

Table 1. Landscape Analysis of Needs and Demographics

	People Experiencing Homelessness	Source and Date Timeframe of Data	
Population and Living Situations			
TOTAL # OF PEOPLE EXPERIENCING HOMELESSNESS	3125	HDX 2020 PIT	
# of People Who are Sheltered (ES, TH, SH)	2697	HMIS 01/01/2021-12/31/2021	
# of People Who are Unsheltered	2390	HDX 2020 PIT	
Household Composition			
# of Households without Children	7484	HMIS 01/01/2021-12/31/2021	
# of Households with At Least 1 Adult & 1 Child	1563	HMIS 01/01/2021-12/31/2021	
# of Households with Only Children	249	HMIS 01/01/2021-12/31/2021	9296
Sub-Populations and Other Characteristics			
# of Adults Who are Experiencing Chronic Homelessness	1784	HMIS 01/01/2021-12/31/2021	19%
# of Adults Who are Experiencing Significant Mental Illness	989	HMIS 01/01/2021-12/31/2021	11%
# of Adults Who are Experiencing Substance Abuse Disorders	653	HMIS 01/01/2021-12/31/2021	7%
# of Adults Who are Veterans	941	HMIS 01/01/2021-12/31/2021	10%
# of Adults with HIV/AIDS	35	HMIS 01/01/2021-12/31/2021	
# of Adults Who are Survivors of Domestic Violence	198	HMIS 01/01/2021-12/31/2021	2%
# of Unaccompanied Youth (under 25)	621	HMIS 01/01/2021-12/31/2021	7%
# of Parenting Youth (under 25)	119	HMIS 01/01/2021-12/31/2021	3%
# of People Who are Children of Parenting Youth	199	HMIS 01/01/2021-12/31/2021	
Gender Demographics			
# of Women/Girls	7627	HMIS 01/01/2021-12/31/2021	53%
# of Men/Boys	6754	HMIS 01/01/2021-12/31/2021	47%
# of People Who are Transgender	19	HMIS 01/01/2021-12/31/2021	
# of People Who are Gender Non-Conforming	7	HMIS 01/01/2021-12/31/2021	
Ethnicity and Race Demographics			
# of People Who are Hispanic/Latino	5415	HMIS 01/01/2021-12/31/2021	39%
# of People Who are Non-Hispanic/Non-Latino	8427	HMIS 01/01/2021-12/31/2021	61%
# of People Who are Black or African American	5167	HMIS 01/01/2021-12/31/2021	39%
# of People Who are Asian	181	HMIS 01/01/2021-12/31/2021	1%
# of People Who are American Indian or Alaska Native	270	HMIS 01/01/2021-12/31/2021	2%
# of People Who are Native Hawaiian or Other Pacific Islander	136	HMIS 01/01/2021-12/31/2021	1%
# of People Who are White	7152	HMIS 01/01/2021-12/31/2021	54%
# of People Who are Multiple Races	292	HMIS 01/01/2021-12/31/2021	2%
			13198

Table 2: Landscape Analysis of People Being Served

Household Composition	Permanent Supportive Housing (PSH)	Rapid Rehousing (RRH)	Transitional Housing (TH)	Interim Housing or Emergency Shelter (H / ES)	Diversion Services and Assistance (DIV)	Homelessness Prevention Services & Assistance (HP)	Outreach and Engagement Services (O/R)	Other (Identify)	Source(s) and Timeframe of Data
# of Households without Children	841	873	251	1840	NA	596	3805	8006	HMIS 01/01/2021-12/31/2021
# of Households with At Least 1 Adult & 1 Child	166	869	43	267	NA	253	172	1770	HMIS 01/01/2021-12/31/2021
# of Households with Only Children	0	3	2	84	NA	1	175	265	HMIS 01/01/2021-12/31/2021
Sub-Populations and Other Characteristics	1007	1745	1991	1991	650	4152	10041	ROW TOTALS	
# of Adults Who are Experiencing Chronic Homelessness	757	439	9	510	NA	72	493	2280	HMIS 01/01/2021-12/31/2021
# of Adults Who are Experiencing Significant Mental Illness	306	179	29	213	NA	94	267	1088	HMIS 01/01/2021-12/31/2021
# of Adults Who are Experiencing Substance Abuse Disorders	397	712	105	576	NA	400	769	2959	HMIS 01/01/2021-12/31/2021
# of Adults Who are Veterans	426	325	12	106	NA	52	102	1023	HMIS 01/01/2021-12/31/2021
# of Adults with HIV/AIDS	18	13	0	35	NA	22	36		HMIS 01/01/2021-12/31/2021
# of Adults Who are Survivors of Domestic Violence	83	1	28	171	NA	68	158		HMIS 01/01/2021-12/31/2021
# of Unaccompanied Youth (under 25)	3	53	125	118	NA	20	349	668	HMIS 01/01/2021-12/31/2021
# of Parenting Youth (under 25)	0	81	4	27	NA	7	17	136	HMIS 01/01/2021-12/31/2021
# of People Who are Children of Parenting Youth	0	143	6	38	NA	12	22		HMIS 01/01/2021-12/31/2021
Gender Demographics									
# of Women/Girls	747	2225	204	1256	NA	916	2924	8272	HMIS 01/01/2021-12/31/2021
# of Men/Boys	854	1968	208	1475	NA	763	2046	7314	HMIS 01/01/2021-12/31/2021
# of People Who are Transgender	1	2	3	9	NA	0	4	19	HMIS 01/01/2021-12/31/2021
# of People Who are Gender Non-Conforming	0	0	1	3	NA	0	1	5	HMIS 01/01/2021-12/31/2021
Ethnicity and Race Demographics									
# of People Who are Hispanic/Latino	405	1568	163	1077	NA	804	1857	5874	HMIS 01/01/2021-12/31/2021
# of People Who are Non-Hispanic Non-Latino	1197	2614	252	1646	NA	866	2598	9173	HMIS 01/01/2021-12/31/2021
# of People Who are Black or African American	631	1910	152	807	NA	513	1589	5602	HMIS 01/01/2021-12/31/2021
# of People Who are Asian	6	21	6	23	NA	27	105	188	HMIS 01/01/2021-12/31/2021
# of People Who are American Indian or Alaska Native	31	55	4	75	NA	22	107	294	HMIS 01/01/2021-12/31/2021
# of People Who are Native Hawaiian or Other Pacific Islander	8	35	4	34	NA	8	60	149	HMIS 01/01/2021-12/31/2021
# of People Who are White	894	2021	223	1638	NA	1051	2036	7863	HMIS 01/01/2021-12/31/2021
# of People Who are Multiple Races	32	112	17	62	NA	27	64	314	HMIS 01/01/2021-12/31/2021
								14410	

