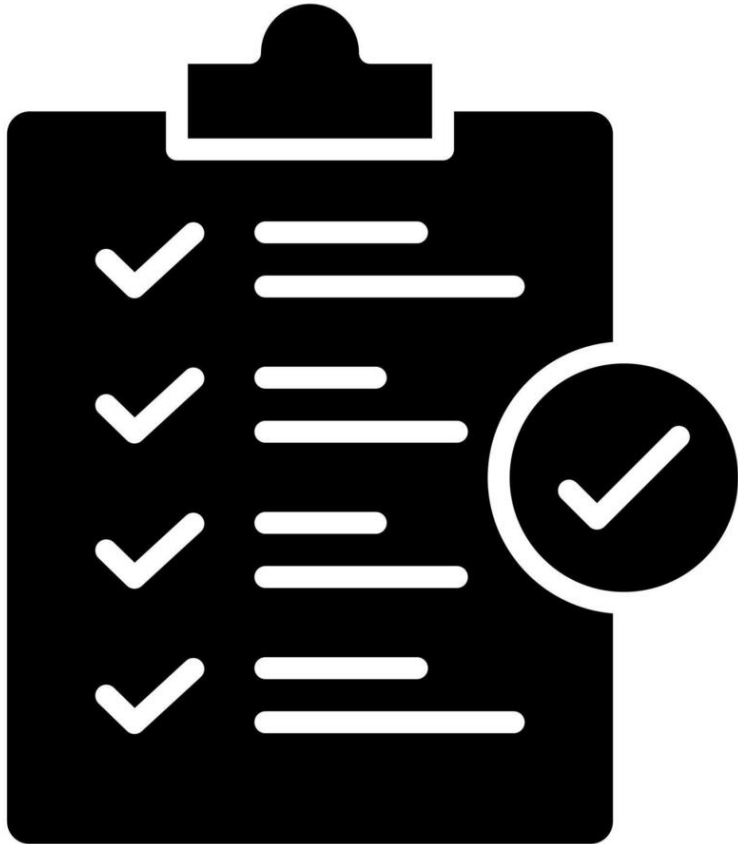
- **Phase 1: Preconstruction Services**
 - Program refinement thru design development, cost modeling, GMP
- **Phase 2: Construction**
 - Subject to Phase 1 outcome
- **Early Works Packages possible**
- **Performance & Payment Bonds**
 - Required equal to 100% of each phase of work's contract price





- Combination of State and local funding sources
- County seeks value-driven, schedule-conscious teams
- This is a cornerstone investment for the County

- **Deadline for Questions: September 3, at 3:00 PM**
- **Due: October 8, 2025 @ 3:00 PM**
- **Submit via ePro + hard copies**
 - USB & printed format required
- **Volume 1: Admin Submittals**
 - Certifications, disclosures, safety record, conflict of interest, etc.
- **Volume 2: Phase 1 Proposal (40-page limit)**
 - Experience and qualifications, approach, resumes, etc.
- **Volume 3: Price Proposal**
 - Phase 1 Precon Fee (design, estimating, logistics planning, etc.)
 - Phase 2 Mgmt Fee (lump sum dollar amount per week for personnel)
 - Phase 2 Margin % (maximum markup percentage for contractor and all subs)



- **Volume 1 – Admin Submittal:**
Responsive or Non-Responsive
- **Volume 2 – Phase 1 Proposal:**
Up to 85 Points
- **Volume 3 – Price Proposal:**
Up to 15 Points
- **Interview (if shortlisted):**
Up to 10 Points

Volume 2: Phase 1 Evaluation – 85 Points Total

Capability & Experience – 40 pts

- Relevant technical projects (≥ \$50M, CA, similar scale)
- Progressive design-build experience, GMP negotiation
- Qualified key personnel

Project Understanding – 10 pts

- Awareness of key risks, challenges, and opportunities

Project Approach – 35 pts

- Safety plan (5 pts)
- Management & partnering approach (10 pts)
- Value to County / pricing strategy (10 pts)
- Construction impact mitigation (5 pts)
- Risk management (5 pts)

Volume 3: Price Proposal Evaluation – 15 Points Total

Evaluation Criteria

(Combined into “Total Evaluation Price & Fee”)

1. **Phase 1 Preconstruction Lump Sum Fee**
 - Fixed dollar amount for Phase 1 precon svcs
2. **Phase 2 Management Lump Sum Fee**
 - Weekly lump sum for Phase 2 management, converted to total fee for evaluation
3. **Phase 2 Margin Percentage**
 - Percentage applied to assumed construction cost, converted to total fee for evaluation

Scoring Method

Total Evaluation Price & Fee (sum of 1–3) compared to lowest proposer’s total

$$\text{Price Proposal Score} = 15 \times \left(1 - \left(\frac{TEP\&F - TEP\&F_{(lowest)}}{TEP\&F_{(lowest)}} \right) \right)$$

Where:

- TEP&F: means the Proposer's Total Evaluation Price and Fee.
- TEP&F (lowest): means the lowest Total Evaluation Price and Fee among all responsive Proposers.

- Maximum score: **15 points**; minimum: **0 points**

Security Requirement

- Provide **\$100,000 proposal security** (cashier's check, certified check, or surety bond from "A"-rated company per A.M. Best).
- Must use the form in Appendix C and include it with administrative submittals.

When Security May Be Forfeited

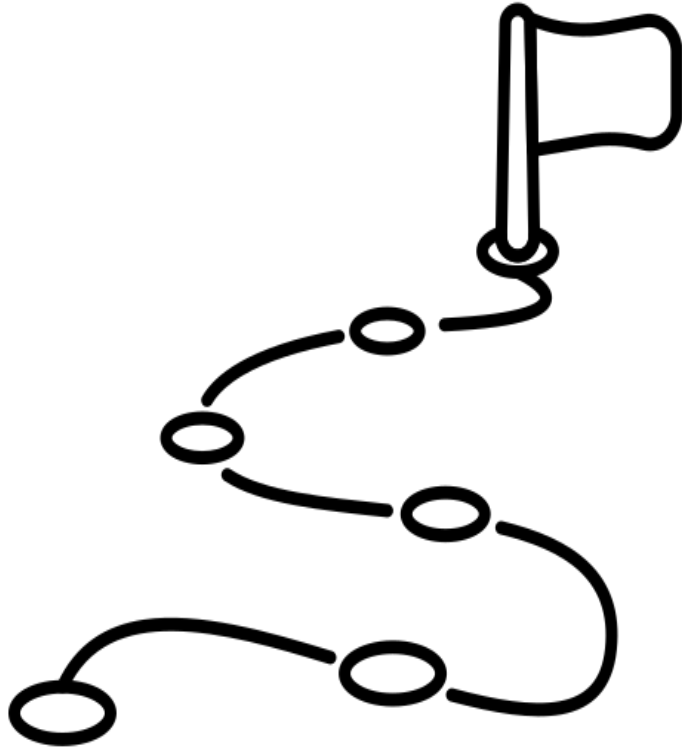
- If proposer withdraws, is disqualified, or, following notice of intent to award, fails to cooperate or refuses to execute the contract.
- If bond is altered or non-compliant without approval.

Return of Security

- Unsuccessful proposers: returned within **15 business days** after award, cancellation, or SOQ validity expiration.
- Successful proposer: returned within **30 business days** of contract execution or cancellation.

Validity Period Extensions

- If the SOQ validity is extended, updated security must cover the new period.



- RFQ Release: July 31, 2025
- Mandatory Pre-SOQ Conference: Today
- Questions Due: September 03, 2025 @ 3:00 PM
- SOQs Due: October 8, 2025 @ 3:00 PM
- Interviews: Late Oct - Early Nov 2025 (as applicable)
- Notice of Intent to Award: November 13, 2025
- Board Approval Process: Dec 2025 – March 2026
- Phase 1 Design / GMP Period: April 2026 - May 2027
- Target Completion: October 2029

- No contact with County personnel outside designated staff
- Use official communication channels only
- Questions emailed to:
 - Rene.Glynn@pfm.sbcounty.gov with a copy to Liliana.aubert@pfm.sbcounty.gov
- Conflicts of Interest: Ashurst LLP and Griffin Structures disqualified
- **Reminder** to physically sign in
 - OR enter name, company and email into the Teams chat

Submit questions in writing to the following:

Rene.Glynn@pfm.sbcounty.gov

Liliana.Aubert@pfm.sbcounty.gov

Refer to Section 1.15 of RFQ for format of RFIs

All addenda & updates will be issued via ePro.



Thank you for your interest and participation!

PRE-STATEMENT OF QUALIFICATIONS CONFERENCE MEETING SIGN-IN LIST

PROJECT: Department of Public Works Headquarters Replacement

PROJECT NO.: 10.10.1777

PROJECT MANAGER: Liliana Aubert

DATE: August 13, 2025

TIME: 11:00 A.M.



PLEASE PRINT LEGIBLY – IF WE CAN NOT READ YOUR WRITING, WE WON'T BE ABLE TO PROVIDE UPDATES TO YOU!

COMPANY NAME	YOUR NAME	ADDRESS/CITY/ZIP CODE	OFC. TEL #	CELL #	E-MAIL
1. San Bernardino County Project and Facilities Management Dept.	René Glynn	620 S. E St., San Bernardino, 92415	909-387-5000	909-387-5000	Rene.Glynn@pfm.sbcounty.gov
2. San Bernardino County Project and Facilities Management Dept.	Liliana Aubert	620 S. E St., San Bernardino, 92415	909-387-5000	909-893-1788	Liliana.Aubert@pfm.sbcounty.gov
3. San Bernardino County Project and Facilities Management Dept.	Ron O'Neal	620 S. E St., San Bernardino, 92415	909-387-5000	909-314-3138	Ronald.ONeal@pfm.sbcounty.gov
4. Normina Icon WEST Inc	Normina Pabustan	520 S. Lafayette Park Place Suite 503 Los Angeles, CA	213-385-2027		normina@icon-west.ca
5. Latitude 33 Planning and Engineering	Evan Cochran	527 7th St, Suite 908 Los Angeles, CA 90014	(213) 220-3508	(213) 220-3508	EVAN.COCHRAN@latitude33.com
6. SWINERTON BUILDERS	ANUP KIWALKAR	8150 S Hope St Los Angeles	213-247-4561	213-247-4561	9kiwalkar@swinerton.com

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COMPANY NAME	YOUR NAME	ADDRESS/CITY/ZIP CODE	OFC. TEL #	CELL #	E-MAIL
7. Tilden-Coil	Jesse DeLaCruz	3612 Mission Inn Ave Riverside, CA 92501	951 684-3901	951 505-9657	Jdelacruz@tilden-coil.com
8. HED Architects	Dan Frank	550 S Hope Street Suite 2500 LA, CA 90071	310.4 213.878.5694	310.403.7933	dfrank@hed.co
9. THE WHITING-TURNER CONTRACTING COMPANY	NEIL ROOT	28544 OLD TOWN FRONT ST. #205 TEMECULA, CA 92590	951-554-1950	951-395-6923	NEIL.ROOT@WHITING-TURNER.COM
10. BNBUILDERS	SCOTT AUGUSTINE	121 INNOVATION DR. STE 150 IRVINE, CA 92617	714-989-7440	949-887-3276	SCOTT.AUGUSTINE@BNBUILDERS.COM
11. IMEG	Leonard Schlosser	901 Picomonte St. 400 Ontario CA		909.660.0268	leonard.schlosser@imegcorp.com
12. Bernards	Rosaline Aragon	3633 Inland Empire Blvd #800 Ontario CA 91764	(818) 898-1521	(714) 232-0012	raragon@bernards.com

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13. SNYDER LANGSTON	CHRIS VOROS	17962 COVAN, IRVINE CA 92614	(949) 863-9200	(949) 560-5678	cvoros@snyderlangston.com
14. LIONAKIS (ANDREW CHAN)	ANDREW CHAN	2050 MAIN ST. IRVINE, CA		(949) 892-1709	andrew.chan@lionakis.com
15. Whiting-Turner	Michael Taylor	28544 Old Town Front St. Suite 205 Temecula, CA 92590	951-554-1950	951-401-5764	michael.taylor@whiting-turner.com
16. Miller Arch. Corp.	Kelly Oswalt	1177 Idaho St., Suite 200 Redlands, CA 92374		(909) 910-2437	koswatt@miller-arp.com
17. The PENTA Building Group	Nick Lechiara	2030 main st. Ste 200 Irvine CA 92617		949-790-6073	nlechiara@pentabldggroup.com
18. ProWest	Ryan Linden	22710 PALOMAR ST. WILDOMAR, CA 92595		(805) 350-0589	RLINDEN@G70ProWest.com

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COMPANY NAME	YOUR NAME	ADDRESS/CITY/ZIP CODE	OFC. TEL #	CELL #	E-MAIL
19. Design West Eng.	Adrian Jacques	412 E. Vanderbilt Way. San Bernardino CA 92408	(909) 890-3200	(562) 225-4932	ajacques@designwesteng.com
20. PINNER CONSTR.	CRAIG STEELE	1255 S. LEWIS ST. ANAHEIM, CA 92805		617-834-4485	CRAIG@PINNERCONSTRUCTION.COM
21. WESTFALL COMMERCIAL FURNITURE	RYAN TURNBULL	444 S. FLOWER ST. LOS ANGELES, CA 90071		502.052.5720	RTURNBULL@WESTFALL.COM
22. The Whiting-Turner Contracting Company	Josh Gonzalez	28544 Old Town Front St. Temecula, Ca 92590	951-554-1950	714-552-6129	josh.gonzalez@whiting-turner.com
23. PLYCO Corp	Izzy Valencia	4055 Riverview Pr. Jurupa Valley CA 92509	951 727-8200	951 515-9947	plyco@plycoCorp.com
24. PENTA	ERIK BLUM	2030 MAIN ST IRVINE CA 92612	714. 271 2329	714 271 2329	eblum@PENTABLUMGROUP.COM

