



**California
Interagency Council
on Homelessness**

LOCAL HOMELESSNESS ACTION PLAN AND APPLICATION TEMPLATE

**HOMELESS HOUSING, ASSISTANCE AND PREVENTION PROGRAM
ROUND 3 (HHAP-3)**

February 15, 2022

Purpose of this Template

The California Interagency Council on Homelessness (Cal ICH) is providing this Local Homelessness Action Plan and Application Template as optional for use by jurisdictions seeking the disbursement of remaining funding under Round 3 of the Homeless Housing, Assistance and Prevention Program (HHAP-3). This Template is intended to support the development and submission of information required for approval by Cal ICH as required in [AB 140 \(Health & Safety Code § 50218.6, et seq.\)](#), collectively referred to as a Local Homelessness Action Plan.

This Template is also intended to support the streamlined presentation of information required to be agendized at a local governing board meeting and available for public comment as stated in Health and Safety Code Section 50220.7(b)(2). Statute does not require local governing boards to take action on or formally adopt the agendized content, however, local governments may choose to do so. If the information in the section is a requirement to be agendized at a regular meeting by the governing body, including receiving public comment, that section is labeled "**AGENDIZE**".

■ **PART I: LANDSCAPE ANALYSIS OF NEEDS, DEMOGRAPHICS, AND FUNDING**

This section provides a format for providing the following required information:

- (i) A **local landscape analysis** that assesses the current number of people experiencing homelessness and existing programs and funding which address homelessness.
- (ii) **Identification of the number of individuals and families served**, including demographic information and intervention types provided, and demographic subpopulations that are underserved relative to their proportion of individuals experiencing homelessness.
- (iii) **Identification of funds, currently being used, and budgeted to be used, to provide housing and homelessness-related services** to persons experiencing homelessness or at imminent risk of homelessness, how this funding serves subpopulations, and types of interventions funded.

■ **PART II: OUTCOME GOALS AND STRATEGIES FOR ACHIEVING THOSE GOALS**

This section of the Template provides applicants with a format for providing Outcome Goals, and strategies for achieving those goals, across the following performance measures:

- Reducing the number of persons experiencing homelessness.
- Reducing the number of persons who become homeless for the first time.
- Increasing the number of people exiting homelessness into permanent housing.
- Reducing the length of time persons remain homeless.
- Reducing the number of persons who return to homelessness after exiting homelessness to permanent housing.
- Increasing successful placements from street outreach.
- Trackable data goals related to the Outcome Goals as they apply to underserved populations and populations disproportionately impacted by homelessness.

■ **PART III: APPLICATION NARRATIVE RESPONSES**

This section includes the required narrative responses for the HHAP-3 application. These narrative responses are to provide additional information on regional coordination, capacity building, and equity related efforts in alignment with local action plan goals and strategies.

■ **PART IV: HHAP-3 FUNDING PLAN**

This section provides a format for describing the specific allowable activities to be supported with HHAP-3 funds.

APPLICANT INFORMATION

List the eligible applicant(s) submitting this application for HHAP-3 funding below and check the corresponding box to indicate whether the applicant(s) is/are applying individually or jointly.

Eligible Applicant(s) and Individual or Joint Designation

This application represents an **individual** a **joint** application for HHAP-3 funding on behalf of the following eligible applicant jurisdiction(s):

Eligible Applicant Name
San Bernardino City & County CoC
Choose an item.
Choose an item.
Choose an item.
Choose an item.
Choose an item.
Choose an item.

Funds awarded based on this application will be administered by the following **Administrative Entity**:

Administrative Entity Information	
Administrative Entity:	San Bernardino County Community Revitalization - Office of Homeless Services
Contact Person:	Nick Miller
Title:	Administrative Supervisor
Contact Phone Number:	(909) 501-0612
Contact Email Address:	Nicholas.Miller@hss.sbcounty.gov

PART I: LANDSCAPE ANALYSIS OF NEEDS, DEMOGRAPHICS, AND FUNDING (AGENDIZE)

A. Landscape Analysis of Needs and Demographics

Please use **TABLE 1** in the [HHAP-3 Data Tables Template](#) to provide key data regarding people experiencing homelessness in your jurisdiction. An example can be seen below.

The information provided in Table 1 should reflect your most current and accurate way of estimating the number and demographics of people experiencing homelessness on the day that you are preparing the data, which could rely on utilizing: data from the Homeless Data Integration System (HDIS); point-in-time count (PIT) data; Continuum of Care Housing Inventory Count (HIC) data; longitudinal systems analysis (LSA); HUD's Stella tools; as well as any recently conducted local needs assessments, analyses, or other data sources.

Table 1. Landscape Analysis of Needs and Demographics		
	People Experiencing Homelessness	Source and Date Timeframe of Data
Population and Living Situations		
TOTAL # OF PEOPLE EXPERIENCING HOMELESSNESS	3125	HDX 2020 PIT
# of People Who are Sheltered (ES, TH, SH)	2697	HMIS 01/01/2021-12/31/2021
# of People Who are Unsheltered	2390	HDX 2020 PIT
Household Composition		
# of Households without Children	7484	HMIS 01/01/2021-12/31/2021
# of Households with At Least 1 Adult & 1 Child	1563	HMIS 01/01/2021-12/31/2021
# of Households with Only Children	249	HMIS 01/01/2021-12/31/2021
Sub-Populations and Other Characteristics		
# of Adults Who are Experiencing Chronic Homelessness	1784	HMIS 01/01/2021-12/31/2021
# of Adults Who are Experiencing Significant Mental Illness	989	HMIS 01/01/2021-12/31/2021
# of Adults Who are Experiencing Substance Abuse Disorders	653	HMIS 01/01/2021-12/31/2021
# of Adults Who are Veterans	941	HMIS 01/01/2021-12/31/2021

# of Adults with HIV/AIDS	35	HMIS 01/01/2021-12/31/2021
# of Adults Who are Survivors of Domestic Violence	198	HMIS 01/01/2021-12/31/2021
# of Unaccompanied Youth (under 25)	621	HMIS 01/01/2021-12/31/2021
# of Parenting Youth (under 25)	119	HMIS 01/01/2021-12/31/2021
# of People Who are Children of Parenting Youth	199	HMIS 01/01/2021-12/31/2021
Gender Demographics		
# of Women/Girls	7627	HMIS 01/01/2021-12/31/2021
# of Men/Boys	6754	HMIS 01/01/2021-12/31/2021
# of People Who are Transgender	19	HMIS 01/01/2021-12/31/2021
# of People Who are Gender Non-Conforming	7	HMIS 01/01/2021-12/31/2021
Ethnicity and Race Demographics		
# of People Who are Hispanic/Latino	5415	HMIS 01/01/2021-12/31/2021
# of People Who are Non-Hispanic/Non-Latino	8427	HMIS 01/01/2021-12/31/2021
# of People Who are Black or African American	5167	HMIS 01/01/2021-12/31/2021
# of People Who are Asian	181	HMIS 01/01/2021-12/31/2021
# of People Who are American Indian or Alaska Native	270	HMIS 01/01/2021-12/31/2021
# of People Who are Native Hawaiian or Other Pacific Islander	136	HMIS 01/01/2021-12/31/2021
# of People Who are White	7152	HMIS 01/01/2021-12/31/2021
# of People Who are Multiple Races	292	HMIS 01/01/2021-12/31/2021

B. Landscape Analysis of People Being Served

Please use **TABLE 2 in the [HHAP-3 Data Tables Template](#)** to report the number of individuals and families served. The data provided within Table 2 should represent **your most current and accurate way of estimating the annual number and demographics** of people participating within or being served by the different intervention types, including subpopulations that are underserved relative to their proportion of individuals experiencing homelessness in the jurisdiction. It is important to note that intervention types are not mutually exclusive, and individuals and households may be counted in multiple categories.

Grantees are encouraged to utilize existing documentation, including but not limited to: data from the Homeless Data Integration System (HDIS); point-in-time count (PIT) data; Continuum of Care Housing Inventory Count (HIC) data; longitudinal systems analysis (LSA); HUD's Stella tools; as well as data from the CoC's local HMIS and any recently conducted needs assessments, analyses, or other data sources. An example can be seen below.

Table 2 uses the following abbreviations:

- PSH – Permanent Supportive Housing
- RRH – Rapid Rehousing
- TH – Transitional Housing
- IH / ES – Interim Housing or Emergency Shelter
- DIV – Diversion Services and Assistance
- HP – Homelessness Prevention Services and Assistance
- O/R – Outreach and Engagement Services

Table 2. Landscape Analysis of People Being Served

	Permanen † Supportiv e Housing (PSH)	Rapid Rehousi ng (RRH)	Transitio nal Housing (TH)	Intermin Housing or Emergency Shelter (IH / ES)	Diversion Services and Assistance (DIV)	Homelessnes s Prevention Services & Assistance (HP)	Outreach and Engagemen † t Services (O/R)	Other: [Identify]	Source(s) and Timeframe of Data
Household Composition								ROW TOTALS	
# of Households without Children	841	873	251	1640	NA	596	3805	8006	HMIS 01/01/2021- 12/31/2021
# of Households with At Least 1 Adult & 1 Child	166	869	43	267	NA	253	172	1770	HMIS 01/01/2021- 12/31/2021
# of Households with Only Children	0	3	2	84	NA	1	175	265	HMIS 01/01/2021- 12/31/2021

Sub-Populations and Other Characteristics	1007	1745		1991		850	4152	10041	
# of Adults Who are Experiencing Chronic Homelessness	757	439	9	510	NA	72	493	2280	HMIS 01/01/2021-12/31/2021
# of Adults Who are Experiencing Significant Mental Illness	306	179	29	213	NA	94	267	1088	HMIS 01/01/2021-12/31/2021
# of Adults Who are Experiencing Substance Abuse Disorders	397	712	105	576	NA	400	769	2959	HMIS 01/01/2021-12/31/2021
# of Adults Who are Veterans	426	325	12	106	NA	52	102	1023	HMIS 01/01/2021-12/31/2021
# of Adults with HIV/AIDS	18	13	0	35	NA	22	36		HMIS 01/01/2021-12/31/2021
# of Adults Who are Survivors of Domestic Violence	83	1	28	171	NA	68	158		HMIS 01/01/2021-12/31/2021
# of Unaccompanied Youth (under 25)	3	53	125	118	NA	20	349	668	HMIS 01/01/2021-12/31/2021
# of Parenting Youth (under 25)	0	81	4	27	NA	7	17	136	HMIS 01/01/2021-12/31/2021
# of People Who are Children of Parenting Youth	0	143	6	38	NA	12	22		HMIS 01/01/2021-12/31/2021
Gender Demographics									
# of Women/Girls	747	2225	204	1256	NA	916	2924	8272	HMIS 01/01/2021-12/31/2021
# of Men/Boys	854	1968	208	1475	NA	763	2046	7314	HMIS 01/01/2021-12/31/2021
# of People Who are Transgender	1	2	3	9	NA	0	4	19	HMIS 01/01/2021-12/31/2021
# of People Who are Gender Non-Conforming	0	0	1	3	NA	0	1	5	HMIS 01/01/2021-12/31/2021