14,410

80%

18%

23%

11%

29%

10%

7%

53%

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39%

61%

39%

45%

28%

55%

37%

26%

Table 3. Landscape Analysis of State, Federal and Local Funding

Funding Program (Choose from drop down options)	Fiscal Year (select all that apply)	Total Amount Invested into Homelessness Interventions	Funding Source*	Intervention Types supported with Funding (select all that apply)	Brief Description of Programming and Services Provided	ALL PEOPLE EXPERIENCING HOMELESSNESS	Populations Served (please "x" the appropriate population(s))
Brighting Families Home (BFH) - via CDS	FY 2021-2022		State Agency	Non-Congregate Shelter/ Infirm Housing	Provides housing support to families receiving child welfare services who are experiencing or at risk of homelessness, increasing family reunification and preventing foster care placement.	X	TARGETED POPULATIONS (please "x" all that apply)
		\$2,940,892		Permanent Supportive and Service-Enriched Housing Diversion and Homelessness Prevention			People Exp Chronic Homelessness Veterans People Exp Severe Mental Illness People Exp Substance Abuse Disorders
							Parenting Youth Children of Parenting Youth Other (families in the child welfare system)
CalWORKS- Housing Support Program (HSP) - via CDS	FY 2021-2022		State Agency	Diversion and Homelessness Prevention	One-time funds to assist families in the CalWORKS program who are experiencing homelessness		TARGETED POPULATIONS (please "x" all that apply)
		\$5,356,125		Rental Assistance		People Exp Chronic Homelessness Veterans People Exp Severe Mental Illness People Exp HIV/AIDS People Exp Substance Abuse Disorders	
				Non-Congregate Shelter/ Infirm Housing		Parenting Youth Children of Parenting Youth Other (CalWORKS families)	
Community Care Expansion - via CDS		See Column H			Nothing Received to Date		TARGETED POPULATIONS (please "x" all that apply)
						People Exp Chronic Homelessness Veterans People Exp Severe Mental Illness People Exp HIV/AIDS People Exp Substance Abuse Disorders	
						Parenting Youth Children of Parenting Youth Other (please enter here)	
Continuum of Care Program (CoC) - via HUD	FY 2021-2022		Federal Agency	Permanent Supportive and Service-Enriched Housing Diversion and Homelessness Prevention	Supports a broad array of intervention designed to assist individuals and families experiencing homelessness, particularly those living in places not meant for long-term housing (e.g. motels, hotels, shelters, or other temporary housing programs, or at transient sites) and experiencing homelessness.		TARGETED POPULATIONS (please "x" all that apply)
		\$ 14,388,683.00		Non-Congregate Shelter/ Infirm Housing		X People Exp Chronic Homelessness X Veterans X People Exp Severe Mental Illness X People Exp HIV/AIDS X Children of Parenting Youth	
				Rental Assistance		X People Exp Substance Abuse Disorders X Unaccompanied Youth X Other (please enter here)	
Encampment Resolution Grants - via Cal CH	FY 2021-2022		State Agency	Outreach and Engagement	One-time general fund to partner with local governments in addressing encampment challenges.		TARGETED POPULATIONS (please "x" all that apply)
		\$ 1,787,998.00		Non-Congregate Shelter/ Infirm Housing		X People Exp Chronic Homelessness X Veterans X Parenting Youth	
				Permanent Supportive and Service-Enriched Housing		X People Exp Severe Mental Illness X Children of Parenting Youth X Unaccompanied Youth X Other (Homeless Encampments)	
Emergency Solutions Grants (ESG) - via HUD	FY 2021-2022		State Agency	Diversion and Homelessness Prevention	Assisting individuals to quickly regain stability in permanent housing after experiencing a housing crisis and/or homelessness		TARGETED POPULATIONS (please "x" all that apply)
		\$ 299,449.00		Non-Congregate Shelter/ Infirm Housing		X People Exp Chronic Homelessness X Veterans X Parenting Youth X Children of Parenting Youth X Other (please enter here)	
						X People Exp Severe Mental Illness X People Exp HIV/AIDS X Other (please enter here)	
Emergency Solutions Grants - CV (ESG-CV) - via HUD	FY 2021-2022		State Agency	Outreach and Engagement	Assisting individuals to quickly regain stability in permanent housing after experiencing a housing crisis and/or homelessness. Supports interventions designed to prevent, prepare, and respond to the COVID-19 emergency		TARGETED POPULATIONS (please "x" all that apply)
		\$ 4,246,600.00		Systems Support Activities		X People Exp Chronic Homelessness X Veterans X Parenting Youth X Children of Parenting Youth	
				Administrative Activities Diversion and Homelessness Prevention		X People Exp Severe Mental Illness X People Exp HIV/AIDS X Children of Parenting Youth X Other (COVID-19 positive)	
Family Homelessness Challenge Grants - via Cal CH	FY 2021-2022		State Agency		Competitive Grant that has not been released - staff recommendation to apply		TARGETED POPULATIONS (please "x" all that apply)
		\$ 1,700,000.00				X People Exp Chronic Homelessness X Veterans X Parenting Youth X Children of Parenting Youth	
						X People Exp Severe Mental Illness X People Exp HIV/AIDS X Children of Parenting Youth X Other (please enter here)	