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25. Design West Engineering	Shannon Stewart	412 E Vanderbilt Way San Bernardino 92408	909.890.3700	951.722.1541	Sstewart@designwesteng.com
26. Dan Sandall Arrington Watkins Architects	DAN SANDALL	3811 Tiffany Court Arcadia Hills, CA 91301	(916) 234-3731	310-804-7997	DSANDALL@AWARCH.COM
27. C.W. DRIVER	BRETT PERKINS	468 N. ROSEMEND. PASADENA, CA 91107	949.668.2454	949.668.2454	bperkins@cwdriver.com
28. IMEG	Leilani Doherty	901 Via Piemonte, #400 ONTARIO, CA 91764	951-214-8153	951-214-8153	leilani.l.doherty@imegcorp.com
29. PCL	JIM PARKER	2660 MICHELLE SUITE 110 IRVINE, CA 92606	949-979-1149	949-979-1141	JLPARKER@PCL.COM
30. Sundt	Sam Fakih	41 Corporate Park #310 Irvine, CA 92606	949-377-4904	949-377-4904	SFakih@Sundt.Com

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COMPANY NAME	YOUR NAME	ADDRESS/CITY/ZIP CODE	OFC. TEL #	CELL #	E-MAIL
31. Shaw Contract	Lina Bouch	4445. Flower St Suite 300 Los Angeles, CA 90071	909-647-8870	909-647-8870	lina.bouch@shawcontract.com
32. McCarthy Building Companies	FARUK SALHAB	20401 SW Birch St. Newport Beach, CA 92660	(949) 851-8383	(707) 471-8270	fsalhab@mccarthy.com
33. KPFF consulting Engineers	Esther Garcia	2001 3131 Camino del Rio North, Suite 1080, San Diego CA 92108	619-521-8500 619.521.8500	909.910.9152	esther.garcia@kpff.com
34. Bosh Construction	JEFF SASO	401 W 4th Street	951-645-4106	951-390-0827	jeff@bosh.biz
35. Bernards	Juan Morin	555 1st St, San Fernando 91340	818-878-1521	747-370-2004	JMorin@bernards.com
36. HMC	BRANDON GULLOTTI	3546 CONCOURS ST. ONTARIO CA 91761	626 826 9103		BRANDON.GULLOTTI@HMCARCHITECTS.COM

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37. ICOM WEST	Ed Segovia	520 S LA FAYETTE LOS ANGELES CA 92072	213/385-0027	714552690	edsegovia@icom-west.com
38. LPA	CASEY CHAPIN	5301 CALIFORNIA AVE. #100 IRVING, CA 92617	(949) 261-1001	(949) 294-7413	cchapin@lpadesignstudios.com
39. PERKINS EASTMAN	VAUGHAN DAVIES	700 S. FLOWER ST STE. 1150 LOS ANGELES CA 90017	213.8409416	CELL 310 754 1523 OFFICE	v.davies@perkinseastman.com
40. BOGH ENGINEERING	DAMIAN GARCIA	401 W 4TH ST BEAUMONT CA 92223	951-845-4106	951-232-2105	damian@bogh.biz
41. HMC Architects	Brian Nichols	633 W. 5th Street 3rd Floor Los Angeles, CA 90071	323-828-5266	SAME	brian.nichols@hmcarchitects.com
42. HMC ARCHITECTS	KYLE PETERSON	3546 CONCOURS ST ONTARIO CA 91764	909 989 9979	213 663 3172	kyle.peterson@hmcarchitects.com
43.					

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44. CLARKE CONSTRUCTION	MARK MORGAN	611 ANTON COSTA MESA CA	714 429 9779	909 322 7042	MARK.MORGAN@ CLARKECONSTRUCTION.COM
45. MCCARTHY	JASON DUNSTON	20401 SW BIRCH NEWPORT BEACH CA 92660		310 561 9005	jdunston@ mccarthy.com
46. Whiting-Turner	Tracy Taylor	28544 Old Front St. Suite 205 Temecula, CA 92590	619.886.802	951.401.9090	Tracy.Taylor@ whiting-Turner.Com
47. MCALPINE	BALFOUR BEATTY	1600 IOWA AVE STE 120 RIVERSIDE, CA 92501	951 462 7700	951 837 1724	rcalvete@bus.com
48. Kelly Bruynel	Balfour Beatty	1600 IOWA Ave Riverside Ca 92507	951-462-7700	909 559-1719	Kbruynel@bus.com
49. JEFF FULLETT	CANNON DESIGN	2375 MICHELLS STE 210 IRVINE CA. 92614	949.735-4561	949.735-4561	JEFFULLETT@CANNONDESIGN.COM

Microsoft Teams Attendance Report

1. Summary

Meeting title
 Attended participants
 Unidentified participants
 Start time
 End time
 Meeting duration
 Average attendance time

1643 & 1777-LINK - Pre-SOQ Conference- Probation Field Ops. & DPW HQs Replacement Project