Ethnicity and Race Demographics								15610	
# of People Who are Hispanic/Latino	405	1568	163	1077	NA	804	1857	5874	HMIS 01/01/2021-12/31/2021
# of People Who are Non-Hispanic/Non-Latino	1197	2614	252	1646	NA	866	2598	9173	HMIS 01/01/2021-12/31/2021
# of People Who are Black or African American	631	1910	152	807	NA	513	1589	5602	HMIS 01/01/2021-12/31/2021
# of People Who are Asian	6	21	6	23	NA	27	105	188	HMIS 01/01/2021-12/31/2021
# of People Who are American Indian or Alaska Native	31	55	4	75	NA	22	107	294	HMIS 01/01/2021-12/31/2021
# of People Who are Native Hawaiian or Other Pacific Islander	8	35	4	34	NA	8	60	149	HMIS 01/01/2021-12/31/2021
# of People Who are White	894	2021	223	1638	NA	1051	2036	7863	HMIS 01/01/2021-12/31/2021
# of People Who are Multiple Races	32	112	17	62	NA	27	64	314	HMIS 01/01/2021-12/31/2021

C. Landscape Analysis of State, Federal, and Local Funding

Please use **TABLE 3 in the [HHAP-3 Data Tables Template](#)** to identify and document all funds including state, federal and local funds, currently being used, and budgeted to be used, to provide homelessness-related services and housing opportunities. Funding sources should indicate the fiscal year that the funds are budgeted to be used.

This information provided should not focus on funding only being expended directly alongside HHAP funding, but rather should document the full range of funding being used within your jurisdiction's efforts to prevent and end homelessness while identifying the housing and services programming that is supported with those funds.

The "Total Amount" should include the total funds invested into homelessness interventions from that source of funding in the designated fiscal year(s). Please also select all intervention types that apply and provide a brief program description, indicating services provided and subpopulations served.

Applicants should add as many rows as necessary to identify and document the full range of funding being used within your jurisdiction's efforts to prevent and end homelessness. An example can be referenced below.

If your jurisdiction has a current list (developed within the last 3 years) of available funding that includes all the criteria listed below, you may submit that to meet this requirement.

Table 3. Landscape Analysis of State, Federal and Local Funding											
Funding Program <i>(choose from drop down options)</i>	Fiscal Year <i>(select all that apply)</i>	Total Amount Invested into Homelessness Interventions	Funding Source*	Intervention Types Supported with Funding <i>(select all that apply)</i>		Brief Description of Programming and Services Provided	Populations Served <i>(please "x" the appropriate population[s])</i>				
Bringing Families Home (BFH) - via CDSS	FY 2021-2022	\$2,940,892	State Agency	Non-Congregate Shelter/ Interim Housing		Provides housing supports to families receiving child welfare services who are experiencing or at risk of	x	ALL PEOPLE EXPERIENCING HOMELESSNESS	TARGETED POPULATIONS <i>(please "x" all that apply)</i>		
	Permanent Supportive and Service-Enriched Housing				People Exp Chronic Homelessness				Veterans	Parenting Youth	

				Diversion and Homelessness Prevention		homelessness, increasing family reunification and preventing foster care placement.			People Exp Severe Mental Illness		People Exp HIV/ AIDS		Children of Parenting Youth
									People Exp Substance Abuse Disorders		Unaccompanied Youth	x	Other (families in the child welfare system)
CalWORKs Housing Support Program (HSP) - via CDSS	FY 2021-2022	\$5,356,125	State Agency	Diversion and Homelessness Prevention		One-Time funds to assist families in the CalWORKs program who are experiencing homelessness		ALL PEOPLE EXPERIENCING HOMELESSNESS	TARGETED POPULATIONS (please "x" all that apply)				
				Rental Assistance					People Exp Chronic Homelessness		Veterans		Parenting Youth
				Non-Congregate Shelter/ Interim Housing					People Exp Severe Mental Illness		People Exp HIV/ AIDS		Children of Parenting Youth
									People Exp Substance Abuse Disorders		Unaccompanied Youth	x	Other (CalWORKs families)
Community Care Expansion - via CDSS		See Column H				Nothing Received to Date		ALL PEOPLE EXPERIENCING HOMELESSNESS	TARGETED POPULATIONS (please "x" all that apply)				
					People Exp Chronic Homelessness					Veterans		Parenting Youth	
					People Exp Severe Mental Illness					People Exp HIV/ AIDS		Children of Parenting Youth	
					People Exp Substance Abuse Disorders					Unaccompanied Youth		Other (please enter here)	
Continuum of Care Program (CoC) - via HUD	FY 2021-2022	\$ 14,388,683.00	Federal Agency	Permanent Supportive and Service-Enriched Housing	Outreach and Engagement	Supports a broad array of intervention designed to assist		ALL PEOPLE EXPERIENCING	TARGETED POPULATIONS (please "x" all that apply)				

				Diversion and Homelessness Prevention		individuals and families experiencing homelessness, particularly those living in places not meant for habitation, located in sheltering programs, or at imminent risk of experiencing homelessness.	HOMELESSNESS	X	People Exp Chronic Homelessness	X	Veterans	X	Parenting Youth
				Non-Congregate Shelter/ Interim Housing				X	People Exp Severe Mental Illness	X	People Exp HIV/ AIDS	X	Children of Parenting Youth
				Rental Assistance				X	People Exp Substance Abuse Disorders	X	Unaccompanied Youth		Other <i>(please enter here)</i>
Encampment Resolution Grants - via Cal ICH	FY 2021-2022	\$ 1,787,998.00	State Agency	Outreach and Engagement		One-time general fund to partner with local governments in addressing encampment challenges.	ALL PEOPLE EXPERIENCING HOMELESSNESS	TARGETED POPULATIONS <i>(please "x" all that apply)</i>					
				Non-Congregate Shelter/ Interim Housing				X	People Exp Chronic Homelessness	X	Veterans	X	Parenting Youth
				Permanent Supportive and Service-Enriched Housing				X	People Exp Severe Mental Illness	X	People Exp HIV/ AIDS	X	Children of Parenting Youth
								X	People Exp Substance Abuse Disorders	X	Unaccompanied Youth	X	Other (Homeless Encampments)
Emergency Solutions Grants (ESG) - via HCD	FY 2021-2022	\$ 299,449.00	State Agency	Diversion and Homelessness Prevention	Permanent Supportive and Service-Enriched Housing	Assisting individuals to quickly regain stability in permanent housing after experiencing a housing crisis and/or homelessness	ALL PEOPLE EXPERIENCING HOMELESSNESS	TARGETED POPULATIONS <i>(please "x" all that apply)</i>					
				Non-Congregate Shelter/ Interim Housing				X	People Exp Chronic Homelessness	X	Veterans	X	Parenting Youth
								X	People Exp Severe Mental Illness	X	People Exp HIV/ AIDS	X	Children of Parenting Youth

						of individuals involved in adult protective services.			People Exp Substance Abuse Disorders		Unaccompanied Youth	X	Conserved Adults
Homekey (via HCD)	FY 2021-2022	\$ 28,000,000.00	State Agency	Non-Congregate Shelter/ Interim Housing	One-Time funds for acquisition and rehabilitation of facilities. Applications submitted by: City of Redlands (\$28M) and Fontana (\$3.8M). City of Victorville awarded \$28M for acquisition (\$23M) and COSR (\$5M) to build over 100 connect homes for a total of 170 individuals.	ALL PEOPLE EXPERIENCING HOMELESSNESS	TARGETED POPULATIONS (please "x" all that apply)						
				X			People Exp Chronic Homelessness		Veterans		Parenting Youth		
							People Exp Severe Mental Illness		People Exp HIV/ AIDS		Children of Parenting Youth		
							People Exp Substance Abuse Disorders		Unaccompanied Youth		Other (please enter here)		
Homeless Housing, Assistance and Prevention Program (HHAP) - via Cal ICH	FY 2021-2022	\$ 2,845,118.00	State Agency	Outreach and Engagement	One-time funds for local jurisdictions with flexible funds to continue efforts to end and prevention homelessness. Includes Round 1, 2 and 3 for both CoC and County	ALL PEOPLE EXPERIENCING HOMELESSNESS	TARGETED POPULATIONS (please "x" all that apply)						
	FY 2021-2022	\$ 1,300,625.00		X			People Exp Chronic Homelessness	X	Veterans	X	Parenting Youth		
	FY 2021-2022	\$ 728,350.00		X			People Exp Severe Mental Illness	X	People Exp HIV/ AIDS	X	Children of Parenting Youth		
				X			People Exp Substance Abuse Disorders	X	Unaccompanied Youth		Other (please enter here)		
Housing and Disability Advocacy	FY 2021-2022	\$3,857,169 non-	State Agency	Outreach and Engagement	TAD administered one-time funds	ALL PEOPLE EXPERIENCING	TARGETED POPULATIONS (please "x" all that apply)						

Program (HDAP) - via CDSS		competitive allocation ; \$1,155,127 reappropriated funding allocation		Permanent Supportive and Service-Enriched Housing		to assist people experiencing homelessness and living with a disability. Requires a local match (recently reduced from 100% to 25%) and supports permanent housing assistance, case management, and support for completion of disability packets	ING HOMELESSNESS		People Exp Chronic Homelessness		Veterans		Parenting Youth
				x				People Exp Severe Mental Illness		People Exp HIV/ AIDS		Children of Parenting Youth	
				x				People Exp Substance Abuse Disorders		Unaccompanied Youth	x	Other (homeless, with one or more disabilities)	
Project Roomkey and Rehousing - via CDSS	FY 2021-2022	\$ 11,409,117.00	State Agency	Non-Congregate Shelter/ Interim Housing		One time funding to support non-congregate shelter for individuals and families experiencing homelessness as impacted by COVID-19 emergency	ALL PEOPLE EXPERIENCING HOMELESSNESS	TARGETED POPULATIONS (please "x" all that apply)					
				x				People Exp Chronic Homelessness	x	Veterans	x	Parenting Youth	
				x				People Exp Severe Mental Illness	x	People Exp HIV/ AIDS	x	Children of Parenting Youth	
				x				People Exp Substance Abuse Disorders	x	Unaccompanied Youth		Other (please enter here)	
Other (please enter funding source)	FY 2021-2022	\$20,700,000 Permanent Local Housing Allocation	State Agency	Outreach and Engagement		Funded via SB2 (Chapter 364, Statutes of 2017) for predevelopment, acquisition, rehabilitation, etc. Provides COSR (Pacific Village \$3M) and supports	ALL PEOPLE EXPERIENCING HOMELESSNESS	TARGETED POPULATIONS (please "x" all that apply)					
	FY 2022-2023			x				People Exp Chronic Homelessness	x	Veterans	x	Parenting Youth	
	FY 2023-2024			x				People Exp Severe Mental Illness	x	People Exp HIV/ AIDS	x	Children of Parenting Youth	