Year	Agency	Amount	Program	Diversion and Homelessness Prevention	State Agency	Activities	Description	Targeted Populations	Other Populations
FY 2021-2022	State Agency	\$3,112,629	Home Safe - via CDS	Diversion and Homelessness Prevention Rental Assistance	State Agency	Non-Congregate Shelter/ Interim Housing	Administered through Department of Aging and Adult Services. One time funds over three years to support the safety and housing stability of individuals involved in adult protective services.	ALL PEOPLE EXPERIENCING HOMELESSNESS	People Exp Chronic Homelessness People Exp Severe Mental Illness People Exp Substance Abuse Disorders Unaccompanied Youth Conserved Adults
FY 2021-2022	State Agency	\$ 28,000,000.00	HomeKey (via HCD)	Non-Congregate Shelter/ Interim Housing	State Agency	Permanent Supportive and Service-Enriched Housing	One time funds for acquisition and rehabilitation of facilities. Applications submitted by City of Redlands (\$38M) and Fontana (\$3.8M). City of Victorville awarded \$28M for acquisition (\$23M) and CDS (\$5M) to build over 100 connect homes for a total of 170 bedrooms.	ALL PEOPLE EXPERIENCING HOMELESSNESS	People Exp Chronic Homelessness People Exp Severe Mental Illness People Exp Substance Abuse Disorders Unaccompanied Youth Conserved Adults
FY 2021-2022	State Agency	\$ 2,845,118.00	Homeless Housing Assistance and Prevention Program (HHAP) - via Cal ICH	Outreach and Engagement	State Agency	Systems Support Activities	One time funds for local jurisdictions with flexible funds to continue efforts to end and prevent homelessness. Includes Round 1, 2 and 3 for Kern, CCC and County	ALL PEOPLE EXPERIENCING HOMELESSNESS	People Exp Chronic Homelessness People Exp Severe Mental Illness People Exp Substance Abuse Disorders Unaccompanied Youth Conserved Adults
FY 2021-2022	State Agency	\$3,657,149 re-allocated \$1,551,127 reappropriated	Housing and Disability Advocacy Program (HDAP) - via CDS	Outreach and Engagement Permanent Supportive and Service-Enriched Housing	State Agency	Rental Assistance	IAD administered one time funds to assist people experiencing homelessness and living with a disability. Requires a local entity received from 100% to 25% of the total funding. Includes assistance, case management, and support for completion of disability packets	ALL PEOPLE EXPERIENCING HOMELESSNESS	People Exp Chronic Homelessness People Exp Severe Mental Illness People Exp Substance Abuse Disorders Unaccompanied Youth Conserved Adults
FY 2021-2022	State Agency	\$ 11,409,117.00	Project Roomkey and Rehousing - via CDS	Non-Congregate Shelter/ Interim Housing	State Agency	Rental Assistance	One time funding to support non-congregate shelter for individuals and families experiencing homelessness as impacted by COVID-19 emergency	ALL PEOPLE EXPERIENCING HOMELESSNESS	People Exp Chronic Homelessness People Exp Severe Mental Illness People Exp Substance Abuse Disorders Unaccompanied Youth Conserved Adults
FY 2021-2022	State Agency	\$20,700,000	Other (please enter funding source)	Outreach and Engagement	State Agency	Systems Support Activities	Funded via 92 (Chapter 264, Statutes of 2019) for the Homeless Veterans, Rehabilitation, etc. Provider CDS (Pacific Village SSM) and supports for individuals and families	ALL PEOPLE EXPERIENCING HOMELESSNESS	People Exp Chronic Homelessness People Exp Severe Mental Illness People Exp Substance Abuse Disorders Unaccompanied Youth Conserved Adults
FY 2021-2022	State Agency	\$7,468,779 only \$1,207,28 is homelessness related	Supportive Services for Family Homeless Veterans (SSRHV) - via Calvel	Diversion and Homelessness Prevention	State Agency	Non-Congregate Shelter/ Interim Housing	Have not applied	ALL PEOPLE EXPERIENCING HOMELESSNESS	People Exp Chronic Homelessness People Exp Severe Mental Illness People Exp Substance Abuse Disorders Unaccompanied Youth Conserved Adults
FY 2021-2022	Federal Agency	\$63,286.00	Community Development Block Grant (CDBG) - via HUD	Diversion and Homelessness Prevention	Federal Agency	Outreach and Engagement	CDH administered Entitlement Grant. All funding was allocated to. Cities share of distribution. Youth recreational and after-school services, services for victims of domestic violence, case management, improvements to public facilities, parks, streets and gutters. County years of funding was utilized for large projects such as the Homeless Veterans as well as Fair Housing and Tenant Landlord Mediation Services	ALL PEOPLE EXPERIENCING HOMELESSNESS	People Exp Chronic Homelessness People Exp Severe Mental Illness People Exp Substance Abuse Disorders Unaccompanied Youth Conserved Adults
FY 2021-2022	Federal Agency	\$ 633,286.00	Emergency Solutions Grants (ESG) - via HUD	Outreach and Engagement	Federal Agency	Systems Support Activities	Assisting individuals to quickly regain stability in permanent housing after experiencing a housing crisis and/or homelessness	ALL PEOPLE EXPERIENCING HOMELESSNESS	People Exp Chronic Homelessness People Exp Severe Mental Illness People Exp Substance Abuse Disorders Unaccompanied Youth Conserved Adults
FY 2021-2022	Federal Agency	\$ 633,286.00	Emergency Solutions Grants - CV	Outreach and Engagement	Federal Agency	Administrative Activities	Assisting individuals to quickly regain stability in permanent housing after experiencing a housing crisis and/or homelessness	ALL PEOPLE EXPERIENCING HOMELESSNESS	People Exp Chronic Homelessness People Exp Severe Mental Illness People Exp Substance Abuse Disorders Unaccompanied Youth Conserved Adults