123

1

2. Participants

Name	First Join	Last Leave	In-Meeting Duration	Email	Participant ID (UPN)	Role
Aubert, Liliana	8/13/25, 8:43:06 AM	8/13/25, 11:17:48 AM	2h 5m 42s	Liliana.Aubert@pjm.sbcounty.gov	Liliana.Aubert@pjm.sbcounty.gov	Organizer
BOJuest	8/13/25, 8:45:37 AM	8/13/25, 11:16:18 AM	1h 57m 45s	bosjuest@bos.sbcounty.gov	bosjuest@bos.sbcounty.gov	Organizer
Lopez, Luis	8/13/25, 9:14:37 AM	8/13/25, 10:07:04 AM	7m 10s	Luis.Lopez@ltd.sbcounty.gov	Luis.Lopez@ltd.sbcounty.gov	Organizer
Dustin Alamo (External)	8/13/25, 9:06:24 AM	8/13/25, 9:06:58 AM	34s	Dalamo@griffinstructures.com	Dalamo@griffinstructures.com	Presenter
Williams, Shane - (SoCal) (External)	8/13/25, 9:10:54 AM	8/13/25, 11:15:19 AM	15m 47s	rswilliams@tcco.com	rswilliams@tcco.com	Attendee
Sridharan Kundrathala, Ashwin - (SoCal) (External)	8/13/25, 9:18:23 AM	8/13/25, 11:15:38 AM	1h 2m 51s	akundrathala@tcco.com	akundrathala@tcco.com	Attendee
Nick Mason (External)	8/13/25, 9:28:02 AM	8/13/25, 11:16:21 AM	59m 29s	Nick.Mason@perkinswill.com	Nick.Mason@perkinswill.com	Attendee
Graham Whaley (External)	8/13/25, 9:28:12 AM	8/13/25, 9:29:11 AM	59s	Graham.Whalley@bnbuilders.com	Graham.Whalley@bnbuilders.com	Attendee
Mendelsohn, Nathan S (External)	8/13/25, 9:43:01 AM	8/13/25, 11:15:14 AM	1h 24m 56s	NMendelsohn@henselhelps.com	NSM@henselhelps.com	Attendee
Ahmed Najareh (Unverified)	8/13/25, 9:46:00 AM	8/13/25, 11:14:58 AM	46m 52s			Attendee
Raul Carlos, Kemp Bros. (Unverified)	8/13/25, 9:47:41 AM	8/13/25, 10:17:10 AM	29m 29s			Attendee
Jessica Kass (Unverified)	8/13/25, 9:47:42 AM	8/13/25, 10:16:51 AM	29m 9s			Attendee
Felix Chavez (External)	8/13/25, 9:48:04 AM	8/13/25, 11:16:21 AM	16m 23s	felix@icon-west.com	felix@icon-west.com	Attendee
Alyssa Solorio (External)	8/13/25, 9:48:16 AM	8/13/25, 10:04:31 AM	6m 51s	Alyssa.Solorio@sonstcm.com	alyssa.solorio@tutorperini.com	Attendee
19512350900 (Unverified)	8/13/25, 9:48:44 AM	8/13/25, 10:20:03 AM	31m 18s			Attendee
Brittany Prigmore (External)	8/13/25, 9:48:48 AM	8/13/25, 11:15:32 AM	36m 35s	bprigmore@ldapartners.com	BPrigmore@ldapartners.com	Attendee
Raj Turun (Unverified)	8/13/25, 9:48:56 AM	8/13/25, 10:19:05 AM	30m 9s			Attendee
Jessica Kass (Unverified)	8/13/25, 9:52:16 AM	8/13/25, 11:17:49 AM	25m 23s			Attendee
Price, Saundra (External)	8/13/25, 9:52:23 AM	8/13/25, 11:15:15 AM	44m 13s	sprice@weoneil.com	sprice@weoneil.com	Attendee
Dan J. Ferguson - Balfour Beatty (Unverified)	8/13/25, 9:53:16 AM	8/13/25, 10:17:28 AM	24m 11s			Attendee
Converse, Tricia (External)	8/13/25, 9:54:53 AM	8/13/25, 11:15:17 AM	45m 8s	tricia.converse@aecom.com	tricia.converse@aecom.com	Attendee
Suha Musallam (External)	8/13/25, 9:55:49 AM	8/13/25, 10:17:49 AM	21m 59s	suhamusallam@sbjames.com	SuhaMusallam@sbjames.com	Attendee
Monica Molinaro (External)	8/13/25, 9:56:23 AM	8/13/25, 11:15:20 AM	37m 18s	Monica.Molinaro@gensler.com	Monica.Molinaro@gensler.com	Attendee
Rashmi (Unverified)	8/13/25, 9:56:35 AM	8/13/25, 10:08:46 AM	12m 11s			Attendee
Selezan, Dusan	8/13/25, 9:57:36 AM	8/13/25, 11:15:12 AM	37m 32s	DSelezan@Balfourbeatty.com	DSelezan@Balfourbeatty.com	Attendee
Kristin Loheed (External)	8/13/25, 9:57:41 AM	8/13/25, 11:17:48 AM	42m 3s	Kristin.Loheed@acmartin.com	Kristin.Loheed@acmartin.com	Attendee
Bill Schmalz (External)	8/13/25, 9:58:13 AM	8/13/25, 11:15:26 AM	37m 8s	Bill.Schmalz@perkinswill.com	Bill.Schmalz@perkinswill.com	Attendee
Zimmerman, Will (External)	8/13/25, 9:58:18 AM	8/13/25, 11:17:26 AM	40m 20s	WZimmerman@tlumac.com	WILL.ZIMMERMAN@terratech.com	Attendee
Karla Oriague (External)	8/13/25, 9:58:22 AM	8/13/25, 11:17:48 AM	26m 26s	kgriague@nacarchitecture.com	kgriague@nacarchitecture.com	Attendee
Elizabeth Kelly	8/13/25, 9:58:32 AM	8/13/25, 11:15:18 AM	35m 11s	ekelly@steinberghart.com	ekelly@steinberghart.com	Attendee
Susan Miller	8/13/25, 9:58:38 AM	8/13/25, 11:15:17 AM	41m 56s	S.Miller@perkinseastman.com	S.Miller@perkinseastman.com	Attendee
Tom Myers (Unverified)	8/13/25, 9:59:16 AM	8/13/25, 10:17:52 AM	18m 36s			Attendee
Haley Spanier (External)	8/13/25, 9:59:18 AM	8/13/25, 10:16:02 AM	16m 43s	haley.s@coargroup.com	haley.s@coargroup.com	Attendee
Mark Heit (Unverified)	8/13/25, 9:59:22 AM	8/13/25, 10:17:33 AM	17m 41s			Attendee
Roof - The Consulting Group (Unverified)	8/13/25, 9:59:26 AM	8/13/25, 11:17:48 AM	1h 18m 22s			Attendee
Madrid, Jack (External)	8/13/25, 9:59:30 AM	8/13/25, 11:15:15 AM	37m 37s	JBMadrid@mcCarthy.com	JBMadrid@mcCarthy.com	Attendee
Nicole Gabourie (External)	8/13/25, 9:59:34 AM	8/13/25, 11:16:44 AM	35m 29s	NEGabourie@pcl.com	NEGabourie@pcl.com	Attendee
Janica Ley Baker (External)	8/13/25, 9:59:56 AM	8/13/25, 10:16:43 AM	16m 47s	JBaker@nacarchitecture.com	JBaker@nacarchitecture.com	Attendee
Shafiq Muhammad (External)	8/13/25, 10:00:02 AM	8/13/25, 10:28:10 AM	19m 56s	shafiq.muhammad@kpf.com	shafiq.muhammad@kpf.com	Attendee
Ken Quarnier (External)	8/13/25, 10:00:08 AM	8/13/25, 11:15:20 AM	33m 06s	Ken.Quarnier@pcl.com	KenMcQuarnier@pcl.com	Attendee
Tanya Medrano	8/13/25, 10:00:10 AM	8/13/25, 11:15:16 AM	36m 43s	Tanya.Medrano@swinerton.com	Tanya.Medrano@swinerton.com	Attendee
Hughes, Susanna (External)	8/13/25, 10:00:25 AM	8/13/25, 11:15:19 AM	32m 18s	shughes@weoneil.com	shughes@weoneil.com	Attendee
Brent Gonzales (External)	8/13/25, 10:00:26 AM	8/13/25, 11:16:32 AM	36m 40s	Brent.Gonzales@pbk.com	brent.gonzales@pbk.com	Attendee
1232422582 (Unverified)	8/13/25, 10:00:32 AM	8/13/25, 10:01:30 AM	57s			Attendee
Jessica Muncy	8/13/25, 10:00:34 AM	8/13/25, 11:15:31 AM	37m 1s	Jessica.Muncy@swinerton.com	JESSICA.MUNCY@swinerton.com	Attendee
Evon Lakin (External)	8/13/25, 10:00:36 AM	8/13/25, 11:15:24 AM	29m 20s	evon.lakin@kpf.com	evon.lakin@kpf.com	Attendee
Nimraier, Katie	8/13/25, 10:00:50 AM	8/13/25, 11:16:38 AM	36m 50s	knimraier@lpadesignstudios.com	knimraier@lpadesignstudios.com	Attendee
Lina Asad, Steinberg Hart (Unverified)	8/13/25, 10:00:53 AM	8/13/25, 10:17:36 AM	16m 42s			Attendee
Maynard Feist (External)	8/13/25, 10:01:06 AM	8/13/25, 11:15:17 AM	1h 14m 11s	Maynard.Feist@lionakis.com	maynard.feist@lionakis.com	Attendee
JT Theuwses (External)	8/13/25, 10:01:10 AM	8/13/25, 11:15:34 AM	31m 3s	JT_Theuwses@gensler.com	JT_Theuwses@gensler.com	Attendee
Roof - The Consulting Group (Unverified)	8/13/25, 10:01:14 AM	8/13/25, 10:17:48 AM	16m			Attendee
Alexa De Cardenas (Unverified)	8/13/25, 10:01:41 AM	8/13/25, 10:17:57 AM	16m 16s			Attendee
Stan Sark - Kemp Bros (Unverified)	8/13/25, 10:01:42 AM	8/13/25, 10:09:58 AM	8m 16s			Attendee
Sally (Kemp) (Unverified)	8/13/25, 10:01:48 AM	8/13/25, 10:17:33 AM	15m 44s			Attendee
Kanani, Janvi (External)	8/13/25, 10:01:59 AM	8/13/25, 11:17:48 AM	34m 56s	janvi.kanani@arcadis.com	janvi.kanani@arcadis.com	Attendee
Simin Naaseh Forell, Elessser Structural Engineers (Unverified)	8/13/25, 10:02:30 AM	8/13/25, 10:17:11 AM	14m 40s			Attendee
Dana Smith - SOM (Unverified)	8/13/25, 10:02:54 AM	8/13/25, 10:16:55 AM	15m 30s			Attendee
Eric Wohle (External)	8/13/25, 10:04:22 AM	8/13/25, 11:17:29 AM	30m 42s	EWohle@ldapartners.com	EWohle@ldapartners.com	Attendee
Judy Cheng (External)	8/13/25, 10:04:56 AM	8/13/25, 11:16:08 AM	34m 56s	JCheng@sva-architects.com	JCheng@sva-architects.com	Attendee
18055850161 (Unverified)	8/13/25, 10:05:05 AM	8/13/25, 11:15:11 AM	27m 25s			Attendee
Hart, Jeremy	8/13/25, 10:05:49 AM	8/13/25, 11:15:15 AM	24m 21s	ihart@lpadesignstudios.com	ihart@lpadesignstudios.com	Attendee
Christie Weber	8/13/25, 10:06:16 AM	8/13/25, 11:15:22 AM	29m 3s	cweber@harpconstruction.com	cweber@harpconstruction.com	Attendee
Hart Gorman (Unverified)	8/13/25, 10:07:13 AM	8/13/25, 10:16:40 AM	11m 27s			Attendee
Rashmi Mehta - Hathaway Dinwiddie (Unverified)	8/13/25, 10:08:44 AM	8/13/25, 10:17:25 AM	8m 41s			Attendee
Michael Miller	8/13/25, 10:11:53 AM	8/13/25, 10:17:42 AM	5m 48s	mmiller@steinberghart.com	mmiller@steinberghart.com	Attendee
Jed Zimmerman (Unverified)	8/13/25, 10:12:10 AM	8/13/25, 10:16:34 AM	4m 23s			Attendee
Hesham Gaber	8/13/25, 10:13:23 AM	8/13/25, 10:24:08 AM	10m 45s	hg@etech.la	hg@etech.la	Attendee
Gracia Milenkovic (External)	8/13/25, 10:16:07 AM	8/13/25, 11:17:48 AM	42m 37s	gmilenkov@practicaela.com	gmilenkov@practicaela.com	Attendee
Simin Naaseh Forell, Elessser Structural Engineers (Unverified)	8/13/25, 10:16:05 AM	8/13/25, 10:21:10 AM	3m 45s			Attendee
Raj Turun (Unverified)	8/13/25, 10:20:53 AM	8/13/25, 11:16:27 AM	55m 33s			Attendee
Simin Naaseh (Unverified)	8/13/25, 10:24:50 AM	8/13/25, 10:33:38 AM	8m 48s			Attendee
Simin Naaseh (Unverified)	8/13/25, 10:26:09 AM	8/13/25, 10:26:22 AM	12s			Attendee
Jed Zimmerman (Unverified)	8/13/25, 10:32:24 AM	8/13/25, 11:15:25 AM	43m			Attendee
Ernie Russo Morillo Construction (Unverified)	8/13/25, 10:42:20 AM	8/13/25, 11:17:48 AM	35m 27s			Attendee
Sue Murray	8/13/25, 10:51:34 AM	8/13/25, 11:15:16 AM	23m 42s	suem@tca-inc.com	SueM@tca-inc.com	Attendee
Michelle M. Stewart	8/13/25, 10:53:21 AM	8/13/25, 11:16:45 AM	23m 23s	mstewart@ruhnauclarke.com	mstewart@ruhnauclarke.com	Attendee
Ernie Russo Morillo Construction (Unverified)	8/13/25, 10:53:44 AM	8/13/25, 11:17:33 AM	23m 49s			Attendee
Fernando Hernandez - Morillo Construction (Unverified)	8/13/25, 10:56:13 AM	8/13/25, 11:17:48 AM	21m 35s			Attendee
Rashmi Mehta - Hathaway Dinwiddie (Unverified)	8/13/25, 10:57:19 AM	8/13/25, 11:16:55 AM	15m 56s			Attendee
Jessica Kass (Unverified)	8/13/25, 10:57:23 AM	8/13/25, 11:15:16 AM	17m 52s			Attendee
Jessica Orlando (External)	8/13/25, 10:57:41 AM	8/13/25, 11:14:59 AM	17m 17s	Jessica.Orlando@perkinswill.com	Jessica.Orlando@perkinswill.com	Attendee
Tom Myers (Unverified)	8/13/25, 10:58:58 AM	8/13/25, 11:16:11 AM	17m 12s			Attendee
Jordan Delgado (External)	8/13/25, 10:59:00 AM	8/13/25, 11:15:30 AM	16m 30s	jordandelgado@buildersunited.com	jordandelgado@buildersunited.com	Attendee
Meighan Whitaker (External)	8/13/25, 10:59:29 AM	8/13/25, 11:16:03 AM	16m 33s	meighan.whitaker@kpf.com	meighan.whitaker@kpf.com	Attendee
Sam Hoetscher (Clark) (Unverified)	8/13/25, 10:59:31 AM	8/13/25, 11:16:42 AM	17m 11s			Attendee
Besim Fezagic	8/13/25, 10:59:36 AM	8/13/25, 11:16:49 AM	17m 13s	BFezagic@swinerton.com	Bfezagic@swinerton.com	Attendee
William Reifsteck AECOM (Unverified)	8/13/25, 10:59:36 AM	8/13/25, 11:15:29 AM	15m 52s			Attendee
Derek Hamilton	8/13/25, 10:59:40 AM	8/13/25, 11:17:47 AM	18m 6s	D.Hamilton@perkinseastman.com	D.Hamilton@perkinseastman.com	Attendee
Shawn Shawmlou (Unverified)	8/13/25, 10:59:45 AM	8/13/25, 11:17:38 AM	17m 53s			Attendee
Milad Sarkis (External)	8/13/25, 11:00:07 AM	8/13/25, 11:15:19 AM	15m 12s	milads@morilloconstruction.com	milads@morilloconstruction.com	Attendee
Roof - The Consulting Group (Unverified)	8/13/25, 11:00:07 AM	8/13/25, 11:15:53 AM	15m 45s			Attendee
Silby Strategic Advisors (External)	8/13/25, 11:00:21 AM	8/13/25, 11:17:48 AM	17m 27s	shane@silby-sa.com	shane@silby-sa.com	Attendee
Stephanie Slonaker (External)	8/13/25, 11:00:22 AM	8/13/25, 11:15:38 AM	15m 16s	Stephanie.Slonaker@cumming-group.com	Stephanie.Slonaker@cumming-group.com	Attendee
Alexa De Cardenas (Unverified)	8/13/25, 11:00:24 AM	8/13/25, 11:16:20 AM	15m 56s			Attendee
Sherava- Clark Construction (Unverified)	8/13/25, 11:00:33 AM	8/13/25, 11:16:36 AM	16m 2s			Attendee
Julianne Medrano (External)	8/13/25, 11:00:34 AM	8/13/25, 11:16:15 AM	15m 40s	JMedrano@hqa.com	JMedrano@hqa.com	Attendee
Scott Wolf - Miller Hull (Unverified)	8/13/25, 11:00:37 AM	8/13/25, 11:15:32 AM	14m 55s			Attendee
Greg Dina (External)	8/13/25, 11:00:53 AM	8/13/25, 11:17:22 AM	16m 28s	greg.dina@hok.com	greg.dina@hok.com	Attendee
Lexie Brattain (Unverified)	8/13/25, 11:00:57 AM	8/13/25, 11:15:59 AM	15m 1s			Attendee
Julianne Knox (External)	8/13/25, 11:01:00 AM	8/13/25, 11:15:25 AM	14m 25s	julianne.knox@hok.com	julianne.knox@hok.com	Attendee
Riley (Unverified)	8/13/25, 11:01:00 AM	8/13/25, 11:16:37 AM	15m 20s			Attendee
Nat Dierdorf (SOM) (Unverified)	8/13/25, 11:01:00 AM	8/13/25, 11:15:21 AM	14m 20s			Attendee
Brandon Dekker (External)	8/13/25, 11:01:24 AM	8/13/25, 11:15:29 AM	14m 4s	bd Dekker@CANNONDESIGN.COM	bd Dekker@CANNONDESIGN.COM	Attendee
Raul Carlos, Kemp Bros. (Unverified)	8/13/25, 11:01:31 AM	8/13/25, 11:17:16 AM	15m 44s			Attendee
Luis Perez-Milicua	8/13/25, 11:01:57 AM	8/13/25, 11:16:22 AM	14m 25s	LPerez-Milicua@verdant.com	LPerez-Milicua@verdant.com	Attendee
Ahmed Najajreh (External)	8/13/25, 11:02:10 AM	8/13/25, 11:15:49 AM	13m 28s	ANajajreh@bernards.com	ANajajreh@bernards.com	Attendee
Geoff Doorn	8/13/25, 11:02:11 AM	8/13/25, 11:15:51 AM	13m 40s	gdoorn@steinberghart.com	gdoorn@steinberghart.com	Attendee
19089129259 (Unverified)	8/13/25, 11:02:14 AM	8/13/25, 11:03:36 AM	1m 22s			Attendee
Sally Truong (External)	8/13/25, 11:02:15 AM	8/13/25, 11:15:32 AM	13m 16s	struong@kempbros.com	struong@kempbros.com	Attendee</