				Interim Housing		for individuals and families										
	FY 2024-2025			Diversion and Homelessness Prevention					X	People Exp Substance Abuse Disorders	X	Unaccompanied Youth	Other (please enter here)			
Supportive Services for Formerly Homeless Veterans (SSFHV)- via CalVet			State Agency			Have not applied			ALL PEOPLE EXPERIENCING HOMELESSNESS	TARGETED POPULATIONS (please "x" all that apply)						
					X					People Exp Chronic Homelessness	X	Veterans	Parenting Youth			
					X					People Exp Severe Mental Illness		People Exp HIV/ AIDS	Children of Parenting Youth			
					X					People Exp Substance Abuse Disorders		Unaccompanied Youth	Other (please enter here)			
Community Development Block Grant (CDBG) - via HUD	FY 2021-2022		Federal Agency			CDH administered Entitlement Grant. All funding was allocated to: Cities share of funding was utilized for food and clothing distribution, youth recreational and afterschool programs, senior nutrition and transportation services, services for victims of domestic violence, code enforcement; improvements to public facilities, parks, streets and gutters. County share of funding was utilized for large county owned capital improvement projects as well as Fair Housing and Tenant			ALL PEOPLE EXPERIENCING HOMELESSNESS	TARGETED POPULATIONS (please "x" all that apply)						
										People Exp Chronic Homelessness		Veterans	Parenting Youth			
										People Exp Severe Mental Illness		People Exp HIV/ AIDS	Children of Parenting Youth			
		\$7,498,779 only \$120,728 is Homelessness related											X	At or below 80% AMI (Homeless, Low-to Moderate Income families, Seniors, Youth, and Disabled population)		
													People Exp Substance Abuse Disorders		Unaccompanied Youth	

						Landlord Mediation Services													
Emergency Solutions Grants (ESG) - via HUD	FY 2021- 2022	\$ 633,286.0 0	Federal Agenc y	Diversion and Homelessnes s Prevention		Assisting individuals to quickly regain stability in permanent housing after experiencing a housing crisis and/or homelessness	ALL PEOPLE EXPERIENC ING HOMELESS NESS	TARGETED POPULATIONS (please "x" all that apply)											
				Outreach and Engagement				<input checked="" type="checkbox"/>	People Exp Chronic Homelessn ess	<input checked="" type="checkbox"/>	Veterans	<input checked="" type="checkbox"/>	Parenting Youth						
				Systems Support Activities				<input checked="" type="checkbox"/>	People Exp Severe Mental Illness	<input checked="" type="checkbox"/>	People Exp HIV/ AIDS	<input checked="" type="checkbox"/>	Children of Parenting Youth						
				Administrativ e Activities				<input checked="" type="checkbox"/>	People Exp Substance Abuse Disorders	<input checked="" type="checkbox"/>	Unaccompa nied Youth		Other (please enter here)						
Emergency Solutions Grants - CV (ESG-CV) - via HUD	FY 2021- 2022	\$ 8,594,080. 00	Federal Agenc y	Outreach and Engagement		Assisting individuals to quickly regain stability in permanent housing after experiencing a housing crisis and/or homelessness. Supports interventions designed to prevent, prepare, and respond to the COVID-19 emergency	ALL PEOPLE EXPERIENC ING HOMELESS NESS	TARGETED POPULATIONS (please "x" all that apply)											
				Diversion and Homelessnes s Prevention				<input checked="" type="checkbox"/>	People Exp Chronic Homelessn ess	<input checked="" type="checkbox"/>	Veterans	<input checked="" type="checkbox"/>	Parenting Youth						
				Systems Support Activities				<input checked="" type="checkbox"/>	People Exp Severe Mental Illness	<input checked="" type="checkbox"/>	People Exp HIV/ AIDS	<input checked="" type="checkbox"/>	Children of Parenting Youth						
				Administrativ e Activities				<input checked="" type="checkbox"/>	People Exp Substance Abuse Disorders	<input checked="" type="checkbox"/>	Unaccompa nied Youth		Other (please enter here)						
HOME - American Rescue Plan Program	FY 2021- 2022	\$ 12,717,36 3.00	Federal Agenc y	Non- Congregate Shelter/ Interim Housing	Administrativ e Activities	To assist individuals or households who are homeless, at	ALL PEOPLE EXPERIENC ING	TARGETED POPULATIONS (please "x" all that apply)											

(HOME-ARP) - via HUD				Permanent Supportive and Service-Enriched Housing	Rental Assistance	risk of homelessness, and other vulnerable populations by providing housing, rental assistance, supportive services, and non-congregate shelter, to reduce homelessness and increase housing stability across the county.	HOMELESSNESS	X	People Exp Chronic Homelessness	X	Veterans	X	Parenting Youth
				Diversion and Homelessness Prevention				X	People Exp Severe Mental Illness	X	People Exp HIV/ AIDS	X	Children of Parenting Youth
				Outreach and Engagement				X	People Exp Substance Abuse Disorders	X	Unaccompanied Youth		Other (please enter here)
HOME Program - via HUD	FY 2021-2022	\$17,800,000 only 11,529,552 is Homelessness related	Federal Agency			Funds activities including building, buying, and/or rehabilitating affordable housing for rent or home ownership or providing direct rental assistance to low-income people.	ALL PEOPLE EXPERIENCING HOMELESSNESS	TARGETED POPULATIONS (please "x" all that apply)					
				X	People Exp Chronic Homelessness			X	Veterans	X	Parenting Youth		
				X	People Exp Severe Mental Illness			X	People Exp HIV/ AIDS	X	Children of Parenting Youth		
				X	People Exp Substance Abuse Disorders			X	Unaccompanied Youth		Other (please enter here)		
Community Development Block Grant - CV (CDBG-CV) - via HUD	FY 2021-2022	\$8,906,464 only \$1,700,000 is Homelessness related	Federal Agency			CDH administered onetime funding. All funding has been allocated. Cities share of funding was utilized for food and meal distribution, rental/mortgage and utility	ALL PEOPLE EXPERIENCING HOMELESSNESS	TARGETED POPULATIONS (please "x" all that apply)					

				<p>Diversion and Homelessness Prevention</p>	<p>assistance, small business loans, senior nutrition and transportation services, homeless outreach and housing services, COVID-19 testing, public facility and senior center improvements. County share of funding was utilized for food assistance programs and Pacific Village-rehab for homeless.</p>			<p>People Exposed Substance Abuse Disorders</p>	<p>Unaccompanied Youth</p>	<p>X</p>	<p>At or below 80% AMI (Homeless, Low-to Moderate Income families, Seniors, and Youth Affected by COVID-19)</p>
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PART II: OUTCOME GOALS AND STRATEGIES FOR ACHIEVING THOSE GOALS (AGENDIZE)

HHAP-3 applicant jurisdictions are required to establish Outcome Goals for the progress that they will make in preventing and reducing homelessness over the three-year period of July 1, 2021 through June 30, 2024, informed by the findings from the local landscape analysis information completed above and the jurisdiction's base system performance measures from the 2020 calendar year data in the Homeless Data Integration System.

Please note that these Outcomes Goals are not intended to be related to HHAP-3-funded activities alone, but rather are intended to represent jurisdictional or system-wide goals for making progress on preventing and ending homelessness through the implementation of the full range of federal, state, and local funding sources and through many other kinds of strategies and activities.

HHAP-3 applicant jurisdictions must set goals for each of the following Outcome Goals:

- Reducing the number of persons experiencing homelessness.
- Reducing the number of persons who become homeless for the first time.
- Increasing the number of people exiting homelessness into permanent housing.
- Reducing the length of time persons remain homeless.
- Reducing the number of persons who return to homelessness after exiting homelessness to permanent housing.
- Increasing successful placements from street outreach.

Further, applicant jurisdictions are required to establish Homeless Management Information System trackable data goals related to each of the Outcome Goals as they apply to underserved populations and populations disproportionately impacted by homelessness.

Cal ICH will provide applicant jurisdictions with baseline data on each of these measures. Grantees, in partnership with Cal ICH, will develop outcome goals established from the baseline data provided. Information on how these outcomes are being measured will be provided with the baseline data. Cal ICH will also provide grantees with quarterly HDIS data in order to monitor progress on outcome goals.

Outcome Goals

Please use **TABLE 4** in the [HHAP-3 Data Tables Template](#) to develop outcome goals. An example has been provided below.

CA-609 San Bernardino City & County CoC
Table 4. Outcome Goals

Outcome Goal #1a: Reducing the number of persons experiencing homelessness.		
Baseline Data: Annual estimate of number of people accessing services who are experiencing homelessness	Outcome Goals July 1, 2021 - June 30, 2024	
	Decrease/Increase in # of People	Decrease/Increase as % Change from Baseline
8,962	1,930	22%
Describe Your Related Goals for Underserved Populations and Populations Disproportionately Impacted by Homelessness		
Describe any underserved and/ or disproportionately impacted population(s) that your community will especially focus on related to this Outcome Goal and how this focus has been informed by data in your landscape assessment:	Describe the trackable data goal(s) related to this Outcome Goal:	
The number of unsheltered adults over the age of 55 has increased by 135% since 2018. Since 2018, more than 1 out of 5 unsheltered individuals has been identified with life threatening/chronic health conditions. Nearly half (43.5%) of the unsheltered adults identified in the 2022 PITC have experienced homelessness for more than 12 months in the last 3 years and have disabling health conditions.	The number of adults over the age of 55 accessing services leading to permanent housing stability will increase by 20%. The number of adults with chronic health, physical disabilities and other disabling conditions accessing services leading to permanent housing stability will increase by 20%.	