Table 4. Outcome Goals

Outcome Goal #1a: Reducing the number of persons experiencing homelessness.		
Baseline Data: Annual estimate of number of people accessing services who are experiencing homelessness	Outcome Goals July 1, 2021 - June 30, 2024	
	Decrease/Increase in # of People	Decrease/Increase as % Change from Baseline
8,962	1,258	14%
Describe Your Related Goals for Underserved Populations and Populations Disproportionately Impacted by Homelessness		
Describe any underserved and/ or disproportionately impacted population(s) that your community will especially focus on related to this Outcome Goal and how this focus has been informed by data in your landscape assessment:		Describe the trackable data goal(s) related to this Outcome Goal:
<p>Seniors receiving services has increased year to year, both unsheltered and sheltered compared to other populations. Adults over age 55 has increased by 135% since 2018 according to the data tables. Nearly half (43.5%) of unsheltered adults have been identified with disabling health conditions. African Americans are four times more likely to experience homelessness compared to individuals who identify as White.</p>		<p>Senior referrals to permanent housing options through the CES will increase by 15%. Work with cities and other partners to increase the supply of year-round permanent shelter by 200 beds throughout the county to accommodate diverse populations. Reduce the housing placement time for African Americans by 50%.</p>

Outcome Goal #1b: Reducing the number of persons experiencing homelessness on a daily basis		
Baseline Data: Daily Estimate of # of people experiencing unsheltered homelessness	Outcome Goals July 1, 2021 - June 30, 2024	
	Reduction in # of People	Reduction as % Change from Baseline
2,390	234	-10%
Describe Your Related Goals for Underserved Populations and Populations Disproportionately Impacted by Homelessness		
Describe any underserved and/ or disproportionately impacted population(s) that your community will especially focus on related to this Outcome Goal and how this focus has been informed by data in your landscape assessment:		Describe the trackable data goal(s) related to this Outcome Goal:
<p>According to the Point-In-Time Count (PITC), 1,027 individuals identified as chronically homeless on the day of the 2022 PITC. This would be 3 chronically homeless individuals identified per week. Seniors, chronic health conditions, physical disabilities, severely mentally ill re-entry pop. According to the Point-In-Time Count (PITC), there was an increase of 28% of shelter beds usage. Most of the increase usage was seen in families and seniors who identify as African American. One third of all individuals and families in shelter identify as Black/African American. Focus on young adult and youth-centered shelter services. One third of all residents in shelter are under the age of 25 years.</p>		<p>Increase beds occupied by 200. Homelessness will decrease by 10% among persons who identify as Black/African American. Increase shelter utilization rate from 87% to 95%. 100% of shelters will be trained in trauma-informed approaches. 10% of shelters will create low-barrier policies.</p>

Outcome Goal #2: Reducing the number of persons who become homeless for the first time.		
Baseline Data: Annual Estimate of # of people who become homeless for the first time	Outcome Goals July 1, 2021 - June 30, 2024	
	Reduction in # of People	Reduction as % Change from Baseline
4,723	460	-10%
Describe Your Related Goals for Underserved Populations and Populations Disproportionately Impacted by Homelessness		
Describe any underserved and/ or disproportionately impacted population(s) that your community will especially focus on related to this Outcome Goal and how this focus has been informed by data in your landscape assessment:		Describe the trackable data goal(s) related to this Outcome Goal:
<p>Youth aging out of foster care. Over 400 unaccompanied youth 24 years of age and under became homeless for the first time in 2020. This age group are at higher risk of remaining homeless if intervention is not provided during this crucial time period, with many not having substantial social capital. African American households in general, African American single moms w-children. African American households make up 9% of the population of San Bernardino County however, 40% of the individuals and persons in families within the Homeless Management Information System identify as Black/African American, 49% of whom became homeless for the first time. They are more than 4 times disproportionately affected by homelessness than other populations in the County. This is even more reflective in the African American single moms w-children target population. Over 50% of individuals and families have become homeless for the first time.</p>		<p>Number of African American households who become homeless for the first time will decrease by 10%; Number of transitional aged youth who become homeless for the first time will decrease by 10%. Increase housing placement for youth 24 years of age and under by an additional 25 placements per year. Increase transitional housing for youth by 10 units per year. Reduce the number of African American households who become homeless for the first time by a minimum of 25%.</p>

Outcome Goal #3: Increasing the number of people exiting homelessness into permanent housing.		
Baseline Data:	Outcome Goals July 1, 2021 - June 30, 2024	

Annual Estimate of # of people exiting homelessness into permanent housing	Increase in # of People	Increase as % Change from Baseline
3,030	456	15%
Describe Your Related Goals for Underserved Populations and Populations Disproportionately Impacted by Homelessness		
Describe any underserved and/ or disproportionately impacted population(s) that your community will especially focus on related to this Outcome Goal and how this focus has been informed by data in your landscape assessment:	Describe the trackable data goal(s) related to this Outcome Goal:	
Veterans; Families; African American households; Veterans make up a little over 10% of the homeless population, but the majority receiving services are diagnosed with chronic health conditions, including mental illness. Families receiving emergency housing services who are new to homelessness have a lower exit to permanent housing rate than those referred to permanent housing options. African American households are over-represented in all areas of housing assistance, and as such prioritization should be provided to improve position outcomes in regards to housing placement.	Percentage of households exiting shelter/interim housing to permanent housing will increase by 25%. Percentage of African American households exiting homelessness to permanent housing will increase by 10%. Reduce the length of time in shelter/interim housing and connections to permanent housing options by half. Double current housing search services and activities.	

Outcome Goal #4: Reducing the length of time persons remain homeless.		
Baseline Data: Average length of time (in # of days) persons enrolled in street outreach, emergency shelter, transitional housing, safe haven projects and time prior to move-in for persons enrolled in rapid rehousing and permanent housing projects	Outcome Goals July 1, 2021 - June 30, 2024	
	Decrease in Average # of Days	Decrease as % Change from Baseline
131	31	-24%
Describe Your Related Goals for Underserved Populations and Populations Disproportionately Impacted by Homelessness		
Describe any underserved and/ or disproportionately impacted population(s) that your community will especially focus on related to this Outcome Goal and how this focus has been informed by data in your landscape assessment:	Describe the trackable data goal(s) related to this Outcome Goal:	
African American households make up the largest percentage of individuals who have to wait the longest among any groups for services. The average wait is 143 days for this disproportionately impacted group. Latino households, although their average wait time is less at 116 days, collectively are composed of a large number of impacted individuals. Collectively, Black, Indigenous, People of Color (BIPOC), are overly represented compared to Whites, who have to remain homeless for longer periods of time. Over 75% of individuals who wait the longest are considered BIPOC.	Decrease the length of time from entry into by-name list to CES by 25%. Improve in the length of time from entry into CES to appropriate service connections, and appropriate temporary and/ or permanent housing options by 25%, with prioritization given to people who identify as BIPOC.	

Outcome Goal #5: Reducing the number of persons who return to homelessness after exiting homelessness to permanent housing.		
Baseline Data: % of people who return to homelessness after having exited homelessness to permanent housing	Outcome Goals July 1, 2021 - June 30, 2024	
	Decrease in % of People who return to Homelessness	Decrease as % Change from Baseline
8.18%	2%	-18%
Describe Your Related Goals for Underserved Populations and Populations Disproportionately Impacted by Homelessness		
Describe any underserved and/ or disproportionately impacted population(s) that your community will especially focus on related to this Outcome Goal and how this focus has been informed by data in your landscape assessment:	Describe the trackable data goal(s) related to this Outcome Goal:	
According to the landscape analysis provided, unaccompanied youth and parenting youth have a higher percentage of returns to homelessness within 6 months (14% and 10% respectively) compared to all other groups in 2020. Also, the landscape analysis identified many BIPOC households with double digit percentage returns to homelessness within 6 months. In addition, 11% of persons experiencing severe mental illness and persons experiencing substance abuse disorder returned to homelessness within 6 months.	The percentage of transitional aged youth (18-25) who return to homelessness after exiting to permanent housing will be reduced by 5%. The percentage of BIPOC households who return to homelessness after exiting to permanent housing will be reduced by 5%. The percentage of persons experiencing severe mental illness and persons experiencing substance abuse disorder who return to homelessness after exiting to permanent housing will be reduced by 5%.	

Outcome Goal #6: Increasing successful placements from street outreach.		
Baseline Data: Annual # of people served in street outreach projects who exit to emergency shelter, safe haven, transitional housing, or permanent housing destinations.	Outcome Goals July 1, 2021 - June 30, 2024	
	Increase in # of People Successfully Placed from Street Outreach	Increase as % of Baseline
239	239	100%

**Describe Your Related Goals for
Underserved Populations and Populations Disproportionately Impacted by Homelessness**

Describe any underserved and/ or disproportionately impacted population(s) that your community will especially focus on related to this Outcome Goal and how this focus has been informed by data in your landscape assessment:	Describe the trackable data goal(s) related to this Outcome Goal:
<p>High utilizers of services are individuals who utilize multiple public safety and safety net services such as healthcare (including inpatient and outpatient emergency care), criminal justice (including law enforcement, courts, and corrections), emergency response, and homeless services. High utilizers of services tend to be BIPOC, have chronic & physical health conditions, and are older. Transitional aged youth, although a smaller number countywide, have fewer positive outcomes compared to other groups and are more likely to return to the streets within 6 months of housing related services.</p>	<p>In one year, 100 unsheltered high utilizers of services will exit homelessness, with 65% entering into stable housing and 35% connected to services to support housing and safety. The number of women and girls successfully placed from street outreach to a sheltered or permanent housing location will increase by 10%. The number of BIPOC households successfully placed from street outreach to a sheltered or permanent housing location will increase by 10%.</p>