3. In-Meeting Activities

Name	Join Time	Leave Time	Duration	Email	Role
Aubert, Liliana	8/13/25, 8:43:06 AM	8/13/25, 10:17:30 AM	1h 34m 23s	Liliana.Aubert@pfm.sbcounty.gov	Organizer
Aubert, Liliana	8/13/25, 10:46:38 AM	8/13/25, 10:17:48 AM	31m 10s	Liliana.Aubert@pfm.sbcounty.gov	Organizer
BOSeuest	8/13/25, 8:45:37 AM	8/13/25, 8:46:37 AM	59s	bosuest@bos.sbcounty.gov	Organizer
BOSeuest	8/13/25, 8:50:17 AM	8/13/25, 10:16:41 AM	1h 26m 23s	bosuest@bos.sbcounty.gov	Organizer
BOSeuest	8/13/25, 10:21:52 AM	8/13/25, 10:22:52 AM	59s	bosuest@bos.sbcounty.gov	Organizer
BOSeuest	8/13/25, 10:47:34 AM	8/13/25, 11:16:18 AM	28m 43s	bosuest@bos.sbcounty.gov	Organizer
Lopez, Luis	8/13/25, 9:14:37 AM	8/13/25, 9:15:14 AM	36s	Luis.Lopez@hd.sbcounty.gov	Organizer
Lopez, Luis	8/13/25, 9:16:22 AM	8/13/25, 9:20:01 AM	3m 39s	Luis.Lopez@hd.sbcounty.gov	Organizer
Lopez, Luis	8/13/25, 10:04:08 AM	8/13/25, 10:07:04 AM	2m 55s	Luis.Lopez@hd.sbcounty.gov	Organizer
Dustin Alamo (External)	8/13/25, 9:06:24 AM	8/13/25, 9:06:58 AM	34s	DAlamo@gffinstructures.com	Presenter
Williams, Shane - (SoCal) (External)	8/13/25, 9:10:54 AM	8/13/25, 9:11:54 AM	59s	rswilliams@tcco.com	Attendee
Williams, Shane - (SoCal) (External)	8/13/25, 11:00:30 AM	8/13/25, 11:15:19 AM	14m 48s	rswilliams@tcco.com	Attendee
Sridharan Kundrathala, Ashwin - (SoCal) (External)	8/13/25, 9:18:23 AM	8/13/25, 9:19:23 AM	59s	akundrathala@tcco.com	Attendee
Sridharan Kundrathala, Ashwin - (SoCal) (External)	8/13/25, 9:47:02 AM	8/13/25, 10:29:45 AM	42m 43s	akundrathala@tcco.com	Attendee
Sridharan Kundrathala, Ashwin - (SoCal) (External)	8/13/25, 10:56:28 AM	8/13/25, 11:15:38 AM	19m 9s	akundrathala@tcco.com	Attendee
Nick Mason (External)	8/13/25, 9:28:02 AM	8/13/25, 9:30:09 AM	2m 6s	Nick.Mason@perkinswill.com	Attendee
Nick Mason (External)	8/13/25, 10:01:07 AM	8/13/25, 10:22:36 AM	21m 28s	Nick.Mason@perkinswill.com	Attendee
Nick Mason (External)	8/13/25, 10:27:48 AM	8/13/25, 10:28:20 AM	32s	Nick.Mason@perkinswill.com	Attendee
Nick Mason (External)	8/13/25, 11:00:11 AM	8/13/25, 11:15:24 AM	15m 13s	Nick.Mason@perkinswill.com	Attendee
Graham Whaley (External)	8/13/25, 9:28:12 AM	8/13/25, 9:29:11 AM	59s	Graham.Whalley@bnbuilders.com	Attendee
Mendelsohn, Nathan S (External)	8/13/25, 9:43:01 AM	8/13/25, 9:44:00 AM	59s	NMendelsohn@henselhelps.com	Attendee
Mendelsohn, Nathan S (External)	8/13/25, 9:51:16 AM	8/13/25, 11:15:14 AM	1h 23m 57s	NMendelsohn@henselhelps.com	Attendee
Ahmed Najajreh (Unverified)	8/13/25, 9:46:00 AM	8/13/25, 9:51:10 AM	5m 10s		Attendee
Ahmed Najajreh (Unverified)	8/13/25, 9:53:21 AM	8/13/25, 10:03:55 AM	10m 24s		Attendee
Ahmed Najajreh (Unverified)	8/13/25, 10:06:38 AM	8/13/25, 10:16:03 AM	9m 24s		Attendee
Ahmed Najajreh (Unverified)	8/13/25, 10:51:16 AM	8/13/25, 10:53:47 AM	2m 31s		Attendee
Ahmed Najajreh (Unverified)	8/13/25, 10:55:35 AM	8/13/25, 11:14:58 AM	19m 23s		Attendee
Raul Carlos, Kemp Bros. (Unverified)	8/13/25, 9:47:41 AM	8/13/25, 10:17:10 AM	29m 29s		Attendee
Jessica Kass (Unverified)	8/13/25, 9:47:42 AM	8/13/25, 10:16:31 AM	29m 0s		Attendee
Felix Chavez (External)	8/13/25, 9:48:04 AM	8/13/25, 9:49:04 AM	59s	felix@icon-west.com	Attendee
Felix Chavez (External)	8/13/25, 11:00:56 AM	8/13/25, 11:16:21 AM	15m 24s	felix@icon-west.com	Attendee
Alyssa Solorio (External)	8/13/25, 9:48:16 AM	8/13/25, 9:49:16 AM	59s	Alyssa.Solorio@rconst.com	Attendee
Alyssa Solorio (External)	8/13/25, 9:52:13 AM	8/13/25, 9:53:13 AM	59s	Alyssa.Solorio@rconst.com	Attendee
Alyssa Solorio (External)	8/13/25, 9:59:37 AM	8/13/25, 10:04:30 AM	4m 53s	Alyssa.Solorio@rconst.com	Attendee
1951230900 (Unverified)	8/13/25, 9:59:44 AM	8/13/25, 10:20:03 AM	31m 18s		Attendee
Brittany Pigmoré (External)	8/13/25, 9:48:48 AM	8/13/25, 9:49:47 AM	59s	bpigmor@ldapartners.com	Attendee
Brittany Pigmoré (External)	8/13/25, 9:56:46 AM	8/13/25, 10:17:42 AM	20m 55s	bpigmor@ldapartners.com	Attendee
Brittany Pigmoré (External)	8/13/25, 10:58:51 AM	8/13/25, 11:15:32 AM	16m 41s	bpigmor@ldapartners.com	Attendee
Raj Turun (Unverified)	8/13/25, 9:48:56 AM	8/13/25, 10:19:05 AM	30m 9s		Attendee
Jessica Kass (Unverified)	8/13/25, 9:52:16 AM	8/13/25, 11:17:48 AM	1h 25m 32s		Attendee
Price, Saundra (External)	8/13/25, 9:52:23 AM	8/13/25, 10:18:53 AM	26m 30s	sprice@weoneil.com	Attendee
Price, Saundra (External)	8/13/25, 10:20:58 AM	8/13/25, 10:21:40 AM	41s	sprice@weoneil.com	Attendee
Price, Saundra (External)	8/13/25, 10:58:13 AM	8/13/25, 11:15:15 AM	17m 2s	sprice@weoneil.com	Attendee
Dan I. Ferguson - Balfour Beatty (Unverified)	8/13/25, 9:53:16 AM	8/13/25, 10:17:28 AM	24m 11s		Attendee
Converse, Tricia (External)	8/13/25, 9:54:53 AM	8/13/25, 10:24:36 AM	29m 42s	tricia.converse@aecom.com	Attendee
Converse, Tricia (External)	8/13/25, 10:59:51 AM	8/13/25, 11:15:17 AM	15m 26s	tricia.converse@aecom.com	Attendee
Suha Muzallam (External)	8/13/25, 9:55:49 AM	8/13/25, 10:17:49 AM	21m 59s	subhamsallam@bames.com	Attendee
Monica Molinaro (External)	8/13/25, 9:56:23 AM	8/13/25, 10:17:13 AM	20m 50s	Monica.Molinaro@gensler.com	Attendee
Monica Molinaro (External)	8/13/25, 10:58:52 AM	8/13/25, 11:15:20 AM	16m 28s	Monica.Molinaro@gensler.com	Attendee
Rashmi (Unverified)	8/13/25, 9:56:35 AM	8/13/25, 10:08:46 AM	12m 11s		Attendee
Salezan, Dusan	8/13/25, 9:57:36 AM	8/13/25, 10:17:12 AM	19m 35s	DSalezan@balfourbeatty.com	Attendee
Salezan, Dusan	8/13/25, 10:17:15 AM	8/13/25, 11:15:12 AM	17m 57s	DSalezan@balfourbeatty.com	Attendee
Kristin Loheed (External)	8/13/25, 9:57:41 AM	8/13/25, 10:18:04 AM	20m 22s	Kristin.Loheed@acmartin.com	Attendee
Kristin Loheed (External)	8/13/25, 10:27:43 AM	8/13/25, 10:29:32 AM	1m 49s	Kristin.Loheed@acmartin.com	Attendee
Kristin Loheed (External)	8/13/25, 10:57:56 AM	8/13/25, 11:17:48 AM	19m 52s	Kristin.Loheed@acmartin.com	Attendee
Bill Schmalz (External)	8/13/25, 9:58:13 AM	8/13/25, 10:17:12 AM	18m 58s	Bill.Schmalz@perkinswill.com	Attendee
Bill Schmalz (External)	8/13/25, 10:57:15 AM	8/13/25, 11:15:26 AM	18m 10s	Bill.Schmalz@perkinswill.com	Attendee
Zimmerman, Will (External)	8/13/25, 9:58:18 AM	8/13/25, 10:17:47 AM	19m 29s	WZimmerman@glumac.com	Attendee
Zimmerman, Will (External)	8/13/25, 10:56:35 AM	8/13/25, 11:17:26 AM	20m 51s	WZimmerman@glumac.com	Attendee
Karla Grijalva (External)	8/13/25, 9:58:32 AM	8/13/25, 10:22:38 AM	24m 6s	kgrijalva@nacarchitecture.com	Attendee
Karla Grijalva (External)	8/13/25, 11:15:31 AM	8/13/25, 11:17:48 AM	2m 17s	kgrijalva@nacarchitecture.com	Attendee
Elizabeth Kelly	8/13/25, 9:58:32 AM	8/13/25, 10:18:06 AM	19m 33s	ekelly@steinbergart.com	Attendee
Elizabeth Kelly	8/13/25, 10:59:39 AM	8/13/25, 11:15:12 AM	15m 38s	ekelly@steinbergart.com	Attendee
Susan Miller	8/13/25, 9:58:38 AM	8/13/25, 10:21:38 AM	22m 59s	S.Miller@perkinseastman.com	Attendee
Susan Miller	8/13/25, 10:56:19 AM	8/13/25, 11:15:17 AM	18m 57s	S.Miller@perkinseastman.com	Attendee
Tom Myers (Unverified)	8/13/25, 9:59:16 AM	8/13/25, 10:17:52 AM	18m 36s		Attendee
Haley Spanier (External)	8/13/25, 9:59:18 AM	8/13/25, 10:16:02 AM	16m 43s	haley.s@coargroup.com	Attendee
Mark Heit (Unverified)	8/13/25, 9:59:22 AM	8/13/25, 10:17:38 AM	17m 41s		Attendee
road sign meeting notes (Unverified)	8/13/25, 9:59:24 AM	8/13/25, 11:17:48 AM	1h 18m 22s		Attendee
Madrid, Jack (External)	8/13/25, 9:59:30 AM	8/13/25, 10:17:01 AM	17m 31s	JBMadrid@McCarthy.com	Attendee
Madrid, Jack (External)	8/13/25, 10:55:09 AM	8/13/25, 11:15:15 AM	20m 6s	JBMadrid@McCarthy.com	Attendee
Nicole Gabourie (External)	8/13/25, 9:59:34 AM	8/13/25, 10:17:44 AM	18m 10s	NEGabourie@pcl.com	Attendee
Nicole Gabourie (External)	8/13/25, 10:59:24 AM	8/13/25, 11:16:44 AM	17m 19s	NEGabourie@pcl.com	Attendee
Janica Lyle Baker (External)	8/13/25, 9:59:59 AM	8/13/25, 10:16:43 AM	16m 47s	JBaker@nacarchitecture.com	Attendee
Shaffiq Muhammad (External)	8/13/25, 10:00:02 AM	8/13/25, 10:19:48 AM	19m 46s	shaffiq.muhammad@kgff.com	Attendee
Shaffiq Muhammad (External)	8/13/25, 10:27:59 AM	8/13/25, 10:28:10 AM	10s	shaffiq.muhammad@kgff.com	Attendee
Ken McQuarrie (External)	8/13/25, 10:00:08 AM	8/13/25, 10:17:25 AM	17m 17s	KenMcQuarrie@pcl.com	Attendee
Ken McQuarrie (External)	8/13/25, 10:32:57 AM	8/13/25, 10:33:33 AM	36s	KenMcQuarrie@pcl.com	Attendee
Ken McQuarrie (External)	8/13/25, 10:59:33 AM	8/13/25, 11:15:20 AM	15m 47s	KenMcQuarrie@pcl.com	Attendee
Tanya Medrano	8/13/25, 10:00:10 AM	8/13/25, 10:24:36 AM	23m 55s	Tanya.Medrano@swinerton.com	Attendee
Tanya Medrano	8/13/25, 11:02:28 AM	8/13/25, 11:15:16 AM	12m 48s	Tanya.Medrano@swinerton.com	Attendee
Hughes, Susanna (External)	8/13/25, 10:00:25 AM	8/13/25, 10:16:30 AM	16m 5s	shughes@weoneil.com	Attendee
Hughes, Susanna (External)	8/13/25, 10:59:06 AM	8/13/25, 11:15:19 AM	16m 13s	shughes@weoneil.com	Attendee
Brent Gonzales (External)	8/13/25, 10:00:26 AM	8/13/25, 10:20:11 AM	19m 44s	Brent.Gonzales@pbk.com	Attendee
Brent Gonzales (External)	8/13/25, 10:59:36 AM	8/13/25, 11:16:32 AM	16m 56s	Brent.Gonzales@pbk.com	Attendee
12324225682 (Unverified)	8/13/25, 10:00:32 AM	8/13/25, 10:01:30 AM	57s		Attendee
Jessica Muncey	8/13/25, 10:00:34 AM	8/13/25, 10:24:08 AM	23m 33s	Jessica.Muncey@swinerton.com	Attendee
Jessica Muncey	8/13/25, 11:02:03 AM	8/13/25, 11:15:31 AM	13m 28s	Jessica.Muncey@swinerton.com	Attendee
Evan Lakin (External)	8/13/25, 10:00:36 AM	8/13/25, 10:17:38 AM	17m 1s	evan.lakin@kgff.com	Attendee
Evan Lakin (External)	8/13/25, 11:02:47 AM	8/13/25, 11:15:16 AM	12m 28s	evan.lakin@kgff.com	Attendee
Nilmieier, Katie	8/13/25, 10:00:50 AM	8/13/25, 10:21:19 AM	20m 29s	knilmieier@lpadesignstudios.com	Attendee
Nilmieier, Katie	8/13/25, 11:00:16 AM	8/13/25, 11:16:38 AM	16m 21s	knilmieier@lpadesignstudios.com	Attendee
Lina Asad, Steinberg Hart (Unverified)	8/13/25, 10:00:53 AM	8/13/25, 10:17:36 AM	16m 42s		Attendee
Maynard Feist (External)	8/13/25, 10:01:06 AM	8/13/25, 11:15:17 AM	1h 14m 11s	Maynard.Feist@lionakis.com	Attendee
JT Theuwes (External)	8/13/25, 10:01:10 AM	8/13/25, 10:17:25 AM	16m 15s	JT.Theuwes@gensler.com	Attendee
JT Theuwes (External)	8/13/25, 11:00:47 AM	8/13/25, 11:15:36 AM	14m 48s	JT.Theuwes@gensler.com	Attendee
Roz - The Consulting Group (Unverified)	8/13/25, 10:01:14 AM	8/13/25, 10:17:44 AM	16m		Attendee
Alexa De Cardenas (Unverified)	8/13/25, 10:01:41 AM	8/13/25, 10:17:57 AM	16m 16s		Attendee
Stan Sark - Kemp Bros (Unverified)	8/13/25, 10:01:42 AM	8/13/25, 10:09:58 AM	8m 16s		Attendee
Sally (Kemp) (Unverified)	8/13/25, 10:01:48 AM	8/13/25, 10:17:33 AM	15m 44s		Attendee
Kanani, Janvi (External)	8/13/25, 10:01:59 AM	8/13/25, 10:18:23 AM	16m 23s	janvi.kanani@arcadis.com	Attendee
Kanani, Janvi (External)	8/13/25, 10:59:15 AM	8/13/25, 11:17:48 AM	18m 33s	janvi.kanani@arcadis.com	Attendee
Simin Naasbeh Forell Elsesser Structural Engineers (Unverified)	8/13/25, 10:02:30 AM	8/13/25, 10:17:11 AM	14m 40s		Attendee
Dana Smith - SOM (Unverified)	8/13/25, 10:02:54 AM	8/13/25, 10:18:25 AM	15m 30s		Attendee
Eric Wohle (External)	8/13/25, 10:04:22 AM	8/13/25, 10:17:51 AM	13m 29s	EWohle@ldapartners.com	Attendee
Eric Wohle (External)	8/13/25, 11:00:16 AM	8/13/25, 11:17:29 AM	17m 13s	EWohle@ldapartners.com	Attendee
Judy Cheng (External)	8/13/25, 11:00:47 AM	8/13/25, 10:23:35 AM	18m 9s	JCheng@sva-architects.com	Attendee
Judy Cheng (External)	8/13/25, 10:59:20 AM	8/13/25, 11:16:38 AM	16m 47s	JCheng@sva-architects.com	Attendee
18055850161 (Unverified)	8/13/25, 10:05:05 AM	8/13/25, 10:16:18 AM	11m 13s		Attendee
18055850161 (Unverified)	8/13/25, 10:58:59 AM	8/13/25, 11:15:11 AM	16m 12s		Attendee
Hart, Jeremy	8/13/25, 10:05:49 AM	8/13/25, 10:17:30 AM	11m 40s	ihart@lpadesignstudios.com	Attendee
Hart, Jeremy	8/13/25, 11:02:33 AM	8/13/25, 11:15:15 AM	12m 41s	ihart@lpadesignstudios.com	Attendee