Outcome Goal #1b: Reducing the number of persons experiencing homelessness on a daily basis		
Baseline Data: Daily Estimate of # of people experiencing unsheltered homelessness	Outcome Goals July 1, 2021 - June 30, 2024	
	Reduction in # of People	Reduction as % Change from Baseline
2,390	234	-10%
Describe Your Related Goals for Underserved Populations and Populations Disproportionately Impacted by Homelessness		

Describe any underserved and/ or disproportionately impacted population(s) that your community will especially focus on related to this Outcome Goal and how this focus has been informed by data in your landscape assessment:	Describe the trackable data goal(s) related to this Outcome Goal:
The number of people experiencing unsheltered homelessness on a daily basis has increased by 66% since 2018. African Americans represent 8% of the population in San Bernardino County but represented 21% of the people experiencing unsheltered homelessness in 2020 and 18% in 2022. The number of unsheltered adults over the age of 55 has increased by 135% since 2018. Since 2018, more than 1 out of 5 unsheltered individuals has been identified with life threatening/chronic health conditions. Based on the 2022 PITC, more than 1 out of 3 (37%) adults counted as unsheltered in 2022 identified having substance abuse issues and nearly 1 out of 3 (29%) identified having mental health issues.	The number of African Americans experiencing unsheltered homelessness will decrease by 20%. The number of unsheltered adults over age 55 and persons with chronic health and/or other disabling conditions experiencing homelessness on a daily basis will decrease by 20%; The number of year-round shelter beds will increase by 200;

Outcome Goal #2: Reducing the number of persons who become homeless for the first time.		
Baseline Data: Annual Estimate of # of people who become homeless for the first time	Outcome Goals July 1, 2021 - June 30, 2024	
	Reduction in # of People	Reduction as % Change from Baseline
4,723	472	-10%
Describe Your Related Goals for Underserved Populations and Populations Disproportionately Impacted by Homelessness		
Describe any underserved and/ or disproportionately impacted population(s) that your community will especially focus on related to this Outcome Goal and how this focus has been informed by data in your landscape assessment:	Describe the trackable data goal(s) related to this Outcome Goal:	
More than half of the people assisted through the homeless service system in 2020 (53%) became homeless for the first time. 75% of the persons who became homeless for the first time in 2020 were Hispanic/Latino or African American. 54% of the people who became homeless for the first time in 2020 were in households with at least 1 adult and 1 child. Almost 500 people experiencing significant mental illness became homeless for the first time in 2020. Over 400 unaccompanied youth 24 years of age and under became homeless for the first time in 2020. This age group are at higher risk of remaining homeless if intervention is not provided during this crucial time period, with many not having substantial social capital.	Number of families w-children who become homeless for the first time will decrease by 10%; Number of Hispanic/Latino and African American households who become homeless for the first time will decrease by 10%; The number of transitional housing units available for transitional aged youth before they become homeless will increase by 10%.	

Outcome Goal #3: Increasing the number of people exiting homelessness into permanent housing.		
Baseline Data: Annual Estimate of # of people exiting homelessness into permanent housing	Outcome Goals July 1, 2021 - June 30, 2024	
	Increase in # of People	Increase as % Change from Baseline
3,030	477	16%

Describe Your Related Goals for Underserved Populations and Populations Disproportionately Impacted by Homelessness	
Describe any underserved and/ or disproportionately impacted population(s) that your community will especially focus on related to this Outcome Goal and how this focus has been informed by data in your landscape assessment:	Describe the trackable data goal(s) related to this Outcome Goal:
Only one-third (34%) of all persons assisted through the homeless service system in 2020 exited homelessness into permanent housing. Only 1 out of 5 (21%) unaccompanied youth (18-24) served through the homeless service system in 2020 exited homelessness into permanent housing. Only 26% of persons experiencing significant mental illness and only 17% of persons experiencing substance abuse disorder served through the homeless service system exited homelessness into permanent housing. Less than one-third (31%) of all persons served in emergency shelter or transitional housing in 2020 exited homelessness into permanent housing.	The number of people exiting homeless into permanent housing will increase by 16%. The number of people exiting shelter/interim housing into permanent housing will increase by 20%. The number of unaccompanied youth and parenting youth (under 25) exiting homelessness into permanent housing will increase by 20%. The number of people experiencing behavioral health issues exiting homelessness into permanent housing will increase by 10%.

Outcome Goal #4: Reducing the length of time persons remain homeless.		
Baseline Data:	Outcome Goals July 1, 2021 - June 30, 2024	
Average length of time (in # of days) persons enrolled in street outreach, emergency shelter, transitional housing, safe haven projects and time prior to move-in for persons enrolled in rapid rehousing and permanent housing projects	Decrease in Average # of Days	Decrease as % Change from Baseline
131	31	-24%
Describe Your Related Goals for Underserved Populations and Populations Disproportionately Impacted by Homelessness		
Describe any underserved and/ or disproportionately impacted population(s) that your community will especially focus on related to this Outcome Goal and how this focus has been informed by data in your landscape assessment:	Describe the trackable data goal(s) related to this Outcome Goal:	
Households with at least 1 adult and 1 child assisted through the homeless service system in 2020 remained homeless for an average of 151 days. African American households assisted through the homeless service system in 2020 remained homeless for an average of 143 days. People/households of multiple races assisted through the homeless service system in 2020 remained homeless for an average of 174 days. Over 75% of individuals who remain homeless the longest are considered BIPOC (Black, Indigenous, People of Color)	The average length of time persons in households with children remain homeless will be reduced by 51 days. The average length of time African American households remain homeless will be reduced by 43 days. The average length of time that all BIPOC households remain homeless will be reduced by 25%	

Outcome Goal #5: Reducing the number of persons who return to homelessness after exiting homelessness to permanent housing.

Baseline Data: % of people who return to homelessness after having exited homelessness to permanent housing	Outcome Goals July 1, 2021 - June 30, 2024	
	Decrease in % of People who return to Homelessness	Decrease as % Change from Baseline
8.18%	2%	-24%

Describe Your Related Goals for Underserved Populations and Populations Disproportionately Impacted by Homelessness

Describe any underserved and/ or disproportionately impacted population(s) that your community will especially focus on related to this Outcome Goal and how this focus has been informed by data in your landscape assessment:	Describe the trackable data goal(s) related to this Outcome Goal:
<p>According to the landscape analysis provided, unaccompanied youth and parenting youth have a higher percentage of returns to homelessness within 6 months (14% and 10% respectfully) compared to all other groups in 2020. Also, the landscape analysis identified many BIPOC households with double digit percentage returns to homelessness within 6 months. In addition, 11% of persons experiencing severe mental illness and persons experiencing substance abuse disorder returned to homelessness within 6 months. And, 10% of Veterans and persons fleeing domestic violence returned to homelessness within 6 months.</p>	<p>The percentage of transitional aged youth (18-25) who return to homelessness after exiting to permanent housing will be reduced by 5%. The percentage of BIPOC households who return to homelessness after exiting to permanent housing will be reduced by 5%. The percentage of persons experiencing severe mental illness and persons experiencing substance abuse disorder who return to homelessness after exiting to permanent housing will be reduced by 5%. The percentage of Veterans and persons fleeing domestic violence who return to homelessness after exiting to permanent housing will be reduced by 5%.</p>

Outcome Goal #6: Increasing successful placements from street outreach.

Baseline Data: Annual # of people served in street outreach projects who exit to emergency shelter, safe haven, transitional housing, or permanent housing destinations.	Outcome Goals July 1, 2021 - June 30, 2024	
	Increase in # of People Successfully Placed from Street Outreach	Increase as % of Baseline
239	239	100%

Describe Your Related Goals for Underserved Populations and Populations Disproportionately Impacted by Homelessness

Describe any underserved and/ or disproportionately impacted population(s) that your community will especially focus on related to this Outcome Goal and how this focus has been informed by data in your landscape assessment:	Describe the trackable data goal(s) related to this Outcome Goal:
<p>In 2020, only 25% of people enrolled in street outreach projects were successfully exited to a sheltered or permanent housing destination. In 2021, almost 3000 women and girls, over 1800 Hispanic/Latinos and over 1500 African Americans were enrolled in a street outreach project. In addition, almost 500 people identified as Chronically Homeless and over 750 people experiencing substance abuse disorder were enrolled in a street outreach project.</p> <p>High utilizers of services are individuals who utilize multiple public safety and safety net services such as healthcare (including inpatient and outpatient emergency care), criminal justice (including law enforcement, courts, and corrections), emergency response, and homeless services. High utilizers of services tend to be BIPOC, have chronic & physical health conditions, and are older.</p>	<p>100 high utilizers of services will be successfully placed from street outreach to a permanent housing destination. The number of people successfully placed from street outreach to a sheltered or permanent housing destination will increase by 15%. The number of chronically homeless people successfully placed from street outreach to a sheltered and/or permanent housing location will increase by 15%. The number of women and girls successfully placed from street outreach to a sheltered or permanent housing location will increase by 10%. The number of BIPOC households successfully placed from street outreach to a sheltered or permanent housing location will increase by 10%.</p>

A. Strategies for Achieving Outcome Goals

In this section, applicants must describe actionable strategies they will implement to meet the Outcome Goals identified above. Because individual strategies to address homelessness usually contribute to meeting more than one desired outcome, applicants are asked to identify the strategy and then to indicate all the outcome goals for which the strategy will help drive progress and to indicate if it will help drive progress on goals for underserved populations and populations disproportionately impacted by homelessness.

Please use TABLE 5 in the [HHAP-3 Data Tables Template](#) as an option for documenting the strategies that will be implemented. An example has been provided below.

Applicants are expected to identify and describe local strategies that include but extend beyond the current and planned use of HHAP funding to be inclusive of, but not limited to, strategies for:

- Strategic uses of other sources of funding;
- Increasing investments into, or otherwise scaling up, specific interventions or program types;
- Expanding and strengthening cross-system partnerships;
- Expanding and strengthening partnerships with people with lived expertise;
- Reaching underserved and historically marginalized communities and populations; and
- Other equity-focused strategies.

In describing these strategies, **applicants are strongly encouraged to use and/or adapt content from:**

- Current local strategic plans or actions plans for preventing and ending homelessness;
- Prior HHAP applications and reporting;
- Recent applications under HUD's Continuum of Care program; and/or
- Other relevant local policy documents or plans.

Applicants choosing to use the format provided should complete as many of the formatted boxes as needed.

Applicants who choose to use another format should ensure they address the wide range of strategies identified above, include the information noted below, and must also clearly identify the performance measures to be impacted.