Table 5. Strategies to Achieve Outcome Goals

Strategy	Performance Measure to Be Impacted (Check all that apply)
<p>Description</p> <p>Housing the most at-risk. Working collectively to offer an array of wraparound services to get individuals the support they need to stabilize, begin healing, and exit homelessness in less restrictive, community-based care settings will help individuals transition from homeless to home. This may also require implementing policies that look at upstream prevention and early intervention. This includes aligning the County's network of housing and homeless services continuum of care to maximize the number of persons to be served, with a focus on equitable access. By working together to provide pathways to housing, health, and income stabilization, individuals experiencing homelessness can find their unique roadmap to recovery and self-sufficiency to prevent unnecessary incarcerations and hospitalizations.</p> <p>Timeframe</p> <p>July 2021 - June 2024</p> <p>Entities with Lead Responsibilities</p> <p>Office of Homeless Services and Community Revitalization</p> <p>Measurable Targets</p> <p>100 unsheltered high utilizers of services will exit homelessness each year, resulting in 300 homeless exits by June 2024.</p>	<p><input checked="" type="checkbox"/> 1. Reducing the number of persons experiencing homelessness.</p> <p><input type="checkbox"/> 2. Reducing the number of persons who become homeless for the first time.</p> <p><input checked="" type="checkbox"/> 3. Increasing the number of people exiting homelessness into permanent housing.</p> <p><input checked="" type="checkbox"/> 4. Reducing the length of time persons remain homeless.</p> <p><input checked="" type="checkbox"/> 5. Reducing the number of persons who return to homelessness after exiting homelessness to permanent housing.</p> <p><input checked="" type="checkbox"/> 6. Increasing successful placements from street outreach.</p> <p><input checked="" type="checkbox"/> Focused on equity goals related to underserved populations and populations disproportionately impacted by homelessness.</p>
<p>Description</p>	<p>Performance Measure to Be Impacted (Check all that apply)</p>

- 1. Reducing the number of persons experiencing homelessness.
 - 2. Reducing the number of persons who become homeless for the first time.
 - 3. Increasing the number of people exiting homelessness into permanent housing.
 - 4. Reducing the length of time persons remain homeless.
 - 5. Reducing the number of persons who return to homelessness after exiting homelessness to permanent housing.
 - 6. Increasing successful placements from street outreach.
- Focused on equity goals related to underserved populations and populations disproportionately impacted by homelessness.

Increasing shelter capacity. The County will build new partnerships with municipalities and the County's unincorporated areas to host emergency/transitional shelters, safe places to park with access to supportive services. This will be accomplished through the development of innovative programs that improve community safety, test innovative low-barrier shelter solutions, and increase partnerships. Reducing barriers to shelter, such as allong pets, storage of personal items, greater privacy, allowing access to service delivery partners, and longer and more flexible stays will help to create more low-barrier shelters.

Timeframe
July 2021 - June 2024

Entities with Lead Responsibilities
Community Revitalization (Office of Homeless Services and Community Development and Housing)

Measurable Targets
Work with cities and other partners to increase the supply of year-round permanent shelter by 200 beds throughout the county to accommodate diverse populations.

- Performance Measure to Be Impacted**
(Check all that apply)
- 1. Reducing the number of persons experiencing homelessness.
 - 2. Reducing the number of persons who become homeless for the first time.
 - 3. Increasing the number of people exiting homelessness into permanent housing.
 - 4. Reducing the length of time persons remain homeless.
 - 5. Reducing the number of persons who return to homelessness after exiting homelessness to permanent housing.

Strategy

Description
Implementing an integrated approach to solving local unsheltered and sheltered homelessness by weaving together all outreach and engagement activities and data through Esri's ArcGIS (Geographic Information Systems) software for mapping and data visualization, and location services.

Timeframe

July 2021 - June 2024	
Entities with Lead Responsibilities	
Office of Homeless Services and designated CES lead	
Measurable Targets	
Will conduct 56 case conference meetings per year to identify and recommend the most appropriate intervention.	<input checked="" type="checkbox"/> 6. Increasing successful placements from street outreach. <input checked="" type="checkbox"/> Focused on equity goals related to underserved populations and populations disproportionately impacted by homelessness.

	Performance Measure to Be Impacted (Check all that apply)
Strategy	
Description	
Implement system improvement and capacity building activities to facilitate greater system coordination, collaboration, resource alignment and performance outcomes to include but not limited to comprehensive systemwide workforce development activities, system supports to maintain homeless services & housing delivery system, and commitment to address racial disproportionality and equitable provision of services and outcomes.	<input type="checkbox"/> 1. Reducing the number of persons experiencing homelessness. <input type="checkbox"/> 2. Reducing the number of persons who become homeless for the first time. <input type="checkbox"/> 3. Increasing the number of people exiting homelessness into permanent housing. <input checked="" type="checkbox"/> 4. Reducing the length of time persons remain homeless. <input type="checkbox"/> 5. Reducing the number of persons who return to homelessness after exiting homelessness to permanent housing. <input type="checkbox"/> 6. Increasing successful placements from street outreach. <input checked="" type="checkbox"/> Focused on equity goals related to underserved populations and populations disproportionately impacted by homelessness.
Timeframe	
July 2021 - June 2024	
Entities with Lead Responsibilities	
Office of Homeless Services and Community Revitalization	
Measurable Targets	
Reducing the length of time from entry into a CES by-name list by 25%.	
Description	
	Performance Measure to Be Impacted (Check all that apply)

	Performance Measure to Be Impacted (Check all that apply)
Strategy	
Description	
	Performance Measure to Be Impacted (Check all that apply)

<p>Establish a Coordinated Outreach Resources & Engagement (CORE) system to facilitate coordinated and collaborative street outreach activities which shall include the targeting of resources to "high utilizers of safety net services" and other persons experiencing chronic and/or long-term homelessness to provide a concentrated-level of services and activities to facilitate successful placements from street outreach leading to permanent housing.</p>
<p>Timeframe</p>
<p>July 2021 - June 2024</p>
<p>Entities with Lead Responsibilities</p>
<p>HOPE Team</p>
<p>Measurable Targets</p>
<p>At least 100 high utilizers each year of safety net services and experiencing chronic homelessness will achieve permanent housing stability by January 2024.</p>

- 2. Reducing the number of persons who become homeless for the first time.
- 3. Increasing the number of people exiting homelessness into permanent housing.
- 4. Reducing the length of time persons remain homeless.
- 5. Reducing the number of persons who return to homelessness after exiting homelessness to permanent housing.
- 6. Increasing successful placements from street outreach.

Focused on equity goals related to underserved populations and populations disproportionately impacted by homelessness.

Strategy	
<p>Description</p> <p>Establish a Coordinated Outreach Resources & Engagement (CORE) system to facilitate coordinated and collaborative street outreach activities which shall include the targeting of resources to "high utilizers of safety net services" and other persons experiencing chronic and/or long-term homelessness to provide a concentrated-level of services and activities to facilitate successful placements from street outreach leading to permanent housing.</p>	<p>Performance Measure to Be Impacted (Check all that apply)</p> <p><input type="checkbox"/> 1. Reducing the number of persons experiencing homelessness.</p> <ul style="list-style-type: none"> <input type="checkbox"/> 2. Reducing the number of persons who become homeless for the first time. <input checked="" type="checkbox"/> 3. Increasing the number of people exiting homelessness into permanent housing. <input checked="" type="checkbox"/> 4. Reducing the length of time persons remain homeless. <input type="checkbox"/> 5. Reducing the number of persons who return to homelessness after exiting homelessness to permanent housing. <input checked="" type="checkbox"/> 6. Increasing successful placements from street outreach. <p><input type="checkbox"/> Focused on equity goals related to underserved populations and populations disproportionately impacted by homelessness.</p>
<p>Timeframe</p>	
<p>July 2021 - June 2024</p>	

Entities with Lead Responsibilities

HOPE Team

Measurable Targets

At least 100 high utilizers each year of safety net services and experiencing chronic homelessness will achieve permanent housing stability by January 2024.

- 1. Reducing the number of persons experiencing homelessness.

**Performance Measure to Be Impacted
(Check all that apply)**

Description

- 3. Increasing the number of people exiting homelessness into permanent housing.
- 4. Reducing the length of time persons remain homeless.
- 5. Reducing the number of persons who return to homelessness after exiting homelessness to permanent housing.
- 6. Increasing successful placements from street outreach.
- Focused on equity goals related to underserved populations and populations disproportionately impacted by homelessness.

Timeframe

Entities with Lead Responsibilities

Measurable Targets

Strategy

Activity to be funded by HHAP-3 (choose from drop down options)	Eligible Use Categories Used to Fund Activity										Total Funds Requested:	Description of Activity
	1. Rapid rehousing	2. Operating subsidies	3. Street outreach	4. Services coordination	5. Systems support	6. Delivery of permanent housing	7. Prevention and diversion	8. Installs sheltering (new and existing)	9. Shelter improvements to lower barriers and increase utilization	10. Administrative (up to 7%)		
Rental Assistance	\$ 406,452.37	\$ 100,000.00	\$ -	\$ 100,000.00	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 606,452.37	Targeted Rapid Rehousing projects and supportive services
Non-Congregate Shelter/ Interim Housing	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Permanent Supportive and Service-Enriched Housing		\$ 1,000,000.00	\$ -	\$ -	\$ -	\$ 1,000,000.00	\$ -	\$ -	\$ -	\$ -	\$ 2,000,000.00	Innovative housing programs and capitalized operating support reserves
Diversion and Homelessness Prevention		\$ -	\$ -	\$ -	\$ -			\$ -	\$ -	\$ -	\$ -	
Outreach and Engagement	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Systems Support Activities	\$ -	\$ -	\$ -	\$ -	\$ 780,374.96	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 780,374.96	System improvements and capacity building
Administrative Activities	\$ -	\$ -	\$ -	\$ -		\$ -	\$ -	\$ -	\$ -	\$ 254,922.49	\$ 254,922.49	HHAP program administration
	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Totals:	\$ 406,452.37	\$ 1,100,000.00	\$ -	\$ 100,000.00	\$ 780,374.96	\$ 1,000,000.00	\$ -	\$ -	\$ -	\$ 254,922.49	\$ 3,641,749.82	

Explanation of how the proposed use of funds will complement existing local, state, and federal funds and equitably close the gaps identified in the Local Landscape Analysis

The proposed funding will be used to complement the services provided through the County as well as making sure we do not duplicate services already provided through other funding sources. As mentioned in the narrative, the CoC created an inventory of program, funding, and resources to allow the CoC to align and leverage services to maximize housing and homelessness services utility within the region, while avoiding and discouraging supplantation of services.



**HOMELESS HOUSING, ASSISTANCE AND PREVENTION PROGRAM (HHAP) - Round 3
BUDGET TEMPLATE**

APPLICANT INFORMATION

COC / Large City / County Name: **San Bernardino County** Applying Jointly? Y/N

Administrative Entity Name: **San Bernardino County Community Revitalization-Office of Homeless Services** Total Allocation

NO
\$ 9,641,749.82

HHAP FUNDING EXPENDITURE PLAN

ELIGIBLE USE CATEGORY	FY21/22	FY22/23	FY23/24	FY24/25	FY25/26	TOTAL	Initial	Remainder
Rapid rehousing	\$ 160,157.45	\$ 160,157.44				\$ 320,314.89	\$ -	\$ 244,277.93
<i>Rapid rehousing, youth set-aside</i>	\$ 43,658.74	\$ 43,658.74				\$ 87,317.48	\$ -	\$ 86,137.48
Operating subsidies	\$ 200,000.00	\$ 200,000.00	\$ 200,000.00	\$ 200,000.00	\$ 200,000.00	\$ 1,000,000.00	\$ -	\$ 1,000,000.00
<i>Operating subsidies, youth set-aside</i>	\$ 50,000.00	\$ 50,000.00				\$ 100,000.00	\$ -	\$ 100,000.00
Street outreach						\$ -	\$ -	\$ -
<i>Street outreach, youth set-aside</i>						\$ -	\$ -	\$ -
Services coordination						\$ -	\$ -	\$ -
<i>Services coordination, youth set-aside</i>	\$ 50,000.00	\$ 50,000.00				\$ 100,000.00	\$ -	\$ 100,000.00
Systems support	\$ 702,337.46					\$ 702,337.46	\$ 702,337.46	\$ -
<i>Systems support, youth set-aside</i>	\$ 78,037.50					\$ 78,037.50	\$ 78,037.50	\$ -
Delivery of permanent housing	\$ 200,000.00	\$ 200,000.00	\$ 200,000.00	\$ 200,000.00	\$ 200,000.00	\$ 1,000,000.00	\$ -	\$ 1,000,000.00
<i>Delivery of permanent housing, youth set-aside</i>						\$ -	\$ -	\$ -
Prevention and shelter diversion						\$ -	\$ -	\$ -
<i>Prevention and shelter diversion, youth set-aside</i>						\$ -	\$ -	\$ -
Interim sheltering						\$ -	\$ -	\$ -
<i>Interim sheltering, youth set-aside</i>						\$ -	\$ -	\$ -
Shelter improvements to lower barriers and increase privacy						\$ -	\$ -	\$ -
<i>Shelter improvements, youth set-aside</i>						\$ -	\$ -	\$ -
Administrative (up to 7%)	\$ 50,984.50	\$ 50,984.50	\$ 50,984.50	\$ 50,984.50	\$ 50,984.49	\$ 254,922.49	\$ 54,656.25	\$ 218,504.99
TOTAL FUNDING ALLOCATION	\$ 3,641,749.82	\$ 835,001.21	\$ 2,746,543.86	\$ 85,037.50	\$ 286,137.48	\$ 3,641,749.82	\$ 85,037.50	\$ 2,746,543.86

COMMENTS:

242277-394-164174.98

\$ 3,641,749.82
 \$ 3,641,749.82
 \$ 3,641,749.82
 \$ 3,641,749.82
 \$ 3,641,749.82

Funding Source	Funding Source	Populations Served	Fiscal Years	Activity or Intervention Type
Homekey (via HCD)	Federal Agency	ALL PEOPLE EXPERIENCING HOM	FY 2021-2022	Systems Support Activities
Affordable Housing Backlog Production - via State Agency		• Chronic Homelessness (People	FY 2022-2023	Administrative Activities
California COVID-19 Rent Relief Program - v Local Agency		• Severe Mental Illness (People E	FY 2023-2024	Non-Congregate Shelter/ Interim Housing
Emergency Rental Assistance (ERA) - via Tre Private Funder(s)		• Substance Abuse Disorders (Pe	FY 2024-2025	Rental Assistance
HOME - American Rescue Plan Program (HOME-ARP) - via HCD		• Veterans		Permanent Supportive and Service-Enriched Housing
HOME - American Rescue Plan Program (HOME-ARP) - via HUD		• HIV/ AIDS (People Experiencing)		Diversions and Homelessness Prevention
HOME Program - via HCD		• Unaccompanied Youth		Outreach and Engagement
HOME Program - via HUD		• Parenting Youth		
Emergency Solutions Grants - CV (ESG-CV) - via HUD		• Children of Parenting Youth		
Emergency Solutions Grants - CV (ESG-CV) - via HCD		• Women		
Emergency Solutions Grants (ESG) - via HCD		• Men		
Emergency Solutions Grants (ESG) - via HUD		• Transgender		
Community Development Block Grant - CV (CDBG-CV) - via HCD		• Gender Non-Conforming		
Community Development Block Grant - CV (CDBG-CV) - via HUD		• Hispanic/ Latino		
Community Development Block Grant (CDBG) - via HCD		• Non-Hispanic/Non-Latino		
Community Development Block Grant (CDBG) - via HUD		• Black or African American		
No Place Like Home (NPLH) - via HCD		• Asian		
Multifamily Housing Program (MHP) - via HCD		• American Indian or Alaska Native		
Homeless Housing, Assistance and Prevention Program (HHAP) - via		• Native Hawaiian or Other Pacific Islander		
Encampment Resolution Grants - via Cal ICH		• White		
Family Homelessness Challenge Grants - via Cal ICH		• Multiple Races		
Project Roomkey and Rehousing - via CDSS				
FEMA Public Assistance Program Category B - via FEMA				
Community Care Expansion - via CDSS				
CalWORKs Housing Support Program (HSP) - via CDSS				
Housing and Disability Advocacy Program (HDAP) - via CDSS				
Home Safe - via CDSS				
Bringing Families Home (BFH) - via CDSS				
Supportive Services for Formerly Homeless Veterans (SSFHV)- via CalVet				
Continuum of Care Program (CoC) - via HUD				
Emergency Housing Vouchers (EHVs) - via HUD				
Housing Choice Vouchers (HCVs) - via HUD				
HUD-VA Supportive Housing Program Vouchers (HUD-VASH) - via HUD				
Family Unification Program Vouchers (FUP) - via HUD				
Supportive Services for Veteran Families Program (SSVF) - via VA				
Coronavirus Fiscal Recovery Funds (CFRF) - via Treasury				
Coronavirus Relief Fund (CRF) - via Treasury				
Local General Fund				
Local Housing Trust Fund				
Other (please enter funding source)				