Hensel Phelps

Hensel Phelps

Steinberg Hart

Christie Weber	8/13/25, 10:06:16 AM	8/13/25, 10:17:32 AM	11m 5s	cweber@harperconstruction.com	Attendee
Christie Weber	8/13/25, 10:57:33 AM	8/13/25, 11:15:22 AM	17m 48s	cweber@harperconstruction.com	Attendee
Matt Gorman (Unverified)	8/13/25, 10:07:13 AM	8/13/25, 10:18:40 AM	11m 27s		Attendee
Rashmi Mehta - Hathaway Dinwiddie (Unverified)	8/13/25, 10:08:44 AM	8/13/25, 10:17:25 AM	8m 41s		Attendee
Michael Miller	8/13/25, 10:11:53 AM	8/13/25, 10:17:42 AM	5m 48s	mmiller@steinberghart.com	Attendee
Jed Zimmerman (Unverified)	8/13/25, 10:12:10 AM	8/13/25, 10:16:34 AM	4m 23s		Attendee
Hesham Gaber	8/13/25, 10:13:23 AM	8/13/25, 10:24:08 AM	10m 45s	hg@etech.La	Attendee
Grace Mlienkov (External)	8/13/25, 10:16:07 AM	8/13/25, 10:30:39 AM	14m 31s	gmlienkov@practicela.com	Attendee
Grace Mlienkov (External)	8/13/25, 10:50:16 AM	8/13/25, 11:17:48 AM	27m 32s	gmlienkov@practicela.com	Attendee
Simin Naaseh Forri Eibesser Structural Engineers (Unverified)	8/13/25, 11:05:05 AM	8/13/25, 10:21:04 AM	3m 4s		Attendee
Raj Turun (Unverified)	8/13/25, 10:20:53 AM	8/13/25, 11:16:27 AM	55m 33s		Attendee
Simin Naaseh (Unverified)	8/13/25, 10:24:50 AM	8/13/25, 10:33:38 AM	8m 48s		Attendee
Simin Naaseh (Unverified)	8/13/25, 10:26:09 AM	8/13/25, 10:26:22 AM	12s		Attendee
Jed Zimmerman (Unverified)	8/13/25, 10:32:24 AM	8/13/25, 11:15:25 AM	43m		Attendee
Ernie Russo Morillo Construction (Unverified)	8/13/25, 10:42:20 AM	8/13/25, 11:17:48 AM	35m 27s		Attendee
Sue Murray	8/13/25, 10:51:34 AM	8/13/25, 11:15:16 AM	23m 42s	suem@tca-inc.com	Attendee
Michelle M. Stewart	8/13/25, 10:53:21 AM	8/13/25, 11:16:45 AM	23m 23s	mstewart@ruhnauctarke.com	Attendee
Ernie Russo Morillo Construction (Unverified)	8/13/25, 10:53:44 AM	8/13/25, 11:17:33 AM	23m 49s		Attendee
Fernando Hernandez - Morillo Construction (Unverified)	8/13/25, 10:56:13 AM	8/13/25, 11:17:48 AM	21m 35s		Attendee
Rashmi Mehta - Hathaway Dinwiddie (Unverified)	8/13/25, 10:57:19 AM	8/13/25, 11:16:35 AM	19m 15s		Attendee
Jessica Kass (Unverified)	8/13/25, 10:57:23 AM	8/13/25, 11:15:16 AM	17m 52s		Attendee
Jessica Orlando (External)	8/13/25, 10:57:41 AM	8/13/25, 11:14:59 AM	17m 17s	Jessica.Orlando@perkinswill.com	Attendee
Tom Myers (Unverified)	8/13/25, 10:58:58 AM	8/13/25, 11:16:11 AM	17m 12s		Attendee
Jordan Delgado (External)	8/13/25, 10:59:00 AM	8/13/25, 11:15:30 AM	16m 30s	jordandelgado@buildersunited.com	Attendee
Meighan Whittaker (External)	8/13/25, 10:59:29 AM	8/13/25, 11:16:03 AM	16m 33s	meighan.whittaker@skpf.com	Attendee
Sam Hoetscher (Clark) (Unverified)	8/13/25, 10:59:31 AM	8/13/25, 11:16:42 AM	17m 11s		Attendee
Besim Fezagic	8/13/25, 10:59:36 AM	8/13/25, 11:16:49 AM	17m 13s	BFezagic@swinerton.com	Attendee
William Reifsteck AECOM (Unverified)	8/13/25, 10:59:36 AM	8/13/25, 11:15:29 AM	15m 52s		Attendee
Derek Hamilton	8/13/25, 10:59:40 AM	8/13/25, 11:17:47 AM	18m 6s	D.Hamilton@perkinseastman.com	Attendee
Shawn Shawmlou (Unverified)	8/13/25, 10:59:45 AM	8/13/25, 11:17:38 AM	17m 53s		Attendee
Milad Sarkis (External)	8/13/25, 11:00:07 AM	8/13/25, 11:15:19 AM	15m 12s	milads@morilloconstruction.com	Attendee
Rooz - The Consulting Group (Unverified)	8/13/25, 11:00:07 AM	8/13/25, 11:15:53 AM	15m 46s		Attendee
Silsby Strategic Advisors (External)	8/13/25, 11:00:21 AM	8/13/25, 11:17:48 AM	17m 27s	shane@silsby-sa.com	Attendee
Stephanie Slonaker (External)	8/13/25, 11:00:22 AM	8/13/25, 11:15:38 AM	15m 16s	Stephanie.Slonaker@cumming-group.com	Attendee
Alexa De Cardenas (Unverified)	8/13/25, 11:00:24 AM	8/13/25, 11:16:20 AM	15m 56s		Attendee
Sheraya - Clark Construction (Unverified)	8/13/25, 11:00:33 AM	8/13/25, 11:16:36 AM	16m 2s		Attendee
Julianne Medrano (External)	8/13/25, 11:00:34 AM	8/13/25, 11:16:15 AM	15m 40s	JMedrano@hga.com	Attendee
Scott Wolf - Miller Hull (Unverified)	8/13/25, 11:00:37 AM	8/13/25, 11:15:32 AM	14m 55s		Attendee
Greg Dina (External)	8/13/25, 11:00:53 AM	8/13/25, 11:17:22 AM	16m 28s	greg.dina@hok.com	Attendee
Lexis Brattain (Unverified)	8/13/25, 11:00:57 AM	8/13/25, 11:15:59 AM	15m 1s		Attendee
Julianne Knox (External)	8/13/25, 11:01:00 AM	8/13/25, 11:15:25 AM	14m 25s	julianne.knox@hok.com	Attendee
Riley, Sarah	8/13/25, 11:01:00 AM	8/13/25, 11:16:21 AM	15m 20s	Sarah.Riley@pfm.sbccounty.gov	Attendee
Matt Dierdorf (SOM) (Unverified)	8/13/25, 11:01:00 AM	8/13/25, 11:15:21 AM	14m 20s		Attendee
Brandon Dekker (External)	8/13/25, 11:01:24 AM	8/13/25, 11:15:29 AM	14m 4s	bd Dekker@CANNONDESIGN.COM	Attendee
Raul Carlos, Kemp Bros. (Unverified)	8/13/25, 11:01:31 AM	8/13/25, 11:17:16 AM	15m 44s		Attendee
Luis Perez-Milicua	8/13/25, 11:01:57 AM	8/13/25, 11:16:22 AM	14m 25s	LPerez-Milicua@verdant.com	Attendee
Ahmed Najajreh (External)	8/13/25, 11:02:10 AM	8/13/25, 11:15:49 AM	13m 38s	ANajajreh@bernards.com	Attendee
Geoff Doorn	8/13/25, 11:02:11 AM	8/13/25, 11:15:51 AM	13m 40s	gdoorn@steinberghart.com	Attendee
19099129289 (Unverified)	8/13/25, 11:02:14 AM	8/13/25, 11:03:36 AM	1m 22s		Attendee
Sally Truong (External)	8/13/25, 11:02:15 AM	8/13/25, 11:15:32 AM	13m 16s	struong@kempbros.com	Attendee
Dan Stewart (Unverified)	8/13/25, 11:02:17 AM	8/13/25, 11:17:40 AM	15m 22s		Attendee
Simin Naaseh (Unverified)	8/13/25, 11:02:22 AM	8/13/25, 11:15:47 AM	13m 25s		Attendee
Jason Maune	8/13/25, 11:02:23 AM	8/13/25, 11:15:55 AM	13m 32s	jmaune@steinberghart.com	Attendee
Velasco, Bynaka - DPW	8/13/25, 11:02:41 AM	8/13/25, 11:15:46 AM	13m 4s	Bynaka.Velasco@dpw.sbccounty.gov	Attendee
Staci Nesbitt (External)	8/13/25, 11:02:59 AM	8/13/25, 11:16:30 AM	13m 30s	snesbitt@practicela.com	Attendee
Mounir Sayed (External)	8/13/25, 11:03:21 AM	8/13/25, 11:15:43 AM	12m 21s	Mounir.Sayed@Pellera.com	Attendee
Doublet, David	8/13/25, 11:03:34 AM	8/13/25, 11:17:48 AM	14m 14s	david.doublet@dpw.sbccounty.gov	Attendee
Vincent Mudd - Steinberg Hart (Unverified)	8/13/25, 11:03:39 AM	8/13/25, 11:15:19 AM	11m 39s		Attendee
Masako Ikegami (Unverified)	8/13/25, 11:07:02 AM	8/13/25, 11:16:37 AM	9m 35s		Attendee
Jamene Christopher	8/13/25, 11:08:18 AM	8/13/25, 11:15:23 AM	7m 5s	jchristopher@steinberghart.com	Attendee
Mark Heit (Unverified)	8/13/25, 11:12:17 AM	8/13/25, 11:16:23 AM	4m 6s		Attendee
Herrera, Andy (External)	8/13/25, 11:12:39 AM	8/13/25, 11:15:26 AM	2m 47s	aherrera@weoneil.com	Attendee
15085966192 (Unverified)	8/13/25, 11:15:06 AM	8/13/25, 11:17:18 AM	2m 12s		Attendee

1643 & 1777

PRE-SOQ CONFERENCE

**PROBATION FIELD OPERATIONS
BUILDING**

&

**DEPARTMENT OF PUBLIC WORKS
HEADQUARTERS REPLACEMENT**

**MICROSOFT TEAMS CHAT
ATTENDANCE**



1643 & 1777-LINK - Pre-SOQ Conference-...