Table 5. Strategies to Achieve Outcome Goals

Strategy	Performance Measure to Be Impacted (Check all that apply)
<p>Description</p> <p>Facilitate innovative housing solutions focusing on smaller scale projects using alternative typologies (such as tiny homes, accessory dwelling units and shared living environments) and alternative housing production delivery methods (such as prefab manufactured, shipping container and 3-D printed housing units), as well as public-private partnerships and innovative financing, to create at least 300 new units of permanent supportive and/or service-enriched affordable housing.</p> <p>Timeframe</p> <p>July 2021 - June 2024</p> <p>Entities with Lead Responsibilities</p> <p>ICH Housing Committee</p> <p>Measurable Targets</p> <p>At least 300 new units of permanent supportive and/or service-enriched housing will be occupied by June 2024.</p>	<ul style="list-style-type: none"> <input checked="" type="checkbox"/> 1. Reducing the number of persons experiencing homelessness. <input type="checkbox"/> 2. Reducing the number of persons who become homeless for the first time. <input checked="" type="checkbox"/> 3. Increasing the number of people exiting homelessness into permanent housing. <input checked="" type="checkbox"/> 4. Reducing the length of time persons remain homeless. <input checked="" type="checkbox"/> 5. Reducing the number of persons who return to homelessness after exiting homelessness to permanent housing. <input checked="" type="checkbox"/> 6. Increasing successful placements from street outreach. <input checked="" type="checkbox"/> Focused on equity goals related to underserved populations and populations disproportionately impacted by homelessness.
<p>Description</p> <p>Expand funding resources committed to rapid rehousing programs implemented through a coordinated, standardized, systematic approach as outlined in the SBCHP Rapid Re-Housing Program Standards, Practices & Model Guidelines to increase the number of people/households achieving successful exits into permanent housing stability.</p> <p>Timeframe</p> <p>July 2021 - June 2024</p> <p>Entities with Lead Responsibilities</p> <p>Office of Homeless Services and designated CES lead</p> <p>Measurable Targets</p> <p>The number of households exiting homelessness and achieving permanent housing stability through rapid rehousing activities will increase by 300 households by June 2024</p>	<ul style="list-style-type: none"> <input checked="" type="checkbox"/> 1. Reducing the number of persons experiencing homelessness. <input type="checkbox"/> 2. Reducing the number of persons who become homeless for the first time. <input checked="" type="checkbox"/> 3. Increasing the number of people exiting homelessness into permanent housing. <input checked="" type="checkbox"/> 4. Reducing the length of time persons remain homeless. <input type="checkbox"/> 5. Reducing the number of persons who return to homelessness after exiting homelessness to permanent housing. <input checked="" type="checkbox"/> 6. Increasing successful placements from street outreach. <input checked="" type="checkbox"/> Focused on equity goals related to underserved populations and populations disproportionately impacted by homelessness.

Strategy	Performance Measure to Be Impacted (Check all that apply)
Description Expand the pool of CoC system-engaged, year-round shelter beds and interim housing units using a combination of facility-based programs, voucher-based programs and other innovative approaches and focus a greater percentage of resources on successful shelter exits to permanent housing.	<input type="checkbox"/> 1. Reducing the number of persons experiencing homelessness. <input type="checkbox"/> 2. Reducing the number of persons who become homeless for the first time. <input checked="" type="checkbox"/> 3. Increasing the number of people exiting homelessness into permanent housing. <input checked="" type="checkbox"/> 4. Reducing the length of time persons remain homeless. <input type="checkbox"/> 5. Reducing the number of persons who return to homelessness after exiting homelessness to permanent housing. <input checked="" type="checkbox"/> 6. Increasing successful placements from street outreach. <input checked="" type="checkbox"/> Focused on equity goals related to underserved populations and populations disproportionately impacted by homelessness.
Timeframe	
July 2021 - June 2024	
Entities with Lead Responsibilities	
Office of Homeless Services and designated CES lead	
Measurable Targets At least 200 additional shelter/interim housing beds will be occupied by January 2024.	

Strategy	Performance Measure to Be Impacted (Check all that apply)
Description Establish a coordinated, collaborative, multi-source flexible funding pool along with system-wide standards and practices to facilitate targeted homeless diversion and prevention strategies to reduce the number of people and households that become homeless for the first time by 10% annually.	<input checked="" type="checkbox"/> 1. Reducing the number of persons experiencing homelessness. <input checked="" type="checkbox"/> 2. Reducing the number of persons who become homeless for the first time. <input type="checkbox"/> 3. Increasing the number of people exiting homelessness into permanent housing. <input type="checkbox"/> 4. Reducing the length of time persons remain homeless. <input checked="" type="checkbox"/> 5. Reducing the number of persons who return to homelessness after exiting homelessness to permanent housing. <input type="checkbox"/> 6. Increasing successful placements from street outreach. <input checked="" type="checkbox"/> Focused on equity goals related to underserved populations and populations disproportionately impacted by homelessness.
Timeframe	
July 2021 - June 2024	
Entities with Lead Responsibilities	
Office of Homeless Services and designated CES lead	
Measurable Targets At least 500 households living housing insecure and/or at-risk of homelessness will be prevented from becoming literally homeless through systemwide diversion and prevention strategies and practices.	

Strategy	Performance Measure to Be Impacted (Check all that apply)
Description	<input checked="" type="checkbox"/> 1. Reducing the number of persons experiencing homelessness. <input checked="" type="checkbox"/> 2. Reducing the number of persons who become homeless for the first time.

Establish a multi-source flexible funding pool to implement a comprehensive, coordinated, countywide eviction prevention program prioritizing households with income at/or below 80% AMI.
Timeframe
July 2021 - June 2024
Entities with Lead Responsibilities
CES
Measurable Targets
At least 500 households at imminent risk of homelessness will be prevented from becoming homeless through eviction prevention strategies.

<input type="checkbox"/> 3. Increasing the number of people exiting homelessness into permanent housing. <input type="checkbox"/> 4. Reducing the length of time persons remain homeless. <input checked="" type="checkbox"/> 5. Reducing the number of persons who return to homelessness after exiting homelessness to permanent housing. <input type="checkbox"/> 6. Increasing successful placements from street outreach. <input checked="" type="checkbox"/> Focused on equity goals related to underserved populations and populations disproportionately impacted by homelessness.
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Strategy
Description
Establish a Coordinated Outreach Resources & Engagement (CORE) system to facilitate coordinated and collaborative street outreach activities which shall included the targeting of resources to "high utilizers of safety net services" and other persons experiencing chronic and/or long-term homelessness to provide a concentrated-level of services and activities to facilitate successful placements from street outreach leading to permanent housing.
Timeframe
July 2021 - June 2024
Entities with Lead Responsibilities
HOPE Team
Measurable Targets
At least 100 high utilizers of safety net services and experiencing chronic homelessness will achieve permanent housing stability by January 2024.

Performance Measure to Be Impacted
<input type="checkbox"/> 1. Reducing the number of persons experiencing homelessness. (Check all that apply) <input type="checkbox"/> 2. Reducing the number of persons who become homeless for the first time. <input checked="" type="checkbox"/> 3. Increasing the number of people exiting homelessness into permanent housing. <input checked="" type="checkbox"/> 4. Reducing the length of time persons remain homeless. <input type="checkbox"/> 5. Reducing the number of persons who return to homelessness after exiting homelessness to permanent housing. <input checked="" type="checkbox"/> 6. Increasing successful placements from street outreach. <input checked="" type="checkbox"/> Focused on equity goals related to underserved populations and populations disproportionately impacted by homelessness.

Strategy
Description

Performance Measure to Be Impacted
<input type="checkbox"/> 1. Reducing the number of persons experiencing homelessness. <input type="checkbox"/> 2. Reducing the number of persons who become homeless for the first time. (Check all that apply) <input type="checkbox"/> 3. Increasing the number of people exiting homelessness into permanent

<p>Implement system improvement and capacity building activities to facilitate greater system coordination, collaboration, resource alignment and performance outcomes to include but not limited to comprehensive systemwide workforce development activities, system supports to maintain homeless services & housing delivery system, and commitment to address racial disproportionality and equitable provision of services and outcomes.</p>	<ul style="list-style-type: none"> <input type="checkbox"/> 3. Increasing the number of people exiting homelessness into permanent housing. <input type="checkbox"/> 4. Reducing the length of time persons remain homeless. <input type="checkbox"/> 5. Reducing the number of persons who return to homelessness after exiting homelessness to permanent housing. <input type="checkbox"/> 6. Increasing successful placements from street outreach. <input checked="" type="checkbox"/> Focused on equity goals related to underserved populations and populations disproportionately impacted by homelessness.
<p>Timeframe</p>	
<p>July 2021 - June 2024</p>	
<p>Entities with Lead Responsibilities</p>	
<p>ICH and Office of Homeless Services</p>	
<p>Measurable Targets</p>	
<p></p>	

PART III. NARRATIVE RESPONSES

In preparing these narrative responses, applicants are strongly encouraged to use and/or adapt content from: their current local strategic plans or actions plans for preventing and ending homelessness; prior HHAP applications and reporting; their most recent applications under HUD's Continuum of Care program; and/or other relevant local policy documents or plans.

1. A demonstration of how the jurisdiction has coordinated, and will continue to coordinate, with other jurisdictions, including the specific role of each applicant in relation to other applicants in the region.

The Office of Homeless Services is an office under the County's Community Revitalization section, which is the lead agency identified by the County to administer both the County's portion of HHAP funding and the Continuum of Care's (CoC). In addition, the CoC governing board is made up of representatives from the County, local cities, nonprofits, a person with lived experience, the county's local education agency, and the main region's housing authority, to coordinate and share resources with the CoC.

Each year, the Office of Homeless Services engages the CoC in a series of multi-jurisdictional online workshops and/or committees designed to address the specific needs of the various regions throughout the county and to receive their input in the planning/development process. Members of the CoC, which include homeless service providers, nonprofit organizations, faith-based organizations, homeless advocates, current and formerly homeless, city, county, state and federal agencies meet regularly with other providers in their regions to review all data available to make data informed decisions for funding prioritization based on regional needs. In response to the State's recommendations related to the Homeless Emergency Assistance Program (HEAP), the CoC split the overall region into 5 service planning areas: Central Valley, Desert, East Valley, Mountains, and West Valley. Each region will have a say in which programs will be recommended to the governing board for funding.

The CoC will be complimenting the County's expected share of the HHAP funding. The CoC portion of the funding based on regional prioritization will support service-based systems, while the County will continue to focus on innovative programs that will enhance the overall permanent supportive housing system and housing developments. Funds will also be allocated to support regional efforts with the cities, undertaking an analysis of different typologies for a more cost-effective construction of affordable housing pipeline, and implementation of the recommendations on the expansion of the coordinated entry system (CES) as recommended by Technical Assistance Collaborative (CES technical assistance provider) and the U.S. Department of Housing, Urban Development (HUD) technical assistance, and the HUB for Urban Initiatives.

The CoC and the County are receiving almost similar amounts respectfully. The CoC will be allocating almost all the funding to support regional efforts primarily focused on supportive services, temporary shelter, bridge housing and rental assistance. The County will focus on longer-term solutions as noted within the County recently adopted Homeless Strategic Action Plan (HSAP). The HSAP was developed with input from over 500 key stakeholders including nonprofits, faith-based organizations, developers, healthcare providers, people with lived experience, Veterans, seniors, youth, municipalities, the 5 service planning areas of the CoC, County departments, Caltrans, homeless advocates, and members of the various communities throughout the county.

The allocation of these funds in this manner will allow for the HHAP resources to be invested in the full spectrum of addressing homelessness.

2. A demonstration of the applicant's partnership with, or plans to use funding to increase partnership with:
 - Local health care and managed care plans
 - Public health systems
 - Behavioral health
 - Social services
 - Justice entities
 - People with lived experiences of homelessness
 - Other (workforce system, services for older adults and people with disabilities, Child Welfare, education system)

The OHS is the lead agency for the San Bernardino County Continuum of Care (CoC). The CoC oversees the San Bernardino Homeless Partnership which is composed of well over 200 homeless assistance providers and the local governance board which consist of 19 members composed of 2 members of the County Board of Supervisors, 5 City Elected Officials, 1 representative from each of the following groups: San Bernardino Law and Justice Group, Superintendent of San Bernardino County Schools, Director of Community Development and Housing Agency, Director of Human Services, Director of the Department of Behavioral Health, President/CEO of the Housing Authority of San Bernardino County, 5 Elected Homeless Provider Network Representatives, and a Formerly Homeless Representative.

The San Bernardino Homeless Partnership provides leadership in creating a comprehensive countywide network of service delivery to homeless individuals and families and those at-risk of becoming homeless.

Currently we have over 50 memorandums of understanding with homeless service and healthcare providers for various service provision activities (Homeless Management Information System (HMIS), CoC, Homeless Emergency Aid Program, Emergency Solutions Grant, and the California Emergency Solutions and Housing Program). The OHS is continually looking to expand partnerships for the County and CoC with new agencies to promote cross-systems collaboration and provision of services.

List of agencies actively participating in the CoC:

Local health care and managed care plans

Illumination Foundation
Inland Empire Health Plan
Kaiser Permanente
Loma Linda University
St. Mary's Medical Center
Veterans Affairs Loma Linda Healthcare System

Public health systems

Department of Public Health

Foothill AIDS Project
Office of Emergency Services

Behavioral health

Department of Behavioral Health
Inland Behavioral and Health Services
Mental Health Systems, Inc.

Social Services (homeless service providers)

Catholic Charities
Citadel Community Development
Community Action Partnership
Desert Manna Ministries
Desert Sanctuary
Doves of Big Bear
Faith-Based Advisory Council
Family Assistance Program
Family Services Association of Redlands
Foothill Family Shelter
High Desert Homeless Services
House of Ruth – Domestic Violence Provider
Inland Housing Solutions
Inland SoCal United Way 211+
Inland Valley Council of Churches
Inland Valley Hope Partners
Knowledge & Education for Your Success
Life Community Development
Lighthouse Social Services
Lutheran Social Services of Southern California
Mary's Mercy Center
Mercy House
Morongo Basin ARCH
Morongo Basin Unity Home
Morongo Unified School District
New Hope Village, Inc.
Operation Grace
Pacific Lifeline
Restoration House of Angels
Salvation Army - Highland
Salvation Army - Ontario

Salvation Army - San Bernardino
Step Up on Second Street, Inc.
Time For Change Foundation
U.S. Veterans. Inc
Victor Valley Domestic Violence
Victor Valley Family Resource Center
Victor Valley Warming Shelter
Water Of Life Community Church

Justice Entities

Code Enforcement (i.e., County, City of Montclair)
Law Enforcement Group
Probation
Sheriff's Department including the Homeless Outreach Proactive Enforcement (HOPE) Team

Cities

City of Barstow
City of Colton
City of Fontana
City of Montclair
City of Ontario
City of Rancho Cucamonga
City of Redlands
City of Rialto
City of San Bernardino
City of Upland
City of Victorville
Town of Yucca Valley

Others

Community Development and Housing Department
Department of Aging and Adult Services
Housing Authority of the County of San Bernardino
Inland Counties Legal Services, Inc.
SB County Administrative Office
SB County Human Services System
SB County Transitional Assistance Department
Workforce Development Department

3. A description of specific actions the applicant will take to ensure racial and gender equity in service delivery, housing placements, and housing retention and changes to procurement or other means of affirming racial and ethnic groups that are overrepresented among residents experiencing homelessness have equitable access to housing and services.

As part of the County's commitment to ensuring equal access and non-discrimination in the serving of persons experiencing a housing crisis, it developed a Non-Discrimination Statement in conjunction with local housing developers and supportive nonprofits. The statement which must be posted at sites, sponsored by state and federal resources, includes a section on reasonable accommodations, racial equity, tenant screening, and resident selection criteria as part of establishing fair and equitable guidelines for selecting tenants and securing housing.

The San Bernardino County Interagency Council on Homelessness (ICH) HHAP-3 Ad Hoc Committee reviewed the baseline data provided by the State, along with local data related to Black, Indigenous, People of Color (BIPOC), to create specific goals to address identified inequities within the CoC system.

The CoC will analyze the Homeless Management Information System (HMIS) data to determine which identified communities are accessing the local homeless service system and what outcomes are resulting from serving the various homeless targeted populations. In addition, The CoC uses various methods of analysis to assist in determining funding distribution, such as homelessness statistics and demographics, to project the need for housing interventions among the homeless population.

These data are combined with the current inventory of housing and shelter to identify local gaps in our homeless delivery system. Information from the homeless Point-In-Time Count (PITC), the Systems Performance Measures which include the Longitudinal Systems Assessment (LSA) (formerly known as the Annual Homelessness Assessment Report – AHAR/) through the HMIS, the Housing Inventory Count (HIC), will be used to help distribute funding equitably to populations disproportionately affected by limited access and to determine whether the region is meeting its projected goals and outcomes for both the County and the CoC.

The Office of Homeless Services will continue to recommend the region to follow the recommendations from the U.S. Interagency Council on Homelessness and the local Annie E. Casey Foundation, "Race Equity and Inclusion Action Guide: Embracing equity," document that outlines the steps to advance and embed racial equity into the Continuum of Care (CoC) to support making homelessness rare, brief, and non-recurring among these target populations that have been traditionally disenfranchised. By addressing racial disparities in the homeless population and creating equitable outcomes.

The following are the recommended steps the CoC and CDH will adopt:

1. Establish an understanding of race equity and inclusion principles in conjunction with the County Cultural Competency Office
2. Engage affected populations and stakeholders
3. Gather and analyze disaggregated data
4. Conduct systems analysis of root causes of inequities
5. Identify strategies and target resources to address the root causes of inequities
6. Conduct race equity impact assessment for all policies and decision making

7. Continuously evaluate the effectiveness and adapt strategies to include as part of our policies

Each of regions of the CoC as well as the County will be expected to prioritize their needs through a lens of equity. Each region and the county will be expected to review their homelessness data to guide them in prioritization decisions and changing funding parameters based on equitable access of services to traditionally disparaged groups within their communities so that racial, ethnic groups who are traditional underserved have equitable access to housing and services.

The outcome goals and related strategies for both the CoC and the County will be in alignment with the expected equitable outcomes identified in the Local Homelessness Action Plans and the County will commit to meeting the recommendations as identified in its recently adopted Homeless Strategic Action Plan (included as part of this submission). The Office of Homeless Services will continue to build upon its understanding of how embedded policies negatively affect our communities of color and what can be done to negate these policies and promote the development of new ones.

The Office of Homeless Services will commit to providing an equity learning opportunity for the homeless services providers within the county and the CoC. An emphasis will focus on the difference between equity and equality, and the reality between the two, and how actions taken can promote justice and inclusive outcomes in the long-term. Policy direction will be a focus to tear down policies that overtly and covertly undermine BIPOC groups, with clear instruction on how to create new environments where groups are given what is needed for them to succeed and have equitable access to housing and homelessness programs.

- *Note: These actions should be aligned with the equity-focused Outcome Goals and related strategies described in previous Parts but should not need to be limited to those strategies.*
- 4. A description of how the applicant will make progress in preventing exits to homelessness from institutional settings, including plans to leverage funding from mainstream systems for evidence-based housing and housing-based solutions to homelessness.
 - *Note: Such mainstream systems could include:*
 - Physical and behavioral health care systems and managed care plan organizations
 - Public health system
 - Criminal legal system and system for supporting re-entry from incarceration
 - Child welfare system
 - Affordable housing funders and providers
 - Income support programs
 - Education system
 - Workforce and employment systems
 - Other social services and human services systems

As part of the HHAP-3 application process, the CoC/County was charged with creating an inventory of programs both federal and state that fund housing opportunities as well as homeless-related services. Over the last decade the CoC has focused on expanding its inventory of permanent housing through the creation of long-term permanent supportive housing and shorter-term

rapid rehousing rental assistance programs primarily using U.S. Department of Housing and Urban Development CoC funds, but most recently with the progressive investment of housing and homeless funding provided by the State. Since 2008, the CoC has increased these services nearly 20-fold by engaging in innovative opportunities that work and redistributing resources from programs that are not meeting the demands of clients experiencing homelessness.

HHAP-3 spending will be informed by a best-practices framework focused on moving homeless individuals and families into permanent housing and supporting the efforts of those individuals and families to maintain their permanent housing. OHS routinely works with the Central Valley, Desert, East Valley, Mountains, and West Valley service planning areas of the CoC. OHS has compiled ongoing feedback and coordinates with the SPAs to ensure regional prioritization and recommendations for funding which will be reflected in the request for applications to be released.

Over the past several years, the County and the CoC have improved their relationship and partnership with the vast majority of service providers and funders to promote new evidence-based housing and housing solutions. This is most notable in the successful acquisition of Homekey funding to create 5 new interim housing and permanent supportive housing developments within the county. Two of these new projects are within the San Bernardino municipality, one in Big Bear Lake, one in Redlands, and one in the city of Victorville. The County and CoC in the development of these projects have helped to create over 300 new units to house at minimum of 400 individuals and families.

As part of the Local Homelessness Action Plan, both the County and the CoC have made commitments to increase both sheltering, and permanent housing options to move unsheltered individuals and families quickly to a temporary shelter while simultaneously working on a housing plan to improve permanency. The outcome goals involve shortening the time it takes to move an individual into housing while improving system measures, such as coordinated entry system processing, housing navigation and site identification.