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O'Neal, Ronald named the meeting 1643 & 1777-LINK - Pre-SOQ Conference- Probation Field Ops. & DPW HQs Replacement Project.

Friday

Friday 8:07 AM Meeting ended: 8s

Attendance

Yesterday

Today

7:36 AM Meeting ended: 14s

Attendance

8:43 AM Meeting started

9:59 AM Aubert, Liliana started recording to the cloud

Converse, Tricia (External) 10:00 AM

TC is anyone speaking? want to make sure my audio is working

read.ai meeting notes (Unverified) 10:01 AM

RN Viraj added read.ai meeting notes to the meeting (recording enabled). View Privacy Policy: <https://www.read.ai/pp>. To opt out and delete this recording, click here: <https://app.read.ai/analytics/opt-out/01K2J5S3M9J0D1BY6VH5GQG8ZG>

Shaffiq Muhammad (External) 10:01 AM

SM i think it's muted



Stan Sark - Kemp Bros (Unverified) 10:03 AM

SS Stan Sark - Kemp Bros Construction, Inc.



Raul Carlos, Kemp Bros. (Unverified) 10:03 AM

KC Raul Carlos, Kemp Bros. Construction, Inc. rcarlos@kempbros.com 562-236-5000

Mendelsohn, Nathan S (External) 10:03 AM

NM Nate Mendelsohn, Hensel Phelps, nmendelsohn@henselphelps.com



Elizabeth Kelly (Unverified) 10:03 AM

EK Elizabeth Kelly, Steinberg Hart, ekelly@steinberghart.com

Kanani, Janvi (External) 10:03 AM

JK Janvi. Kanani, Arcadis, janvi.kanani@arcadis.com, 213.769.0011

Prag, Amanda (External) 10:03 AM

AP Amanda Prag, PBK amanda.prag@pbk.com, 909-413-4343

Converse, Tricia (External) 10:03 AM

TC Tricia Converse, AECOM (tricia.converse@aecom.com) 818.438.4138

Suha Musallam (External) 10:03 AM

SM Suha Musallam, S+B James Construction, suhamusallam@sbjames.com

Bill Schmalz (External) 10:03 AM

BS Bill Schmalz and Nick Mason of Perkins&Will bill.schmalz@perkinswill.com

Sally (Kemp) (Unverified) 10:03 AM

Sally Truong | Kemp Bros. Construction, Inc | stuong@kempbros.com | 562 236 5000



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Sally (Kemp) (Unverified) 10:03 AM

Sally Truong | Kemp Bros. Construction, Inc. | truong@kempbros.com | 562.236.5000

Kristin Loheed (External) 10:03 AM

Kristin Loheed, AC Martin, Inc. | kristin.loheed@acmartin.com, 323.304.3937

Hughes, Susanna (External) 10:03 AM

Susanna Hughes, W.E. O'Neil | shughes@weoneil.com

Janica Ley Baker (External) 10:03 AM

Janica Baker, NAC Architecture, jbaker@nacarchitecture.com

Alexa De Cardenas (Unverified) 10:03 AM

Alexa De Cardenas, Steinberg Hart, adecardenas@steinberghart.com

Jessica Kass (Unverified) 10:03 AM

Jessica Kass, Rudolph and Sletten, jessica.kass@rsconst.com

Nicole Gabourie (External) 10:03 AM

Nicole Gabourie, PCL Construction Services, Inc., negabourie@pcl.com

Haley Spanier (External) 10:03 AM

Haley Spanier, COAR Design Group | haley.s@coargroup.com | 619.552.2491

Evan Lakin (External) 10:03 AM

Evan Lakin, KPFF, evan.lakin@kpff.com

Brittany Prigmore (External) 10:03 AM

Brittany Prigmore, LDA Partners, bprigmore@ldapartners.com

Raj Turun (Unverified) 10:03 AM

Raj Turun

Project Executive

Nilmeier, Katie (Unverified) 10:03 AM

Katie Nilmeier, LPA Design Studios | knilmeier@lpadesignstudios.com

Zimmerman, Will (External) 10:04 AM

Will Zimmerman, Glumac, wzimmerman@glumac.com

Madrid, Jack (External) 10:04 AM

Jack Madrid | McCarthy Building Companies | jbmadrid@mccarthy.com

JT Theeuwes (External) 10:04 AM

J.T. Theeuwes, Gensler | jt_theeuwes@gensler.com

Brent Gonzales (External) 10:04 AM

Brent Gonzales, PBK Architects, brent.gonzales@pbk.com

Roos - The Consulting Group (Unverified) 10:04 AM

Roosbeh Afzal, The Consulting Group | rooz@theconsulting.group



Mark Heit (Unverified) 10:04 AM

Mark Heit, Swinerton Builders | mark.heit@swinerton.com

Input field for sending messages

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Mark Heit (Unverified) 10:04 AM
Mark Heit, Swinerton Builders mark.heit@swinerton.com

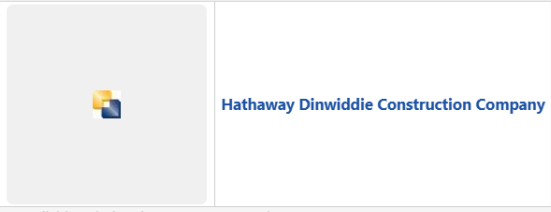
Tom Myers (Unverified) 10:04 AM
Tom Myers, Ware Malcomb, tmyers@waremalcomb.com 949.788.4111

Tanya Medrano (Unverified) 10:04 AM
Tanya Medrano
Swinerton Builders tanya.medrano@swinerton.com

Maynard Feist (External) 10:04 AM
Maynard Feist, Lionakis, maynard.feist@lionakis.com

Raj Turun (Unverified) 10:04 AM

RT **Raj Turun** | LEED AP, DBIA
Project Executive



811 Wilshire Blvd, Suite 1500, Los Angeles, CA 90017
Direct: (213) 244-7623 | Mobile: (213) 440-4585
turunr@hdcco.com | www.HDCCo.com

Shaffiq Muhammad (External) 10:04 AM
Shaffiq Muhammad, KPFF Consulting Engineers, shaffiq.muhammad@kpff.com, 213-310-8716

Dana Smith - SOM (Unverified) 10:04 AM
Dana Smith - SOM - dana.smith@som.com

Dan J. Ferguson - Balfour Beatty (Unverified) 10:04 AM
Dan Ferguson - Balfour Beatty, Director of Justice + Civic,
danferguson@balfourbeattyus.com

Simin Naaseh Forell Elsesser Structural Engineers (Unverified) 10:04 AM
Simin Naaseh - Forell | Elsesser Structural Engineers s.naaseh@forell.com

Susan Miller (Unverified) 10:04 AM
Susan Miller, Perkins Eastman
s.miller@perkinseastman.com
310-384-9249

Nick Mason (External) 10:04 AM
Nick Mason, Perkins&Will, nick.mason@perkinswill.com, 213.270.8541

Karla Grijalva (External) 10:04 AM
Karla Grijalva, NAC
Kgrijalva@nacarchitecture.com

Monica Molinaro (External) 10:04 AM
Monica Molinaro | Gensler | monica_molinaro@gensler.com

Sridharan Kundrathala, Ashwin - (SoCal) (External) 10:05 AM
Vanessa Granados, Turner Construction
Vgranados@tcco.com

Type a message     

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AK Vanessa Granados, Turner Construction
Vgranados@tcco.com

Jessica Muncey (Unverified) 10:05 AM Edited

JM Jessica Muncey
Swinerton Builders
jessica.muncey@swinerton.com

Price, Sandra (External) 10:05 AM

SP Sandra Price | W.E. O'Neil Construction | sprice@weoneil.com

Lina Asad, Steinberg Hart (Unverified) 10:05 AM

LH Lina Asad,AIA, LFA-Steinberg Hart-lasad@steinberghart.com 619 239 2496

Sridharan Kundrathala, Ashwin - (SoCal) (External) 10:06 AM

AK Ashwin Kundrathala, Turner Construction
akundrathala@tcco.com

Eric Wohle (External) 10:06 AM

EW Eric Wohle, LDA Partners
Ewohle@LDAPartners.com
209.943.0405

Judy Cheng (External) 10:07 AM

JC Judy Cheng, SVA Architects, Inc. , jcheng@sva-architects.com, 619-550-4420

Christie Weber (Unverified) 10:13 AM

CW Christie Weber, Harper Construction Company
cweber@harperconstruction.com
619.233.7900

Rashmi Mehta -Hathaway Dinwiddie (Unverified) 10:14 AM

RM Rashmi Mehta

Hesham Gaber (Unverified) 10:14 AM

HG How can we sign in, please? I missed this part.

Jed Zimmerman (Unverified) 10:14 AM

JZ Jed Zimmerman, SOM jed.zimmerman@som.com

Michael Miller (Unverified) 10:14 AM

MM Michael Miller, Steinberg Hart
mmiller@steinberghart.com
213.599.5123

Rashmi Mehta -Hathaway Dinwiddie (Unverified) 10:15 AM

RM Rashmi Mehta -Hathaway Dinwiddie - mehtar@hdcco.com 213-593-0300

Maynard Feist (External) 10:15 AM

MF Very difficult to hear you

Converse, Tricia (External) 10:15 AM

TC Can not hear you

Hesham Gaber (Unverified) 10:15 AM

HG Hesham G
Eligico Technology
hg@eligico.com
4243106778

Can not hear you

Type a message [emojis] [send]

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Hesham Gaber (Unverified) 10:15 AM

HG
Hesham G
Eligico Technology
hg@eligico.com
4243106778
Can not hear you

Matt Gorman (Unverified) 10:16 AM

MG
Matthew Gorman, Principal Architect, Arrington Watkins Architects
mgorman@awarch.com
602-279-4373, 916-234-3731

Simin Naaseh (Unverified) 10:27 AM

SN I am having trouble with audio. Is it just on my end?

10:28 AM Edited

Meeting for Department of Public Works will start at 11:00 a.m.

Rashmi Mehta -Hathaway Dinwiddie (Unverified) 10:58 AM

RM rashmi mehta -Hathaway Dinwiddie -mehtar@hdcco.com , 213-593-0300

Price, Sandra (External) 10:59 AM

SP Sandra Price | W.E. O'Neil Construction | sprice@weoneil.com

Bill Schmalz (External) 10:59 AM

BS Bill Schmalz, Perkins&Will, bill.schmalz@perkinswill.com, 213-270-8417

Hughes, Susanna (External) 10:59 AM

SH Susanna Hughes, W.E. O'Neil
shughes@weoneil.com

Sridharan Kundrathala, Ashwin - (SoCal) (External) 10:59 AM

AK Ashwin Kundrathala | Turner Construction | akundrathala@tcco.com

Jessica Kass (Unverified) 11:00 AM

JK Jessica Kass | Rudolph and Sletten | jessica.kass@rconst.com

Tom Myers (Unverified) 11:00 AM

TM Tom Myers, Ware Malcomb tmyers@waremalcomb.com 949.788.4111

Kanani, Janvi (External) 11:00 AM

JK Janvi.Kanani | Arcadis, janvi.kanani@arcadis.com | 213.769.0011

Brent Gonzales (External) 11:00 AM

BG Brent Gonzales, PBK Architects, brent.gonzales@pbk.com

Elizabeth Kelly (Unverified) 11:00 AM

EK Elizabeth Kelly, Steinberg Hart, ekelly@steinberghart.com

Zimmerman, Will (External) 11:00 AM

WZ Will Zimmerman | Glumac | wzimmerman@glumac.com | 760.975.8271

Brittany Prigmore (External) 11:00 AM

BP Brittany Prigmore, LDA Partners, bprigmore@ldapartners.com

Raj Turun (Unverified) 11:00 AM

RT **Raj Turun** | LEED AP, DBIA
Project Executive

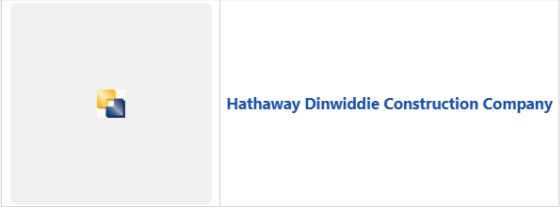
Type a message [emojis] [plus] [send]

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Brittany Prigmore (External) 11:00 AM
Brittany Prigmore, LDA Partners, bprigmore@ldapartners.com

Raj Turun (Unverified) 11:00 AM

RT Raj Turun | LEED AP, DBIA
Project Executive



Hathaway Dinwiddie Construction Company

811 Wilshire Blvd, Suite 1500, Los Angeles, CA 90017
Direct: (213) 244-7623 | Mobile: (213) 440-4585
turunr@hdcco.com | www.HDCCo.com

Madrid, Jack (External) 11:00 AM
Jack Madrid | McCarthy Building Companies | jbmadrid@mccarthy.com

Ken McQuarrie (External) 11:00 AM
Ken McQuarrie, PCL Construction Services, Kenmcquarrie@pcl.com, (858)866-6102

Jessica Orlando (External) 11:00 AM
Jessica Orlando, Perkins&Will, jessica.orlando@perkinswill.com

Sam Hoelscher (Clark) (Unverified) 11:00 AM
Sam Hoelscher
Clark Construction
Sam.hoelscher@clarkconstruction.com

Nilmeier, Katie (Unverified) 11:00 AM
Katie Nilmeier, LPA Design Studios
knilmeier@lpadesignstudios.com