The County and CoC already partner with health care systems to improve housing placements for managed care clients. The County has entered into an agreement with Inland Empire Health Plan for California Advancing and Innovating Medi-Cal (Cal AIM) services to improve housing outcomes of homeless clients through the prevention of exits to homelessness upon discharge, as well as preventative measures to avoid costly services. Several health care agencies as well as hospitals have already entered into memorandums of understanding with the OHS for access to HMIS to assure coordination of services.

The County and CoC already partner with Public Health for the coordination of Project Roomkey placements. Public Health reviews all cases for COVID-19 homeless isolation assistance placements for all area hospitals. The OHS works with CoC agencies for connections to mainstream services and ongoing case management support which includes development of housing plans per household. Public health incorporates their services and access to these services through ongoing advocacy, information sharing, and referrals to County-sponsored health services.

A major partner of the CoC is the County Sheriff's Homeless Outreach and Proactive Enforcement (HOPE) Team. The HOPE Team provides a pro-active approach intended to ultimately reduce calls for service and other resources currently required to deal with the homeless population. The Team actively engages in a community policing philosophy to help link the homeless population with resources and service providers throughout the county, including city police department outreach programs

(i.e., Redlands, San Bernardino, Victorville). The objective is to stop the revolving door of arrest, incarceration, and then release regarding homeless related crimes. In addition, the OHS and CoC coordinate services between the Sheriff's Transitional Assistance Reentry Team (START) with outside providers to reduce the rate at which offenders return to incarceration upon release. START helps inmates to form a discharge reentry plan, connects them with community resources, and service providers throughout the county. START's purpose is to stop the revolving door of re-arrests and high rate of re-booking through an intelligent application of resources specifically addressed at reducing homelessness by integrating people back into their communities prior to their release.

The County's Transitional Assistance Department (TAD) is an active member of the CoC and provides OHS with data of families receiving emergency housing vouchers and assistance. In addition, TAD's Housing Support Program is administered by a nonprofit organization that receives funding from multiple CoC-related funded programs. All information is entered directly into HMIS, with the nonprofit, Knowledge and Education for Your Success, Inc., having a clear record of maximizing referrals and connections to other mainstream services.

The OHS is the Collaborative Applicant on behalf of the CoC. OHS is under the Community Revitalization section of the County and is grouped with the Community Development and Housing (CDH) Department. OHS has been working closely with CDH for the development of housing to help connect mainstream vouchers with units to support ongoing rental assistance to clients most in need of this ongoing support. OHS has either written or contributed to housing development applications with several housing developers (both for profit and nonprofit) and property managers for several years for actual acquisition and development so as to connect clients with affordable/homeless housing and mainstream services. Once a client is stabilized using a Housing First approach connection to mainstream services is facilitated at an easier, more accommodating speed. The County has also created a posting for County/CoC sponsored projects to let clients know of their rights and whom to call for access to services.

Part of the requirements of CoC funded agencies are to increase the income or earned income of participants receiving housing services. Part of the local performance measures are to increase the earned income of funded agencies by 20% on an annual basis. Annual performance reports are provided by agencies to ensure they are meeting this metric. OHS also developed the program administered by the Housing Disability Advocacy Program for the county which seeks to provide housing related financial assistance and wrap-around supportive services to eligible clients which include interim housing, rental assistance, housing navigation, case management, and legal services. Ultimately the goal is to assist homeless individuals with applying and receiving social security or disability benefits.

Five school districts actively participate as part of the CoC, with the County Superintendent of Schools as a voting member of the CoC governing board. In the 2019/2020 school year an estimated 30,270 San Bernardino County K-12 students were identified as homeless or lacking secure housing, representing 7.0% of total enrollment within county schools. According to our local education agencies (LEAs), among homeless and housing insecure students, 91% are living doubled- or tripled-up in a home due to economic hardship, 4% live in motels, 2% live in shelters, and 2% live unsheltered in cars, parks, or campgrounds. The CoC provides a listing to all funded agencies of the homeless liaisons employed by each district and a directory of providers to the liaisons. This encourages open and regular communication to encourage connections of youth and their families to the appropriate service provider.

All funded agencies are encouraged to refer clients to the local workforce investment board for employment services, assistance, and placement. The County's Workforce Development Department WDD, assists job seekers with finding a job and building a career. WDD offers help with skills assessment, identifying career paths, updating your resume, preparing for job interviews, finding training programs and finding funds to pay for training. The County also partnered and invested \$1 million through an employment agency, First Steps, to develop the Community Employment Pathways (CEP) program. CEP assists San Bernardino County residents in securing employment and income sufficient to address basic needs. The program provides job placement services to homeless, at risk of homelessness, unemployed, underemployed and justice system involved individuals.

Community Revitalization section of the County receives support from the Health and Human Services section of the County. Collaborative interactions are active between OHS, the CoC and the Department of Aging and Adult Services, the Department of Behavioral Health, Children and Family Services, Children's Network, Child Support Services, In-Home Supportive Services, Preschool Services, and Transitional Assistance Department.

5. Specific and quantifiable systems improvements that the applicant will take to improve the delivery of housing and services to people experiencing homelessness or at risk of homelessness, including, but not limited to, the following:
 - i. Capacity building and workforce development for service providers within the jurisdiction, including removing barriers to contracting with culturally specific service providers and building the capacity of providers to administer culturally specific services.

As part of the initial disbursement provided by Cal ICH, the CoC as well as the County will be focused on a number of systems improvement activities to improve the delivery of services, strengthen providers capacity to engage in services, and improve the foundation of the CoC, the County and its collaborative structure. The CoC was allocated \$780,374.96 and the County was allocated \$728,349.96. The CoC has voted to allocate the funding for 1) capacity building and workforce development for system service providers. This will be in the form of a series of structured education and training activities to include: racial, gender, ethnic equity and cultural competency training, best practices for service delivery and activities, organizational capacity building, fund development, and governmental contract compliance, 2) a commitment to address racial disproportionality in homeless populations through the achievement of equitable provision of services and outcomes to include: a comprehensive evaluation of racial, ethnic, and gender disproportionality and cultural biases in accessing resources and services within the countywide homeless service system, and facilitating system improvements to help achieve equitable services and outcomes; 3) systems support for activities necessary to create regional partnerships and maintain a homeless services and housing delivery system to include: regional planning activities linked to systemwide coordination and service delivery improvements within each region and the region as a whole, and developing recommendations to facilitate improvements to intra-system and cross-system data collection, analysis, and resource alignment; and 4) youth set aside funding to improve youth action board involvement and developing a specific youth CES component.

- ii. Strengthening the data quality of the recipient's Homeless Management Information System.

The OHS as the HMIS provider for the County and CoC is switching our HMIS provider from Eccovia to Bit Focus/Clarity. The new provider's platform is based on Environmental Systems Research Institute (ESRI) geographic information system (GIS) technology. ESRI is located in the city of Redlands, located within the County of San Bernardino, and as such the County has access to the platinum package of software through ESRI. The County and CoC will be able to cross reference various data sources utilized under ESRI to improve the collection of data and cross reference multiple data platforms currently not available under our current HMIS provider. This will allow OHS to develop a platform for increased data and information sharing with other software platforms such as, health care management, behavioral health and public health systems, sheriff data and law enforcement data to improve information and strengthen our local HMIS. The purpose is to be able to share information across systems, while being sensitive to data restrictions such as the Health Insurance Portability and Accountability Act (HIPAA) and personally identifiable information (PII).

- iii. Increasing capacity for pooling and aligning housing and services funding from existing, mainstream, and new funding.

The Local Homelessness Action Plan has provided a platform for the County and CoC to take an accountability of all homeless and housing related funding. The inventory of program, funding, and resources will allow the region to align and leverage services to maximize housing and homeless services utility within the region, while avoiding and discouraging supplantation of services. Case conferencing and other services will be available through the new HMIS software, and within the next few months, OHS will begin an aggressive training to providers and agencies interested in understanding the data. The CES will be accessed through Clarity so all applicable agencies and referrals maintained in the system will be accessible to the region through the platform.

- iv. Improving homeless point-in-time counts.

The CoC currently utilizes a survey-based methodology to conduct the Point-In-Time Count (PITC). All 24 incorporated cities in the county conduct their own count, with the County and CoC facilitating the process. OHS uses ESRI technology to capture the data in real time and GIS map the information for trend analysis. OHS was among the first to use ESRI technology to complete the PITC and was awarded a National Association of Counties (NaCo) award for its work in improving the collection of PITC data and ability to cross-reference this information with a vast variety of other data sets.

- v. Improving coordinated entry systems to strengthen coordinated entry systems to eliminate racial bias, to create a youth-specific coordinated entry system or youth-specific coordinated entry access points, or to improve the coordinated entry assessment tool to ensure that it contemplates the specific needs of youth experiencing homelessness.

The CES services have been impacted due to the pandemic, in addition, the large geographical size of the region and limited funding results in insufficient resources to adequately perform CES system activities. Through the significant number of resources being made to the local jurisdiction, many more agencies and programs have been funded to provide homeless services over the past year, all with requirements to coordinate with CES. All of these agencies have to be trained in the CES protocols and how to enter data and upload documents into the CES workflow within HMIS. This also strains the capacity of CES to meet with HUD required mandates.

The CoC has engaged the HUB for Urban Initiatives to complete an annual assessment of the CES. For the past several months, our consultant Dr. Patricia Leslie, has been meeting regularly with members of the County, CoC, and the local

CES provider to review the HUD mandated services a CES should provide. This is also based upon a review of the CES conducted a couple of year back with certain recommendations provided to Inland SoCal United Way 211+ (the HUD funded CES provider). The CoC has also been receiving guidance and direction from HUD technical assistance to help strengthen our local CES. A consumer survey was completed and analyzed for improvements.

The CoC and the County will be utilizing the initial disbursement award to address racial inequities within assessment tools used to prioritize services. An evaluation of the data provided by the State shows a clear difference in the length of time BIPOC communities must wait to enter into housing from their White counterparts. The County has adopted strategies to improve performance measures through the CES including outcome goals identifying improvements in the length of time from entry into a by-name list and improvements in the length of time from entry into the CES to appropriate service connections and appropriate temporary and/or permanent housing options. This will all be improved through an equity lens, noting the various demographics of individuals and families being assisted, an analysis of the data, and process reviews conducted to continuously improve services.

6. Evidence of connection with the local homeless Coordinated Entry System.

The current grant agreement between Inland SoCal United Way 211+ and HUD (Project No. CA1452L9D092005 is in effect from August 1, 2021, through July 31, 2022). Inland SoCal United Way has recently received a new contract the agency intends to sign and return to HUD for services to begin August 1, 2022, through July 31, 2023. The total award from HUD is \$403,136, with United Way contributing 25% in cash match.