Eric Wohle (External) 11:00 AM Edited
Eric Wohle - LDA Partners
ewohle@LDAPartners.com
209.943.0405

Nick Mason (External) 11:00 AM
Nick Mason, Perkins&Will, nick.mason@perkinswill.com, 213-270-8541

Mendelsohn, Nathan S (External) 11:00 AM
Nate Mendelsohn, Hensel Phelps, nmendelsohn@henselphelps.com

Elizabeth Kelly (Unverified) 11:00 AM
Is it possible to stand closer to the microphone? Very difficult to hear

Christie Weber (Unverified) 11:01 AM
Christie Weber, Harper Construction Company, cweber@harperconstruction.com

Converse, Tricia (External) 11:01 AM
Tricia Converse - AECOM tricia.converse@aecom.com

Judy Cheng (External) 11:01 AM
Judy Cheng, SVA Architects, Inc., jcheng@sva-architects.com, 619-550-4420

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JC Judy Cheng (External) 11:01 AM
Judy Cheng, SVA Architects, Inc., jcheng@sva-architects.com, 619-550-4420

AC Alexa De Cardenas (Unverified) 11:01 AM
Alexa De Cardenas, Steinberg Hart, adecardenas@steinberghart.com

JZ Jed Zimmerman (Unverified) 11:01 AM
Jed Zimmerman | SOM, jed.zimmerman@som.com Direct:(213) 327-2438 Cell (310) 560-2279

SM Susan Miller (Unverified) 11:01 AM
Susan Miller | Perkins Eastman
s.miller@perlinseastman.com
310-384-9249

JT JT Theeuwes (External) 11:01 AM
J.T. Theeuwes, Gensler jt_theeuwes@gensler.com

NG Nicole Gabourie (External) 11:01 AM
Nicole Gabourie, PCL Construction Services, Inc., negabourie@pcl.com

SS Shawn Shawmlou (Unverified) 11:01 AM
Shawn Shawmlou | Pankow Builders sshawmlou@pankow.com

R Rooz - The Consulting Group (Unverified) 11:01 AM
Roozbeh Afzal - The Consulting Group
rooz@theconsulting.group

JM Jullianne Medrano (External) 11:01 AM
Jullianne Medrano - HGA, jmedrano@hga.com

SS Stephanie Slonaker (External) 11:01 AM
Stephanie Slonaker, Cumming Group, Stephanie.slonaker@cumming-group.com

SC Sheraya- Clark Construction (Unverified) 11:01 AM
Sheraya Santella, Marketing Manager, Clark Construction

SW Scott Wolf (Unverified) 11:01 AM
Scott Wolf
Miller Hull
swolf@millerhull.com


JK Julianne Knox (External) 11:01 AM
Julianne Knox HOK Julianne.knox@joked.com
3102001727

GD Greg Dina (External) 11:01 AM
Greg Dina, HOK, greg.dina@hok.com

KL Kristin Loheed (External) 11:02 AM
Kristin Loheed, AC Martin, Inc, kristin.loheed@acmartin.com, 323.304.3937

WA William Reifsteck AECOM (Unverified) 11:02 AM
William Reifsteck at AECOM 562-708-6357 william.reifsteck@aecom.com

JD Jordan Delgado (External) 11:02 AM
Jordan Delgado - Builders United
Jordandelgado@buildersunited.com
725-249-5421

Type a message     

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JD Jordan Delgado - Builders United
Jordandelgado@buildersunited.com
725-249-5421

Selezan, Dusan (Unverified) 11:02 AM

DS Dusan Selezan, Balfour Beatty, dselezan@balfourbeattyus.com

Felix Chavez (External) 11:02 AM

FC Felix Chavez - Icon West, Inc. - (213) 385-0027 - felix@icon-west.com

Michelle M. Stewart (Unverified) 11:02 AM

MS Michelle Stewart
Ruhnau Clarke Architects
mstewart@ruhnauclarke.com
951-684-4664

Milad Sarkis (External) 11:02 AM

MS Milad Sarkis, Morillo Construction Inc. milads@morilloconstruction.com. 626.796.3800 x106.

Raul Carlos, Kemp Bros. (Unverified) 11:02 AM

KC Raul Carlos, Kemp Bros. rcarlos@kempbros.com 562-946-5000

Silsby Strategic Advisors (External) 11:02 AM

SA Shane Silsby - Silsby Strategic Advisors, shane@silsby-sa.com

Julianne Knox (External) 11:02 AM

JK Julianne.knox@hok.com

Williams, Shane - (SoCal) (External) 11:02 AM

SW Shane Williams, Turner Construction, swilliams@tcco.com

Derek Hamilton (Unverified) 11:02 AM

DH Derek Hamilton | Perkins Eastman d.hamilton@perkinseastman.com 310-754-1551

Meighan Whittaker (External) 11:02 AM

MW Meighan Whittaker, KPFF Inc. | meighan.whittaker@kpff.com | 213.218.0401

Sheraya- Clark Construction (Unverified) 11:02 AM

SC (sorry for duplicate)Sheraya Santella, Marketing Manager, Clark Construction, sheraya.santella@clarkconstruction.com

Grace Milenkov (External) 11:02 AM

GM Grace Milenkov, Practice, gmilenkov@practicela.com, (626) 568-1428

Riley, Sarah 11:03 AM

Riley Sarah Riley sarah.riley@pfm.sbcounty.gov

Jessica Muncey (Unverified) 11:03 AM

JM Jessica Muncey
Swinerton Builders
jessica.muncey@swinerton.com

Sally Truong (External) 11:03 AM

ST Sally Truong | Kemp Bros. Construction, Inc. | struong@kempbros.com | 562.236.5000

Ken McQuarrie (External) 11:03 AM

KM Ken MCQuarrie, PCL Construction, Kenmcquarrie@pcl.com, (858)866-6702

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- KM** Ken McQuarrie, PCL Construction, Kenmcquarrie@pcl.com, (858)866-6702
- MD** Matt Dierdorf (SOM) (Unverified) 11:03 AM
Matt Dierdorf | SOM, matthew.dierdorf@som.com
(213) 327-2458
- SN** Simin Naaseh (Unverified) 11:03 AM
Simin Naaseh - Forell | Elsesser Structural Engineers s.naaseh@forell.com
- MF** Maynard Feist (External) 11:03 AM
Maynard Feist, Lionakis, maynard.feist@lionakis.com
- BD** Brandon Dekker (External) 11:03 AM
Brandon Dekker, CannonDesign bdekker@cannondesign.com 949-375-6872
- SM** Sue Murray (Unverified) 11:03 AM
Sue Murray, Marketing, TCA Architecture + Planning, Inc. suem@tca-inc.com 206-522-3830
- TM** Tanya Medrano (Unverified) 11:03 AM
Tanya Medrano
Swinerton Builders
tanya.medrano@swinerton.com
- SN** Staci Nesbitt (External) 11:04 AM
Staci Nesbitt, Practice, Practicela.com 323-4281361
- EL** Evan Lakin (External) 11:05 AM
Evan Lakin, KPFF, evan.lakin@kpff.com
- JM** Jason Maune (Unverified) 11:06 AM
Jason Maune | Steinberg Hart - jmaune@steinberghart.com
- BF** Besim Fejzagic (Unverified) 11:09 AM
Besim Fejzagic | Swinerton - bfejzagic@swinerton.com
- GD** Geoff Doorn (Unverified) 11:12 AM
Geoff Doorn | Steinberg Hart - gdoorn@steinberghart.com
- VM** Vincent Mudd - Steinberg Hart (Unverified) 11:12 AM
Vincent Mudd - Steinberg Hart - vmudd@steinberghart.com 619-728-9382
- MH** Mark Heit (Unverified) 11:13 AM
Mark Heit | Swinerton Builders mark.heit@swinerton.com
- EK** Elizabeth Kelly (Unverified) 11:13 AM
Is it possible to repeat the questions so that those on the call can understand?

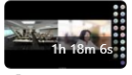
11:15 AM
All questions shall be submitted via a written RFI per SOQ instructions.

11:17 AM Meeting ended: 2h 34m 46s

1643 & 1777-LINK - Pre-SOQ Conference- Probation Field O...
Wednesday, August 13, 2025 9:30 AM - 12:00 PM View recap

Content

Transcript Attendance



Expires in 60 days

11:17 AM Recording has stopped.

Type a message 🗑️ 😊 📎 + ▶️

latitude 33
PLANNING
ENGINEERING
& SURVEYING

Evan Cochran, PE, LEED AP BD+C
PROJECT MANAGER
p 626-404-4980
evan.cochran@latitude33.com



Dan Sandall
National Business
Development Leader

Cell: (310) 804-7997
dsandall@awarch.com

Sacramento: (916) 234-3731
Phoenix: (602) 279-4373
Las Vegas: (725) 867-9980
www.awarch.com

NICK LECHIARA
Director of Business
Development SoCal

T 949.234.6456
C 949.290.1073
E nlechiara@pentabldggroup.com

PENTABLDGGROUP.COM
CA Contractor License #972201

2030 Main St., Suite 200
Irvine, CA 92614



SWINERTON



Anup Kiwalkar
Senior Project Manager

CA Lic. No 92

akiwalkar@swinerton.com
p 213.395.9149
m 213.247.4561

swinerton.com

CRAIG STEELE AIA, PMP, ASSOC. DBIA, LEED AP
VICE PRESIDENT

CRAIG@PINNERCONSTRUCTION.COM

C: 617.834.4485

1255 SOUTH LEWIS ST.
ANAHEIM CA 92805

CSLB LICENSE 166010

LIONAKIS

ANDREW CHAN
SENIOR PROJECT MANAGER
MIP, PMP, LSS
LEED AP BD+C

Andrew.Chan@lionakis.com
www.lionakis.com



SCAN FOR MY
CONTACT INFO

BRETT PERKINS
DIRECTOR OF PROJECT DEVELOPMENT

M: 949.668.2454

bperkins@cwdriver.com

2190 S. Towne Centre Pl., Ste. 100 | Anaheim, CA 92806

Building Better Communities & Lives Together

KDswalt@miller-arp.com
1177 Idaho St. Suite 200
Redlands, California 92374
Mobile (909) 910-2437
www.miller-arp.com
An Architectural Corporation

Kathy Oswalt
Senior Project Manager



Rosaline Aragon
Business Development Coordinator
raron@bernards.com | 747. 232. 0012



Orange County Office
2569 McCabe Way, STE 100
Irvine, CA 92614
+1 949. 461. 3650

Lina Bouch
lina.bouch@shawcontract.com

Senior Account Manager
San Bernardino County and Riverside County



O: +1 909 647 8870
shawcontract.com

444 S Flower St.
Suite 300
Los Angeles, CA 90071



Jesse De La Cruz
Client Relations Manager

3612 Mission Inn Avenue | Riverside, CA 92501
951.684.5901 | cell: 951.505.9617
www.tilden-coil.com | License #208556

jdelacruz@tilden-coil.com

Esther Garcia
Marketing Coordinator/Graphics Designer
esther.garcia@kpff.com



O 619.521.8500

3131 Camino Del Rio North, Suite 1080
San Diego, CA 92108

Jeff Fuller AIA

Vice President

T 949.265.8946
M 949.735.4561

E jfuller@cannondesign.com

IRVINE, CA

cannondesign.com

SAM FAKIH MBA, CCM, ASSOC. DBIA, QSP
Senior Project Manager
Building Group

C: 949.377.4904

E: sfakih@sundt.com

A: 41 Corporate Park, Ste 310, Irvine, CA 92606

W: sundt.com

Kyle Peterson AIA, LEED AP, DBIA
Community + Culture Practice Leader



kyle.peterson@hmcarchitects.com
T 619.468.4861 M 213.663.3172

201 Lomas Santa Fe Drive, Studio 200
Solana Beach, CA 92075

www.hmcarchitects.com

Josh Gonzalez
Project Manager

THE WHITING-TURNER CONTRACTING COMPANY
www.whiting-turner.com

Suite 205
28544 Old Town Front Street
Temecula, California 92590
Cell 714-552-0129
CA License # 311107
E-mail: josh.gonzalez@whiting-turner.com

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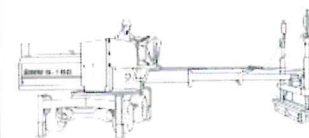
401 West 4th Street
Beaumont, CA 92223

CA Lic. # 788915

951.845.4607 Office
951.390.0287 Cell
951.845.3106 Fax

jeff@bogh.biz
www.BoghEngineering.com

Jeff Jaso



AGC California

RYAN LINDEN
Project Development Director

805-350-0589
rlinden@goprowest.com
CSLB 706619
goprowest.com



Neil Root
Project Manager

THE WHITING-TURNER CONTRACTING COMPANY
www.whiting-turner.com

Suite 150
250 Commerce Street
Irvine, California 92602
Cell 951-395-6923
License # 311107
E-mail: Neil.Root@whiting-turner.com

Balfour Beatty

Kelly Bruyneel
Client Relations Manager

C: (951) 601-2531
kbruyneel@balfourbeattyus.com
License No. 979126



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Leonard Schlosser, SE
Senior Structural Engineer

E: leonard.schlosser@imegcorp.com
D: 909.942.5539
M: 909.660.0268
901 Via Piemonte, Suite 400
Ontario, CA 91764

imegcorp.com

Brian Nichols
Design Principal

brian.nichols@hmcarchitects.com
T 213.519.7315 M 323.828.5266

633 W. 5th Street, Third Floor
Los Angeles, CA 90071

www.hmcarchitects.com



Mark Morgan
Vice President

Clark Construction Group - California, LP
18201 Von Karman Avenue, Suite 800
Irvine, California 92612
Mobile 909/322-7042
email mark.morgan@clarkconstruction.com
License No. 839892



Leilani L. Doherty
Business Development

E: leilani.l.doherty@imegcorp.com
D: 909.942.5548
M: 951.214.8153
13400 Sabre Springs Parkway, Suite 225
San Diego, CA 92128

imegcorp.com



Al Calvet CCM DBIA
Vice President, Inland Empire

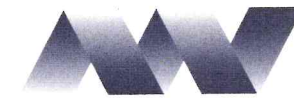
C: (951) 837-1921
O: (951) 462-7700
acalvet@balfourbeattyus.com
License No. 979126

1600 Iowa Avenue
Suite 120
Riverside, CA 92507

DAN FRANK
Associate
Strategy & Development Leader

D 213.878.5694 **C** 310.403.7933 **HED.CO**
dfrank@hed.co

550 South Hope Street
Suite 2500
Los Angeles, CA 90071



Arrington Watkins Architects

Dan Sandall
National Business
Development Leader

Cell: (310) 804-7997
dsandall@awarch.com

Sacramento: (916) 234-3731
Phoenix: (602) 279-4373
Las Vegas: (725) 867-9980

www.awarch.com



DESIGN WEST
ENGINEERING

Adrian Jacquez
Director of Electrical

412 E.Vanderbilt Way
San Bernardino, CA 92408

o. 909.890.3700 x228
c. 562.225.4932

ajacquez@designwesteng.com



Normina Pabustan
Sr. Estimator

T: (213) 385-0027
normina@icon-west.com

520 S La Fayette Park Pl, Suite 503
Los Angeles, CA 90057

LIC: A, B 747737

Scott Augustine

C: 949.887.3276

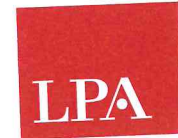
✉ Scott.Augustine@bnbuilders.com

🌐 www.bnbuilders.com

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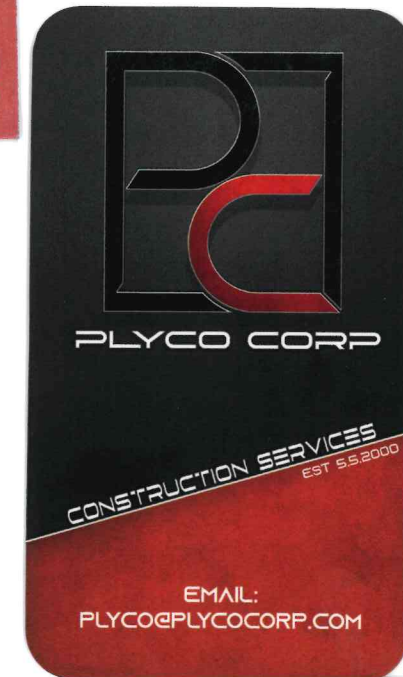
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Casey Chapin AIA, LEED AP BD+C
Project Designer
Architecture

D: 949.701.4073
O: 949.261.1001

CChapin@LPADesignStudios.com



DESIGN WEST
ENGINEERING

Shannon Stewart, CPSM
Director of Client Engagement

412 E.Vanderbilt Way
San Bernardino, CA 92408

o. 909.890.3700 x259
c. 951.722.1541

sstewart@designwesteng.com



Evan Cochran, PE, LEED AP BD+C
PROJECT MANAGER
p 626-404-4980
evan.cochran@latitude33.com

FORM 60
PHASE 1 PRECONSTRUCTION LUMP SUM FEE
COST/PRINCE SUMMARY

Name of Proposer		End-Item deliverable			
Home office address					
Division(s) and locations where Work is to be performed		Project Number: 10.10.1777			
NOTE: For proper calculations of cost elements link additional sheets to this summary page.					
1.	Direct Labor	Est. Hours	Rate Per Hour	Est. Cost	TOTAL
2.		0.00	\$0.00	\$0.00	
3.		0.00	\$0.00	\$0.00	
4.		0.00	\$0.00	\$0.00	
5.	TOTAL DIRECT LABOR HOURS		0.00	TOTAL DIRECT LABOR	
					\$0.00
6.	Labor Overhead (O/H)	O/H Rate	x Base	Est. Cost	
7.		0%		\$0.00	
8.	TOTAL LABOR OVERHEAD				\$0.00
9.	Direct Material			Est. Cost	
10.	N/A			N/A	
11.	N/A			N/A	
12.	N/A			N/A	
13.	TOTAL DIRECT MATERIAL				
14.	Equipment	Unit Cost	Est. Cost		
15.	N/A	N/A	N/A		
16.	N/A	N/A	N/A		
17.	TOTAL EQUIPMENT				\$0.00
18.	Subcontractors			Est. Cost	
19.				\$0.00	
20.				\$0.00	
21.				\$0.00	
22.	TOTAL SUBCONTRACTORS				\$0.00
23.	TOTAL BURDENED COST (add lines 5, 8, and 22)				\$0.00
24.	Other Direct Costs			Est. Cost	
25.				\$0.00	
26.				\$0.00	
27.				\$0.00	
28.	TOTAL OTHER DIRECT COSTS				\$0.00
29.	Travel			Est. Cost	
30.	a. Transportation			\$0.00	
31.	b. Per Diem or Subsistence			\$0.00	
32.	TOTAL TRAVEL				\$0.00
33.	General and Administrative Expense	Rate %	% x Line 23		
34.		0%	\$0.00		
35.	TOTAL GENERAL AND ADMINISTRATIVE EXPENSE				\$0.00
36.	TOTAL ESTIMATED COSTS (Total Lines 23, 28, 32 and 35)				\$0.00
37.	Fee/Profit	Total Labor and Overhead (line 5 + line 8)	Rate %	% x Total Labor and Overhead	
38.		\$0.00	0%	\$0.00	
39.	TOTAL FEE				\$0.00
40.	TOTAL ESTIMATED PRICE (Total of Lines 36 and 39)				\$0.00
41.	Milestone /Task Number	Milestones/Tasks	Hours	Completion Date	Payment Amount
42.					\$0.00
43.					\$0.00
44.					\$0.00
45.	TOTAL MILESTONES/TASKS (Must equal line 40)				\$0.00

* Attach Form Vol 3-2.1 for all proposed subcontracts.

FORM 60
PHASE 1 PRECONSTRUCTION LUMP SUM FEE
COST/PRINCE SUMMARY

46. Fill in applicable sections only		
47. The Statement of Qualifications (SOQ) reflects our estimates and/or actual costs as of this date and by submitting this SOQ, the Proposer grants to the Contracting Officer and authorized representative(s) the right to examine, at any time before award, those records, which include books, documents, accounting procedures and practices, and other supporting data, regardless of type and form or whether such supporting information is specifically referenced or included in the SOQ as the basis for pricing, that will permit an adequate evaluation of such cost or pricing data, along with the computations and projections used therein, for the purpose of verifying the cost or pricing data submitted. This right may also be exercised in connection with any negotiations/discussions prior to Contract award or execution of a Modification.		
48. CERTIFICATE		
The labor rates and overhead costs are current and other estimated costs have been determined by generally accepted accounting principles. The Proposer represents: (a) that it has/has not (<i>delete as appropriate</i>) employed or retained any company or person (other than a full time bona fide employee working solely for the Proposer) to solicit or secure a contract, and (b) that it has/has not (<i>delete as appropriate</i>) paid or agreed to pay to any company or person (other than a full time bona fide employee working solely for the Proposer) any fee, commission, percentage, or brokerage fee, contingent upon or resulting from the award of this Contract, and agrees to provide information relating to (a) and (b) above, as requested by the Contracting Officer.		
49. The SOQ as submitted represents our best estimates and/or actual costs as of this date.		
50. Type Name and Title of Proposer's Representative	Signature	Date**
51. * Insert the day, month, and year when price negotiations were concluded and price agreement was reached.		
52. ** Insert the day, month and year of signing (i.e., When price negotiations were concluded and mutual agreement was reached on Phase 1 Contract Price).		

**FORM 70
(PHASE 2 MANAGEMENT LUMP SUM FEE)
COST/PRICE SUMMARY**

Name of Proposer	
Home office address	
Division(s) and locations where Work is to be performed	Project Number: 10.10.1777

NOTE 1: For proper calculations of cost elements link additional sheets to this summary page.
NOTE 2: Please refer to Sections 4.2(c) and 4.6(b) of the RFQ for additional information.

1 Phase 2 Key Personnel Costs (as defined in Appendix A (Definitions and Interpretation) of the RFQ)	Rate per Week	Phase 2 Weeks	Rate for Phase 2	TOTAL
2		122		
3		122		
4		122		
5		122		
6		122		
7	Any other costs for Key Personnel for Phase 2 under the Contract			
8 TOTAL PHASE 2 MANAGEMENT LUMP SUM FEE				

9 Fill in applicable sections only

10 The Statement of Qualifications (SOQ) reflects our estimates and/or actual costs as of the date and by submitting this SOQ, the Proposer grants to the County's Contracting Officer and authorized representative(s) the right to examine, at any time before award, those records, which include books, documents, accounting procedures and practices, and other supporting data, regardless of type and form or whether such supporting information is specifically referenced or included in the SOQ as the basis for pricing, that will permit an adequate evaluation of such cost or pricing data, along with the computations and projections used therein, for the purpose of verifying the cost or pricing data submitted. This right may also be exercised in connection with any negotiations/discussions prior to Contract award or execution of a Modification.

**FORM 70
(PHASE 2 MANAGEMENT LUMP SUM FEE)
COST/PRICE SUMMARY**

11	CERTIFICATE	
	<p>The labor rates and overhead costs are current and other estimated costs have been determined by generally accepted accounting principles. The Proposer represents: (a) that it has/has not (<i>delete as appropriate</i>) employed or retained any company or person (other than a full time bona fide employee working solely for the Proposer) to solicit or secure a contract, and (b) that it has/has not (<i>delete as appropriate</i>), paid or agreed to pay to any company or person (other than a full time bona fide employee working solely for the Proposer) any fee, commission, percentage, or brokerage fee, contingent upon or resulting from the award of this Contract, and agrees to information relating to (a) and (b) above, as requested by the Contracting Officer.</p>	
	12 This SOQ as submitted represents our best estimates and/or actual costs as of this date.	
	13 Type Name and Title of Proposer's Representative	Signature
		Date**
14	* Insert the day, month and year of the SOQ Due Date	
15	** Insert the day, month and year of signing	

**FORM 70
(PHASE 2 MARGIN PERCENTAGE)**

COST/PRICE SUMMARY

Name of Proposer	
Home office address	
Division(s) and locations where Work is to be performed	Project Number: 10.10.1777

NOTE 1: For proper calculations of cost elements link additional sheets to this summary page.

NOTE 2: Please refer to Sections 4.2(c) and 4.6(b) of the RFQ for additional information.

		% Markup to Construction Cost
1	Costs related to Contractor (and any and all Affiliated Subcontractors, at any tier) home (or main), branch and regional office G&A and support staff who provide corporate management oversight, corporate accounting, corporate safety, corporate quality control, corporate administration, corporate IT, legal services, corporate payroll and benefit accounting/administration. The pricing of this item should be based on actual and audited records of home office costs.	_____ %
2	Profit for the Phase 2 Work, in the aggregate for the Contractor and any and all Affiliated Subcontractors (at any tier).	_____ %
3	Contractor's costs of capital and interest for the Phase 2 Work.	_____ %
4	Any other Contractor or Affiliated Subcontractor profit and markup costs, without contingencies, applied to all cost categories including labor, equipment, materials, and subcontractor costs.	_____ %
5	<u>Phase 2 Margin Percentage (total of lines 1 through 4; percentage must not be less than [*] % or greater than [*] %, as set forth in Section 4.6(b)(iii)(B) of the RFQ</u>	_____ %

7 Fill in applicable sections only. The Phase 2 Margin Percentage must be calculated in a manner that is transparent and avoids double-counting between rows 1-4.

8 The Statement of Qualifications (SOQ) reflects our estimates and/or actual costs as of the date and by submitting the SOQ, the Proposer grants to the County's Contracting Officer and authorized representative(s) the right to examine, at any time before award, those records, which include books, documents, accounting procedures and practices, and other supporting data, regardless of type and form or whether such supporting information is specifically referenced or included in the SOQ as the basis for pricing, that will permit an adequate evaluation of such cost or pricing data, along with the computations and projections used therein, for the purpose of verifying the cost or pricing data submitted. This right may also be exercised in connection with any negotiations/discussions prior to Contract award or execution of a Modification.

**FORM 70
(PHASE 2 MARGIN PERCENTAGE)**

COST/PRICE SUMMARY

9

The labor rates and overhead costs are current and other estimated costs have been determined by generally accepted accounting principles. The Proposer represents: (a) that it has/has not (*delete as appropriate*) employed or retained any company or person (other than a full time bona fide employee working solely for the Proposer) to solicit or secure a contract, and (b) that it has/has not (*delete as appropriate*), paid or agreed to pay to any company or person (other than a full time bona fide employee working solely for the Proposer) any fee, commission, percentage, or brokerage fee, contingent upon or resulting from the award of this Contract, and agrees to information relating to (a) and (b) above, as requested by the Contracting Officer.

10 The SOQ as submitted represents our best estimates and/or actual costs as of this date.

11 Type Name and Title of Proposer's Representative	Signature	Date**
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12 * Insert the day, month and year of the SOQ Due Date

13 ** Insert the day, month and year of signing.