On August 30, 2012, HUD implemented the CoC Interim Rule, which calls for Centralized Intake / Coordinated Assessment systems to be implemented by all CoC programs and Emergency Shelter Grant (ESG) grantees by 2014.

Following a successful CES pilot, the San Bernardino County Interagency Council on Homelessness (ICH) recommended the United Way 211 to apply to HUD as the operator of a new CES. 211's application was accepted by HUD and the project officially began start-up on August 1st of 2016.

The San Bernardino City and County CoC has created written standards that have been adopted by the governing board for the implementation and evaluation of the local CES. The CoC is currently conducting an annual evaluation of the CES, which it will use to guide decision making and future policy direction for the region.

CES is set to provide services and is connected to all agencies who provide housing and homeless-related services throughout the county. The purpose of this system is to conduct an initial, comprehensive assessment of the housing and services needs for all people entering the local homeless assistance system, designed in response to local needs and conditions, including a locally designed common assessment tool, and utilizing the Vulnerability Index – Service Prioritization Decision Assistance Tool (VI-SPDAT).

As noted, and encouraged by HUD, the CES

- “prioritization policies are documented in Coordinated Entry policies and procedures and are consistent with CoC and ESG written standards established under 24 CFR 576.400(e) and 24 CFR 578(a)(9). These policies and procedures are made publicly available and must be applied consistently throughout the CoC areas for all populations;”
- The prioritization process uses any combination of the following factors:
 - Significant challenges or functional impairments, including any physical, mental, developmental or behavioral health disabilities regardless of the type of disability, which require a significant level of support in order to maintain permanent housing (this factor focuses on the level of support needed and is not based on disability type);
 - High utilization of crisis or emergency services to meet basic needs, including but not limited to emergency rooms, jails, and psychiatric facilities;
 - The extent to which people, especially youth and children, are unsheltered;
 - Vulnerability to illness or death;
 - Risk of continued homelessness;
 - Vulnerability to victimization, including physical assault, trafficking or sex work; or
 - Other factors determined by the community that are based on severity of needs.
- Based on the prioritization factors listed above, unsheltered persons will be prioritized above sheltered persons when the following factors are present:
 - Vulnerability to illness or death;
 - Risk of continued homelessness; and
 - Vulnerability to victimization, including physical assault, trafficking or sex work

The CoC Program interim rule at 24 CFR 578.93(c) requires recipients of CoC Program funds to affirmatively market their housing and supportive services to eligible persons regardless of race, color, national origin, religion, sex, age, familial status, or disability who are least likely to apply in the absence of special outreach and maintain records of those marketing activities. Housing assisted by HUD and made available through the CoC must also be made available to individuals and families without regard to actual or perceived sexual orientation, gender identity, or marital status in accordance with 24 CFR 5.105 (a)(2).

Nondiscrimination and affirmative outreach requirements for the ESG program are located at 24 CFR § 576.407(a) and (b).

Street outreach efforts funded under ESG or the CoC program are linked to the coordinated entry process. The Inland SoCal United Way 211+ have policies and procedures on file that describe a process by which all participating street outreach staff, regardless of funding source, ensure that persons encountered by street outreach workers are offered the same standardized processes as persons assessed through site-based access points.

All staff administering assessments must use culturally and linguistically competent practices including “culturally and linguistically competent questions for all persons that reduce cultural and linguistic barriers to housing and services for special populations, including immigrants, refugees, and other first-generation populations; youth; individuals with disabilities; and lesbian, gay, bisexual, transgender, queer or questioning (LGBTQ) persons,” as noted by HUD.

The CoC has included and will include ongoing CoC-wide training and training protocols for participating projects that receive referrals in culturally and linguistically competent practices so that appropriate resources available to participants are as comprehensive as possible.

PART IV. HHAP-3 FUNDING PLANS

In **TABLE 6 of the [HHAP-3 Data Tables Template](#)**, applicants will describe the specific activities they intend to support with HHAP-3 funds by providing a Funding Plan list, Demonstrated Need (for Interim Housing only), and Budget Template. In each of these documents, applicants will include detailed information about all activities funded with their **entire HHAP-3 allocation** (initial and remainder disbursements combined), and will indicate the amount of funds attributed to the initial and remainder disbursements in the Budget Template.

Table 6. Funding Plans												
Activity to be funded by HHAP-3 <i>(choose from drop down options)</i>	Eligible Use Categories Used to Fund Activity										Total Funds Requested:	Description of Activity
	1. Rapid rehousing	2. Operating subsidies	3. Street outreach	4. Services coordination	5. Systems support	6. Delivery of permanent housing	7. Prevention and diversion	8. Interim sheltering (new and existing)	9. Shelter improvements to lower barriers and increase privacy	10. Administrative (up to 7%)		
Rental Assistance	\$1,000,000.00	\$-	\$-	\$-	\$-	\$-	\$-	\$-	\$-	\$-	\$1,000,000.00	Targeted Rapid Rehousing projects
Non-Congregate Shelter/ Interim Housing	\$-	\$-	\$-	\$-	\$-	\$-	\$-	\$-	\$-	\$-	\$-	
Permanent Supportive and Service-Enriched Housing		\$-	\$-	\$-	\$-	\$1,000,000.00	\$-	\$-	\$-	\$-	\$1,000,000.00	Innovative housing solutions; smaller scale projects to create 300 new units of PSH/PH plus services

Diversion and Homelessness Prevention		\$ -	\$ -	\$ -	\$ -		\$ 902,994.85	\$ -	\$ -	\$ -	\$ 902,994.85	Establish multi-source flexible funding pool for targeted prevention and diversion activities
Outreach and Engagement	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Systems Support Activities	\$ -	\$ -	\$ -	\$ -	\$ 725,748.71	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 725,748.71	System improvements and capacity building
Administrative Activities	\$ -	\$ -	\$ -	\$ -		\$ -	\$ -	\$ -	\$ -	\$ 273,131.24	\$ 273,131.24	HHAP program administration
	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -		\$ -	\$ -	
	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Totals:	\$ 1,000,000.00	\$ -	\$ -	\$ -	\$ 725,748.71	\$ 1,000,000.00	\$ 902,994.85	\$ -	\$ -	\$ 273,131.24	\$ 3,901,874.80	

Explanation of How the Proposed Use of Funds Will Complement Existing local, state, and federal funds and equitably close the gaps identified in the Local Landscape Analysis

The proposed funding will be used to compliment the services provided through the County as well as making sure we do not duplicate services already provided through other funding sources. As mentioned in the narrative, the CoC created an inventory of program, funding, and resources to allow the CoC to align and leverage services to maximize housing and homeless services utility within the region, while avoiding and discouraging supplantation of services.



Table 8. Budget Template



**California
Interagency Council
on Homelessness**

**HOMELESS HOUSING, ASSISTANCE AND PREVENTION PROGRAM (HHAP) - Round 3
BUDGET TEMPLATE**

APPLICANT INFORMATION

CoC / Large City /
County Name:

CA-609 City and County of San Bernardino CoC

Applying
Jointly? Y/N

No

Administrative Entity
Name:

San Bernardino County Community Revitalization-
Office of Homeless Services

Total
Allocation

\$
3,901,874
.80

HHAP FUNDING EXPENDITURE PLAN

ELIGIBLE USE CATEGORY	FY21/22	FY22/23	FY23/24	FY24/25	FY25/26	TOTAL	Initial	Remainder
Rapid rehousing	\$ 180,000.00	\$ 180,000.00	\$ 180,000.00	\$ 180,000.00	\$ 180,000.00	\$ 900,000.00	\$ -	\$ 900,000.00
<i>Rapid rehousing: youth set-aside</i>	\$ 50,000.00	\$ 50,000.00	\$ -	\$ -	\$ -	\$ 100,000.00	\$ -	\$ 100,000.00
Operating subsidies	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<i>Operating subsidies: youth set-aside</i>	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Street outreach	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<i>Street outreach: youth set-aside</i>	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

Services coordination
<i>Services coordination: youth set-aside</i>
Systems support
<i>Systems support: youth set-aside</i>
Delivery of permanent housing
<i>Delivery of permanent housing: youth set-aside</i>
Prevention and shelter diversion
<i>Prevention and shelter diversion: youth set-aside</i>
Interim sheltering
<i>Interim sheltering: youth set-aside</i>
Shelter improvements to lower barriers and increase privacy
<i>Shelter improvements: youth set-aside</i>

\$ -	\$ -	\$ -	\$ -	\$ -
\$ -	\$ -	\$ -	\$ -	\$ -
\$ 647,711.21	\$ -	\$ -	\$ -	\$ -
\$ 78,037.50	\$ -	\$ -	\$ -	\$ -
\$ 160,000.00	\$ 160,000.00	\$ 160,000.00	\$ 160,000.00	\$ 160,000.00
\$ 100,000.00	\$ 100,000.00	\$ -	\$ -	\$ -
\$ 178,168.98	\$ 178,168.98	\$ 178,168.97	\$ 178,168.97	\$ 178,168.97
\$ 12,149.98	\$ -	\$ -	\$ -	\$ -
\$ -	\$ -	\$ -	\$ -	\$ -
\$ -	\$ -	\$ -	\$ -	\$ -
\$ -	\$ -	\$ -	\$ -	\$ -
\$ -	\$ -	\$ -	\$ -	\$ -

\$ -	\$ -	\$ -
\$ -	\$ -	\$ -
\$ 647,711.21	\$ 647,711.21	
\$ 78,037.50	\$ 78,037.50	\$ -
\$ 800,000.00	\$ -	\$ 800,000.00
\$ 200,000.00	\$ -	\$ 200,000.00
\$ 890,844.87	\$ -	\$ 890,844.87
\$ 12,149.98	\$ -	\$ 12,149.98
\$ -	\$ -	\$ -
\$ -	\$ -	\$ -
\$ -	\$ -	\$ -
\$ -	\$ -	\$ -

Administrative (up to 7%)

\$ 54,626.25	\$ 54,626.25	\$ 54,626.25	\$ 54,626.25	\$ 54,626.24
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\$ 273,131.24	\$ 54,626.25	\$ 218,504.99
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TOTAL FUNDING ALLOCATION

\$ 3,901,874.80	\$ 780,374.96	\$ 3,121,499.84
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FY21/22 FY22/23 FY23/24 FY24/25 FY25/26

TOTAL

Youth Set-Aside (at least 10%)

\$	\$	\$	\$	\$
240,187.4	150,000.0	-	-	-
8	0			

\$	\$	\$
390,187.48	78,037.50	312,149.98

COMMENTS: