

Table 1. Landscape Analysis of Needs and Demographics

	People Experiencing Homelessness	Source and Date Timeframe of Data	
Population and Living Situations			
TOTAL # OF PEOPLE EXPERIENCING HOMELESSNESS	3125	HDX 2020 PIT	
# of People Who are Sheltered (ES, TH, SH)	2697	HMIS 01/01/2021-12/31/2021	
# of People Who are Unsheltered	2390	HDX 2020 PIT	
Household Composition			
# of Households without Children	7484	HMIS 01/01/2021-12/31/2021	
# of Households with At Least 1 Adult & 1 Child	1563	HMIS 01/01/2021-12/31/2021	
# of Households with Only Children	249	HMIS 01/01/2021-12/31/2021	9296
Sub-Populations and Other Characteristics			
# of Adults Who are Experiencing Chronic Homelessness	1784	HMIS 01/01/2021-12/31/2021	19%
# of Adults Who are Experiencing Significant Mental Illness	989	HMIS 01/01/2021-12/31/2021	11%
# of Adults Who are Experiencing Substance Abuse Disorders	653	HMIS 01/01/2021-12/31/2021	7%
# of Adults Who are Veterans	941	HMIS 01/01/2021-12/31/2021	10%
# of Adults with HIV/AIDS	35	HMIS 01/01/2021-12/31/2021	
# of Adults Who are Survivors of Domestic Violence	198	HMIS 01/01/2021-12/31/2021	2%
# of Unaccompanied Youth (under 25)	621	HMIS 01/01/2021-12/31/2021	7%
# of Parenting Youth (under 25)	119	HMIS 01/01/2021-12/31/2021	3%
# of People Who are Children of Parenting Youth	199	HMIS 01/01/2021-12/31/2021	
Gender Demographics			
# of Women/Girls	7627	HMIS 01/01/2021-12/31/2021	13407
# of Men/Boys	6754	HMIS 01/01/2021-12/31/2021	53%
# of People Who are Transgender	19	HMIS 01/01/2021-12/31/2021	47%
# of People Who are Gender Non-Conforming	7	HMIS 01/01/2021-12/31/2021	
Ethnicity and Race Demographics			
# of People Who are Hispanic/Latino	5415	HMIS 01/01/2021-12/31/2021	13842
# of People Who are Non-Hispanic/Non-Latino	8427	HMIS 01/01/2021-12/31/2021	39%
# of People Who are Black or African American	5167	HMIS 01/01/2021-12/31/2021	61%
# of People Who are Asian	181	HMIS 01/01/2021-12/31/2021	39%
# of People Who are American Indian or Alaska Native	270	HMIS 01/01/2021-12/31/2021	1%
# of People Who are Native Hawaiian or Other Pacific Islander	136	HMIS 01/01/2021-12/31/2021	2%
# of People Who are White	7152	HMIS 01/01/2021-12/31/2021	1%
# of People Who are Multiple Races	292	HMIS 01/01/2021-12/31/2021	54%
			2%
			13198

Table 2. Landscape Analysis of People Being Served

Household Composition	Permanent Supportive Housing (PSH)	Rapid Rehousing (RRH)	Transitional Housing (TH)	Interim Housing or Emergency Shelter (IH / ES)	Diversion Services and Assistance (DIV)	Homelessness Prevention Services & Assistance (HP)	Outreach and Engagement Services (O/R)	Other: [Identify]	Source(s) and Timeframe of Data
# of Households without Children	841	873	251	1640	NA	596	3605	8006	HMIS 01/01/2021-12/31/2021
# of Households with At Least 1 Adult & 1 Child	166	869	43	267	NA	253	172	1770	HMIS 01/01/2021-12/31/2021
# of Households with Only Children	0	3	2	84	NA	1	175	265	HMIS 01/01/2021-12/31/2021
Sub-Populations and Other Characteristics	1007	1745	1971	1971	850	4152	10041	ROW TOTALS	
# of Adults Who are Experiencing Chronic Homelessness	757	439	9	510	NA	72	493	2280	HMIS 01/01/2021-12/31/2021
# of Adults Who are Experiencing Significant Mental Illness	306	179	29	213	NA	94	267	1088	HMIS 01/01/2021-12/31/2021
# of Adults Who are Experiencing Substance Abuse Disorders	397	712	105	576	NA	400	769	2959	HMIS 01/01/2021-12/31/2021
# of Adults Who are Veterans	426	325	12	106	NA	52	102	1023	HMIS 01/01/2021-12/31/2021
# of Adults with HIV/AIDS	18	13	0	35	NA	22	36	36	HMIS 01/01/2021-12/31/2021
# of Adults Who are Survivors of Domestic Violence	83	1	28	171	NA	68	158	668	HMIS 01/01/2021-12/31/2021
# of Unaccompanied Youth (under 25)	3	53	125	118	NA	20	349	136	HMIS 01/01/2021-12/31/2021
# of Parenting Youth (under 25)	0	81	4	27	NA	7	17	136	HMIS 01/01/2021-12/31/2021
# of People Who are Children of Parenting Youth	0	143	6	38	NA	12	22	136	HMIS 01/01/2021-12/31/2021
Gender Demographics									
# of Women/Girls	747	2225	204	1256	NA	916	2924	8772	HMIS 01/01/2021-12/31/2021
# of Men/Boys	854	1968	208	1475	NA	763	2046	7314	HMIS 01/01/2021-12/31/2021
# of People Who are Transgender	1	2	3	9	NA	0	4	19	HMIS 01/01/2021-12/31/2021
# of People Who are Gender Non-Conforming	0	0	1	3	NA	0	1	5	HMIS 01/01/2021-12/31/2021
Ethnicity and Race Demographics									
# of People Who are Hispanic/Latino	405	1568	163	1077	NA	804	1857	5874	HMIS 01/01/2021-12/31/2021
# of People Who are Non-Hispanic/Non-Latino	1197	2614	252	1646	NA	866	2598	9173	HMIS 01/01/2021-12/31/2021
# of People Who are Black or African American	631	1910	152	807	NA	513	1589	5602	HMIS 01/01/2021-12/31/2021
# of People Who are Asian	6	21	6	23	NA	27	105	188	HMIS 01/01/2021-12/31/2021
# of People Who are American Indian or Alaska Native	31	55	4	75	NA	22	107	294	HMIS 01/01/2021-12/31/2021
# of People Who are Native Hawaiian or Other Pacific Islander	8	35	4	34	NA	8	60	149	HMIS 01/01/2021-12/31/2021
# of People Who are White	894	2021	223	1638	NA	1051	2036	7863	HMIS 01/01/2021-12/31/2021
# of People Who are Multiple Races	32	112	17	62	NA	27	64	314	HMIS 01/01/2021-12/31/2021
								14410	

Table 3. Landscape Analysis of State, Federal and Local Funding

Funding Program (choose from drop down options)	Fiscal Year (select all that apply)	Total Amount Invested into Homelessness Interventions	Funding Source*	Intervention Types Supported with Funding (select all that apply)	Brief Description of Programming and Services Provided	Populations Served (please "x" the appropriate population(s))
Blighted Families Home (BFH) - via CDS	FY 2021-2022	\$2,940,892	State Agency	Non-Congregate Shelter/ Permanent Supportive and Service-Enriched Housing Diversion and Homelessness Prevention	Provide housing supports to families who are experiencing homelessness, increasing family reunification and preventing foster care placement.	<p>TARGETED POPULATIONS (please "x" all that apply)</p> <p>People Exp Chronic Homelessness <input type="checkbox"/> Veterans <input type="checkbox"/> Children of Parenting Youth <input type="checkbox"/></p> <p>People Exp Severe Mental Illness <input type="checkbox"/> People Exp HIV/AIDS <input type="checkbox"/></p> <p>People Exp Substance Abuse Disorders <input type="checkbox"/> Unaccompanied Youth <input checked="" type="checkbox"/> Other (families in the child welfare system)</p>
	FY 2021-2022	\$5,336,125	State Agency	Division and Homelessness Prevention Rental Assistance Non-Congregate Shelter/ Interim Housing	One-time funds to assist families in the CoWORKS program who are experiencing homelessness	<p>TARGETED POPULATIONS (please "x" all that apply)</p> <p>People Exp Chronic Homelessness <input type="checkbox"/> Veterans <input type="checkbox"/> Children of Parenting Youth <input type="checkbox"/></p> <p>People Exp Severe Mental Illness <input type="checkbox"/> People Exp HIV/AIDS <input type="checkbox"/></p> <p>People Exp Substance Abuse Disorders <input type="checkbox"/> Unaccompanied Youth <input checked="" type="checkbox"/> Other (CoWORKS families)</p>
Community Care Expansion - via CDS		See Column H			Nothing Received to Date	<p>TARGETED POPULATIONS (please "x" all that apply)</p> <p>People Exp Chronic Homelessness <input type="checkbox"/> Veterans <input type="checkbox"/> Parenting Youth <input type="checkbox"/></p> <p>People Exp Severe Mental Illness <input type="checkbox"/> People Exp HIV/AIDS <input type="checkbox"/> Children of Parenting Youth <input type="checkbox"/></p> <p>People Exp Substance Abuse Disorders <input type="checkbox"/> Unaccompanied Youth <input type="checkbox"/> Other (please enter here)</p>
Continuum of Care Program (CoC) - via HUD	FY 2021-2022	\$ 14,389,683.00	Federal Agency	Permanent Supportive and Service-Enriched Housing Diversion and Homelessness Prevention Non-Congregate Shelter/ Interim Housing Rental Assistance	Supports a broad array of interventions designed to assist individuals and families experiencing homelessness, particularly those living in places not meant for habitation, located in sheltering programs, or at imminent risk of experiencing homelessness.	<p>TARGETED POPULATIONS (please "x" all that apply)</p> <p>People Exp Chronic Homelessness <input checked="" type="checkbox"/> Veterans <input checked="" type="checkbox"/> Parenting Youth <input checked="" type="checkbox"/></p> <p>People Exp Severe Mental Illness <input checked="" type="checkbox"/> People Exp HIV/AIDS <input checked="" type="checkbox"/> Children of Parenting Youth <input checked="" type="checkbox"/></p> <p>People Exp Substance Abuse Disorders <input checked="" type="checkbox"/> Unaccompanied Youth <input type="checkbox"/> Other (please enter here)</p>
	FY 2021-2022	\$ 1,787,998.00	State Agency	Outreach and Engagement Non-Congregate Shelter/ Interim Housing Permanent Supportive and Service-Enriched Housing	One time general fund to partner with local governments in addressing encampment challenges.	<p>TARGETED POPULATIONS (please "x" all that apply)</p> <p>People Exp Chronic Homelessness <input checked="" type="checkbox"/> Veterans <input checked="" type="checkbox"/> Parenting Youth <input checked="" type="checkbox"/></p> <p>People Exp Severe Mental Illness <input checked="" type="checkbox"/> People Exp HIV/AIDS <input checked="" type="checkbox"/> Children of Parenting Youth <input checked="" type="checkbox"/></p> <p>People Exp Substance Abuse Disorders <input checked="" type="checkbox"/> Unaccompanied Youth <input checked="" type="checkbox"/> Other (Homeless Encampments)</p>
Emergency Solutions Grants (ESG) - via HUD	FY 2021-2022	\$ 299,459.00	State Agency	Diversion and Homelessness Prevention Non-Congregate Shelter/ Interim Housing	Assisting individuals to quickly regain stability in permanent housing after experiencing a housing crisis and/or homelessness	<p>TARGETED POPULATIONS (please "x" all that apply)</p> <p>People Exp Chronic Homelessness <input checked="" type="checkbox"/> Veterans <input type="checkbox"/> Parenting Youth <input type="checkbox"/></p> <p>People Exp Severe Mental Illness <input checked="" type="checkbox"/> People Exp HIV/AIDS <input checked="" type="checkbox"/> Children of Parenting Youth <input checked="" type="checkbox"/></p> <p>People Exp Substance Abuse Disorders <input checked="" type="checkbox"/> Unaccompanied Youth <input type="checkbox"/> Other (please enter here)</p>
	FY 2021-2022	\$ 4,246,600.00	State Agency	Outreach and Engagement Systems Support Activities Administrative Activities Diversion and Homelessness Prevention	Assisting individuals to quickly regain stability in permanent housing after experiencing a housing crisis and/or homelessness. Supports interventions designed to prevent, prepare, and respond to the COVID-19 emergency	<p>TARGETED POPULATIONS (please "x" all that apply)</p> <p>People Exp Chronic Homelessness <input checked="" type="checkbox"/> Veterans <input type="checkbox"/> Parenting Youth <input type="checkbox"/></p> <p>People Exp Severe Mental Illness <input checked="" type="checkbox"/> People Exp HIV/AIDS <input checked="" type="checkbox"/> Children of Parenting Youth <input checked="" type="checkbox"/></p> <p>People Exp Substance Abuse Disorders <input checked="" type="checkbox"/> Unaccompanied Youth <input checked="" type="checkbox"/> Other (COVID-19 positive)</p>
Family Homelessness Challenge Grants - via CAICH	FY 2021-2022	\$ 1,700,000.00	State Agency		Competitive Grant that has not been released - recommendation to apply	<p>TARGETED POPULATIONS (please "x" all that apply)</p> <p>People Exp Chronic Homelessness <input checked="" type="checkbox"/> Veterans <input type="checkbox"/> Parenting Youth <input type="checkbox"/></p> <p>People Exp Severe Mental Illness <input checked="" type="checkbox"/> People Exp HIV/AIDS <input checked="" type="checkbox"/> Children of Parenting Youth <input checked="" type="checkbox"/></p> <p>People Exp Substance Abuse Disorders <input checked="" type="checkbox"/> Unaccompanied Youth <input type="checkbox"/> Other (please enter here)</p>

#REF!
Table 4. Outcome Goals

Outcome Goal #1a: Reducing the number of persons experiencing homelessness.		
Baseline Data: Annual estimate of number of people accessing services who are experiencing homelessness	Outcome Goals July 1, 2021 - June 30, 2024	
	Decrease/Increase in # of People	Decrease/Increase as % Change from Baseline
#REF!	1,930	#REF!
Describe Your Related Goals for Underserved Populations and Populations Disproportionately Impacted by Homelessness		
Describe any underserved and/ or disproportionately impacted population(s) that your community will especially focus on related to this Outcome Goal and how this focus has been informed by data in your landscape assessment:		Describe the trackable data goal(s) related to this Outcome Goal:
The number of unsheltered adults over the age of 55 has increased by 135% since 2018. Since 2018, more than 1 out of 5 unsheltered individuals has been identified with life threatening/chronic health conditions. Nearly half (43.5%) of the unsheltered adults identified in the 2022 PITC have experienced homelessness for more than 12 months in the last 3 years and have disabling health conditions.		The number of adults over the age of 55 accessing services leading to permanent housing stability will increase by 20%. The number of adults with chronic health, physical disabilities and other disabling conditions accessing services leading to permanent housing stability will increase by 20%.

Outcome Goal #1b: Reducing the number of persons experiencing homelessness on a daily basis		
Baseline Data: Daily Estimate of # of people experiencing unsheltered homelessness	Outcome Goals July 1, 2021 - June 30, 2024	
	Reduction in # of People	Reduction as % Change from Baseline
#REF!	234	#REF!
Describe Your Related Goals for Underserved Populations and Populations Disproportionately Impacted by Homelessness		
Describe any underserved and/ or disproportionately impacted population(s) that your community will especially focus on related to this Outcome Goal and how this focus has been informed by data in your landscape assessment:		Describe the trackable data goal(s) related to this Outcome Goal:
The number of people experiencing unsheltered homelessness on a daily basis has increased by 66% since 2018. African Americans represent 8% of the population in San Bernardino County but represented 21% of the people experiencing unsheltered homelessness in 2020 and 18% in 2022. The number of unsheltered adults over the age of 55 has increased by 135% since 2018. Since 2018, more than 1 out of 5 unsheltered individuals has been identified with life threatening/chronic health conditions. Based on the 2022 PITC, more than 1 out of 3 (37%) adults counted as unsheltered in 2022 identified having substance abuse issues and nearly 1 out of 3 (29%) identified having mental health issues.		The number of African Americans experiencing unsheltered homelessness will decrease by 20%. The number of unsheltered adults over age 55 and persons with chronic health and/or other disabling conditions experiencing homelessness on a daily basis will decrease by 20%; The number of year-round shelter beds will increase by 200;

Outcome Goal #2: Reducing the number of persons who become homeless for the first time.		
Baseline Data: Annual Estimate of # of people who become homeless for the first time	Outcome Goals July 1, 2021 - June 30, 2024	
	Reduction in # of People	Reduction as % Change from Baseline
#REF!	472	#REF!
Describe Your Related Goals for Underserved Populations and Populations Disproportionately Impacted by Homelessness		
Describe any underserved and/ or disproportionately impacted population(s) that your community will especially focus on related to this Outcome Goal and how this focus has been informed by data in your landscape assessment:		Describe the trackable data goal(s) related to this Outcome Goal:
More than half of the people assisted through the homeless service system in 2020 (53%) became homeless for the first time. 75% of the persons who became homeless for the first time in 2020 were Hispanic/Latino or African American. 54% of the people who became homeless for the first time in 2020 were in households with at least 1 adult and 1 child. Almost 500 people experiencing significant mental illness became homeless for the first time in 2020. Over 400 unaccompanied youth 24 years of age and under became homeless for the first time in 2020. This age group are at higher risk of remaining homeless if intervention is not provided during this crucial time period, with many not having substantial social capital.		Number of families w-children who become homeless for the first time will decrease by 10%; Number of Hispanic/Latino and African American households who become homeless for the first time will decrease by 10%; The number of transitional housing units available for transitional aged youth before they become homeless will increase by 10%.

Outcome Goal #3: Increasing the number of people exiting homelessness into permanent housing.		
Baseline Data: Annual Estimate of # of people exiting homelessness into permanent housing	Outcome Goals July 1, 2021 - June 30, 2024	
	Increase in # of People	Increase as % Change from Baseline
3,030	477	16%
Describe Your Related Goals for Underserved Populations and Populations Disproportionately Impacted by Homelessness		
Describe any underserved and/ or disproportionately impacted population(s) that your community will especially focus on related to this Outcome Goal and how this focus has been informed by data in your landscape assessment:		Describe the trackable data goal(s) related to this Outcome Goal:

Only one-third (34%) of all persons assisted through the homeless service system in 2020 exited homelessness into permanent housing. Only 1 out of 5 (21%) unaccompanied youth (18-24) served through the homeless service system in 2020 exited homelessness into permanent housing. Only 26% of persons experiencing significant mental illness and only 17% of persons experiencing substance abuse disorder served through the homeless service system exited homelessness into permanent housing. Less than one-third (31%) of all persons served in emergency shelter or transitional housing in 2020 exited homelessness into permanent housing.	The number of people exiting homeless into permanent housing will increase by 16%. The number of people exiting shelter/interim housing into permanent housing will increase by 20%. The number of unaccompanied youth and parenting youth (under 25) exiting homelessness into permanent housing will increase by 20%. The number of people experiencing behavioral health issues exiting homelessness into permanent housing will increase by 10%.
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Outcome Goal #4: Reducing the length of time persons remain homeless.		
Baseline Data: Average length of time (in # of days) persons enrolled in street outreach, emergency shelter, transitional housing, safe haven projects and time prior to move-in for persons enrolled in rapid rehousing and permanent housing projects	Outcome Goals July 1, 2021 - June 30, 2024	
	Decrease in Average # of Days	Decrease as % Change from Baseline
131	31	-24%
Describe Your Related Goals for Underserved Populations and Populations Disproportionately Impacted by Homelessness		
Describe any underserved and/ or disproportionately impacted population(s) that your community will especially focus on related to this Outcome Goal and how this focus has been informed by data in your landscape assessment:		Describe the trackable data goal(s) related to this Outcome Goal:
Households with at least 1 adult and 1 child assisted through the homeless service system in 2020 remained homeless for an average of 151 days. African American households assisted through the homeless service system in 2020 remained homeless for an average of 143 days. People/households of multiple races assisted through the homeless service system in 2020 remained homeless for an average of 174 days. Over 75% of individuals who remain homeless the longest are considered BIPOC (Black, Indigenous, People of Color)		The average length of time persons in households with children remain homeless will be reduced by 51 days. The average length of time African American households remain homeless will be reduced by 43 days. The average length of time that all BIPOC households remain homeless will be reduced by 25%

Outcome Goal #5: Reducing the number of persons who return to homelessness after exiting homelessness to permanent housing.		
Baseline Data: % of people who return to homelessness after having exited homelessness to permanent housing	Outcome Goals July 1, 2021 - June 30, 2024	
	Decrease in % of People who return to Homelessness	Decrease as % Change from Baseline
8.18%	2%	-24%
Describe Your Related Goals for Underserved Populations and Populations Disproportionately Impacted by Homelessness		
Describe any underserved and/ or disproportionately impacted population(s) that your community will especially focus on related to this Outcome Goal and how this focus has been informed by data in your landscape assessment:		Describe the trackable data goal(s) related to this Outcome Goal:
According to the landscape analysis provided, unaccompanied youth and parenting youth have a higher percentage of returns to homelessness within 6 months (14% and 10% respectively) compared to all other groups in 2020. Also, the landscape analysis identified many BIPOC households with double digit percentage returns to homelessness within 6 months. In addition, 11% of persons experiencing severe mental illness and persons experiencing substance abuse disorder returned to homelessness within 6 months. And, 10% of Veterans and persons fleeing domestic violence returned to homelessness within 6 months.		The percentage of transitional aged youth (18-25) who return to homelessness after exiting to permanent housing will be reduced by 5%. The percentage of BIPOC households who return to homelessness after exiting to permanent housing will be reduced by 5%. The percentage of persons experiencing severe mental illness and persons experiencing substance abuse disorder who return to homelessness after exiting to permanent housing will be reduced by 5%. The percentage of Veterans and persons fleeing domestic violence who return to homelessness after exiting to permanent housing will be reduced by 5%.

Outcome Goal #6: Increasing successful placements from street outreach.		
Baseline Data: Annual # of people served in street outreach projects who exit to emergency shelter, safe haven, transitional housing, or permanent housing destinations.	Outcome Goals July 1, 2021 - June 30, 2024	
	Increase in # of People Successfully Placed from Street Outreach	Increase as % of Baseline
239	239	100%
Describe Your Related Goals for Underserved Populations and Populations Disproportionately Impacted by Homelessness		
Describe any underserved and/ or disproportionately impacted population(s) that your community will especially focus on related to this Outcome Goal and how this focus has been informed by data in your landscape assessment:		Describe the trackable data goal(s) related to this Outcome Goal:

In 2020, only 25% of people enrolled in street outreach projects were successfully exited to a sheltered or permanent housing destination. In 2021, almost 3000 women and girls, over 1800 Hispanic/Latinos and over 1500 African Americans were enrolled in a street outreach project. In addition, almost 500 people identified as Chronically Homeless and over 750 people experiencing substance abuse disorder were enrolled in a street outreach project.

High utilizers of services are individuals who utilize multiple public safety and safety net services such as healthcare (including inpatient and outpatient emergency care), criminal justice (including law enforcement, courts, and corrections), emergency response, and homeless services. High utilizers of services tend to be BIPOC, have chronic & physical health conditions, and are older.

100 high utilizers of services will be successfully placed from street outreach to a permanent housing destination. The number of people successfully placed from street outreach to a sheltered or permanent housing destination will increase by 15%. The number of chronically homeless people successfully placed from street outreach to a sheltered and/or permanent housing location will increase by 15%. The number of women and girls successfully placed from street outreach to a sheltered or permanent housing location will increase by 10%. The number of BIPOC households successfully placed from street outreach to a sheltered or permanent housing location will increase by 10%.

Table 5. Strategies to Achieve Outcome Goals

Strategy	Performance Measure to Be Impacted (Check all that apply)
<p>Description</p> <p>Facilitate innovative housing solutions focusing on smaller scale projects using alternative typologies (such as tiny homes, accessory dwelling units and shared living environments) and alternative housing production delivery methods (such as pre-fab manufactured, shipping container and 3-D printed housing units), as well as public-private partnerships and innovative financing, to create at least 300 new units of permanent supportive and/or service-enriched affordable housing.</p> <p>Timeframe</p> <p>July 2021 - June 2024</p> <p>Entities with Lead Responsibilities</p> <p>ICH Housing Committee</p> <p>Measurable Targets</p> <p>At least 300 new units of permanent supportive and/or service-enriched housing will be occupied by June 2024.</p>	<p><input checked="" type="checkbox"/> 1. Reducing the number of persons experiencing homelessness.</p> <p><input type="checkbox"/> 2. Reducing the number of persons who become homeless for the first time.</p> <p><input checked="" type="checkbox"/> 3. Increasing the number of people exiting homelessness into permanent housing.</p> <p><input checked="" type="checkbox"/> 4. Reducing the length of time persons remain homeless.</p> <p><input checked="" type="checkbox"/> 5. Reducing the number of persons who return to homelessness after exiting homelessness to permanent housing.</p> <p><input checked="" type="checkbox"/> 6. Increasing successful placements from street outreach.</p> <p><input checked="" type="checkbox"/> Focused on equity goals related to underserved populations and populations disproportionately impacted by homelessness.</p>
<p>Description</p> <p>Expand funding resources committed to rapid rehousing programs implemented through a coordinated, standardized, systematic approach as outlined in the SBCHP Rapid Re-Housing Program Standards, Practices & Model Guidelines to increase the number of people/households achieving successful exits into permanent housing stability.</p> <p>Timeframe</p> <p>July 2021 - June 2024</p> <p>Entities with Lead Responsibilities</p> <p>Office of Homeless Services and designated CES lead</p> <p>Measurable Targets</p>	<p>Performance Measure to Be Impacted (Check all that apply)</p> <p><input checked="" type="checkbox"/> 1. Reducing the number of persons experiencing homelessness.</p> <p><input type="checkbox"/> 2. Reducing the number of persons who become homeless for the first time.</p> <p><input checked="" type="checkbox"/> 3. Increasing the number of people exiting homelessness into permanent housing.</p> <p><input checked="" type="checkbox"/> 4. Reducing the length of time persons remain homeless.</p> <p><input type="checkbox"/> 5. Reducing the number of persons who return to homelessness after exiting homelessness to permanent housing.</p> <p><input checked="" type="checkbox"/> 6. Increasing successful placements from street outreach.</p> <p><input checked="" type="checkbox"/> Focused on equity goals related to underserved populations and populations disproportionately impacted by homelessness.</p>

The number of households exiting homelessness and achieving permanent housing stability through rapid rehousing activities will increase by 300 households by June 2024

Strategy	
Description	Expand the pool of CoC system-engaged, year-round shelter beds and interim housing units using a combination of facility-based programs, voucher-based programs and other innovative approaches and focus a greater percentage of resources on successful shelter exits to permanent housing.
Timeframe	July 2021 - June 2024
Entities with Lead Responsibilities	Office of Homeless Services and designated CES lead
Measurable Targets	At least 200 additional shelter/interim housing beds will be occupied by January 2024.

Performance Measure to Be Impacted
(Check all that apply)

- 2. Reducing the number of persons who become homeless for the first time.
- 3. Increasing the number of people exiting homelessness into permanent housing.
- 4. Reducing the length of time persons remain homeless.
- 5. Reducing the number of persons who return to homelessness after exiting homelessness to permanent housing.
- 6. Increasing successful placements from street outreach.
- Focused on equity goals related to underserved populations and populations disproportionately impacted by homelessness.

Strategy	
Description	Establish a coordinated, collaborative, multi-source flexible funding pool along with system-wide standards and practices to facilitate targeted homeless diversion and prevention strategies to reduce the number of people and households that become homeless for the first time by 10% annually.
Timeframe	July 2021 - June 2024
Entities with Lead Responsibilities	Office of Homeless Services and designated CES lead
Measurable Targets	

Performance Measure to Be Impacted
(Check all that apply)

- 1. Reducing the number of persons experiencing homelessness.
- 2. Reducing the number of persons who become homeless for the first time.
- 3. Increasing the number of people exiting homelessness into permanent housing.
- 4. Reducing the length of time persons remain homeless.
- 5. Reducing the number of persons who return to homelessness after exiting homelessness to permanent housing.
- 6. Increasing successful placements from street outreach.
- Focused on equity goals related to underserved populations and populations

At least 500 households living housing insecure and/or at-risk of homelessness will be prevented from becoming literally homeless through systemwide diversion and prevention strategies and practices.

disproportionately impacted by homelessness.

Strategy	
Description	<input checked="" type="checkbox"/> Performance Measure to Be Impacted (Check all that apply)
Establish a multi-source flexible funding pool to implement a comprehensive, coordinated, countywide eviction prevention program prioritizing households with income at/or below 80% AMI.	<input checked="" type="checkbox"/> 2. Reducing the number of persons who become homeless for the first time.
Timeframe	<input type="checkbox"/> 3. Increasing the number of people exiting homelessness into permanent housing.
July 2021 - June 2024	<input type="checkbox"/> 4. Reducing the length of time persons remain homeless.
Entities with Lead Responsibilities	<input checked="" type="checkbox"/> 5. Reducing the number of persons who return to homelessness after exiting homelessness to permanent housing.
CES	<input type="checkbox"/> 6. Increasing successful placements from street outreach.
Measurable Targets	<input checked="" type="checkbox"/> Focused on equity goals related to underserved populations and populations disproportionately impacted by homelessness.
At least 500 households at imminent risk of homelessness will be prevented from becoming homeless through eviction prevention strategies.	

Strategy	
Description	<input type="checkbox"/> Performance Measure to Be Impacted (Check all that apply)
Establish a Coordinated Outreach Resources & Engagement (CORE) system to facilitate coordinated and collaborative street outreach activities which shall included the targeting of resources to "high utilizers of safety net services" and other persons experiencing chronic and/or long-term homelessness to provide a concentrated-level of services and activities to facilitate successful placements from street outreach leading to permanent housing.	<input type="checkbox"/> 2. Reducing the number of persons who become homeless for the first time.
Timeframe	<input checked="" type="checkbox"/> 3. Increasing the number of people exiting homelessness into permanent housing.
July 2021 - June 2024	<input checked="" type="checkbox"/> 4. Reducing the length of time persons remain homeless.
Entities with Lead Responsibilities	<input type="checkbox"/> 5. Reducing the number of persons who return to homelessness after exiting homelessness to permanent housing.
HOPE Team	<input checked="" type="checkbox"/> 6. Increasing successful placements from street outreach.
	<input checked="" type="checkbox"/> Focused on equity goals related to underserved populations and populations disproportionately impacted by homelessness.

Measurable Targets

At least 100 high utilizers of safety net services and experiencing chronic homelessness will achieve permanent housing stability by January 2024.

Strategy	Performance Measure to Be Impacted (Check all that apply)
<p>Description</p> <p>Implement system improvement and capacity building activities to facilitate greater system coordination, collaboration, resource alignment and performance outcomes to include but not limited to comprehensive systemwide workforce development activities, system supports to maintain homeless services & housing delivery system, and commitment to address racial disproportionality and equitable provision of services and outcomes.</p>	<p><input type="checkbox"/> 1. Reducing the number of persons experiencing homelessness.</p> <p><input type="checkbox"/> 3. Increasing the number of people exiting homelessness into permanent housing.</p> <p><input type="checkbox"/> 4. Reducing the length of time persons remain homeless.</p> <p><input type="checkbox"/> 5. Reducing the number of persons who return to homelessness after exiting homelessness to permanent housing.</p> <p><input type="checkbox"/> 6. Increasing successful placements from street outreach.</p> <p><input checked="" type="checkbox"/> Focused on equity goals related to underserved populations and populations disproportionately impacted by homelessness.</p>
<p>Timeframe</p>	
<p>July 2021 - June 2024</p>	
<p>Entities with Lead Responsibilities</p>	
<p>ICH and Office of Homeless Services</p>	
<p>Measurable Targets</p>	

Table A. Funding Plans												
Activity to be funded by HHAP-3 (choose from drop down options)	Eligible Use Categories Used to Fund Activity										Total Funds Requested:	Description of Activity
	1. Rapid rehousing	2. Operating subsidies	3. Street outreach	4. Services coordination	5. Systems support	6. Delivery of permanent housing	7. Prevention and diversion	8. Interim sheltering (new and existing)	9. Shelter improvements to lower barriers and increase utility	10. Administrative (up to 7%)		
Rental Assistance	\$ 1,000,000.00	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,000,000.00	Targeted Rapid Rehousing projects
Non-Congregate Shelter/ Interim Housing	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Permanent Supportive and Service-Enriched Housing		\$ -	\$ -	\$ -	\$ -	\$ 1,000,000.00	\$ -	\$ -	\$ -	\$ -	\$ 1,000,000.00	Innovative housing solutions; smaller scale projects to create 300 new units of PSN/PH plus services
Diversion and Homelessness Prevention		\$ -	\$ -	\$ -	\$ -		\$ 902,994.85	\$ -	\$ -	\$ -	\$ 902,994.85	Establish multi-source flexible funding pool for targeted prevention and diversion activities
Outreach and Engagement	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Systems Support Activities	\$ -	\$ -	\$ -	\$ -	\$ 725,748.71	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 725,748.71	System improvements and capacity building
Administrative Activities	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 273,131.24	\$ 273,131.24	HHAP program administration
	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Totals:	\$ 1,000,000.00	\$ -	\$ -	\$ -	\$ 725,748.71	\$ 1,000,000.00	\$ 902,994.85	\$ -	\$ -	\$ 273,131.24	\$ 3,901,874.80	

Explanation of How the Proposed Use of Funds Will Complement Existing local, state, and federal funds and equitably close the gaps identified in the Local Landscape Analysis
The proposed funding will be used to compliment the services provided through the County as well as making sure we do not duplicate services already provided through other funding sources. As mentioned in the narrative, the CoC created an inventory of program, funding, and resources to allow the CoC to align and leverage services to maximize housing and homeless services utility within the region, while avoiding and discouraging supplantation of services.

HMIS, CES,
System Supports
and additional
folds to use HMIS
CES manager? Funds for training: Trauma Informed Approaches, IEAP, Motivational Interviewing



California Intergency Council on Homelessness

Table B: Budget Template

HOMELESS HOUSING, ASSISTANCE AND PREVENTION PROGRAM (HHAP) - Round 3 BUDGET TEMPLATE

APPLICANT INFORMATION

Coc / Large City / County Name: CA-609 City and County of San Bernardino Coc
 Administrative Entity Name: San Bernardino County Community Revitalization-Office of Homeless Services

Applying Jointly? Y/N
 Total Allocation

No
 \$ 3,901,874.80

HHAP FUNDING EXPENDITURE PLAN

ELIGIBLE USE CATEGORY

	FY21/22	FY22/23	FY23/24	FY24/25	FY25/26	TOTAL	Initial	Remainder
Rapid rehousing	\$ 180,000.00	\$ 180,000.00	\$ 180,000.00	\$ 180,000.00	\$ 180,000.00	\$ 900,000.00	\$ -	\$ 900,000.00
<i>Rapid rehousing: youth set-aside</i>	\$ 50,000.00	\$ 50,000.00	\$ -	\$ -	\$ -	\$ 100,000.00	\$ -	\$ 100,000.00
Operating subsidies	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<i>Operating subsidies: youth set-aside</i>	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Street outreach	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<i>Street outreach: youth set-aside</i>	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Services coordination	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<i>Services coordination: youth set-aside</i>	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Systems support	\$ 647,711.21	\$ -	\$ -	\$ -	\$ -	\$ 647,711.21	\$ 647,711.21	\$ -
<i>Systems support: youth set-aside</i>	\$ 78,037.50	\$ -	\$ -	\$ -	\$ -	\$ 78,037.50	\$ 78,037.50	\$ -
Delivery of permanent housing	\$ 160,000.00	\$ 160,000.00	\$ 160,000.00	\$ 160,000.00	\$ 160,000.00	\$ 800,000.00	\$ -	\$ 800,000.00
<i>Delivery of permanent housing: youth set-aside</i>	\$ 100,000.00	\$ 100,000.00	\$ -	\$ -	\$ -	\$ 200,000.00	\$ -	\$ 200,000.00
Prevention and shelter diversion	\$ 178,168.97	\$ 178,168.97	\$ 178,168.97	\$ 178,168.97	\$ 178,168.97	\$ 890,844.87	\$ -	\$ 890,844.87
<i>Prevention and shelter diversion: youth set-aside</i>	\$ 12,149.98	\$ -	\$ -	\$ -	\$ -	\$ 12,149.98	\$ -	\$ 12,149.98
Interim sheltering	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<i>Interim sheltering: youth set-aside</i>	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Shelter improvements to lower barriers and increase privacy	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<i>Shelter improvements: youth set-aside</i>	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Administrative (up to 7%)	\$ 54,626.25	\$ 54,626.25	\$ 54,626.25	\$ 54,626.25	\$ 54,626.24	\$ 273,131.24	\$ 54,626.25	\$ 218,504.99
TOTAL	\$ 3,901,874.80	\$ 780,374.56	\$ 780,374.56	\$ 780,374.56	\$ 780,374.56	\$ 3,121,499.84		

TOTAL FUNDING ALLOCATION

	FY21/22	FY22/23	FY23/24	FY24/25	FY25/26
Youth Set-Aside (at least 10%)	\$ 240,187.48	\$ 150,000.00	\$ -	\$ -	\$ -
TOTAL	\$ 390,187.48	\$ 78,037.50	\$ 78,037.50	\$ 78,037.50	\$ 312,149.98

COMMENTS:

Funding Source	Funding Source	Populations Served	Fiscal Years	Activity or Intervention Type
Homekey (via HCD)	Federal Agency	ALL PEOPLE EXPERIENCING HOM	FY 2021-2022	Systems Support Activities
Affordable Housing Backlog Production - via State Agency		• Chronic Homelessness (People	FY 2022-2023	Administrative Activities
California COVID-19 Rent Relief Program - v Local Agency		• Severe Mental Illness (People E	FY 2023-2024	Non-Congregate Shelter/ Interim Housing
Emergency Rental Assistance (ERA) - via Tre Private Funder(s)		• Substance Abuse Disorders (Pe	FY 2024-2025	Rental Assistance
HOME - American Rescue Plan Program (HOME-ARP) - via HCD		• Veterans		Permanent Supportive and Service-Enriched Housing
HOME - American Rescue Plan Program (HOME-ARP) - via HUD		• HIV/ AIDS (People Experiencing)		Diversion and Homelessness Prevention
HOME Program - via HCD		• Unaccompanied Youth		Outreach and Engagement
HOME Program - via HUD		• Parenting Youth		
Emergency Solutions Grants - CV (ESG-CV) - via HUD		• Children of Parenting Youth		
Emergency Solutions Grants - CV (ESG-CV) - via HCD		• Women		
Emergency Solutions Grants (ESG) - via HCD		• Men		
Emergency Solutions Grants (ESG) - via HUD		• Transgender		
Community Development Block Grant - CV (CDBG-CV) - via HCD		• Gender Non-Conforming		
Community Development Block Grant - CV (CDBG-CV) - via HUD		• Hispanic/ Latino		
Community Development Block Grant (CDBG) - via HCD		• Non-Hispanic/Non-Latino		
Community Development Block Grant (CDBG) - via HUD		• Black or African American		
No Place Like Home (NPLH) - via HCD		• Asian		
Multifamily Housing Program (MHP) - via HCD		• American Indian or Alaska Native		
Homeless Housing, Assistance and Prevention Program (HHAP) - via		• Native Hawaiian or Other Pacific Islander		
Encampment Resolution Grants - via Cal ICH		• White		
Family Homelessness Challenge Grants - via Cal ICH		• Multiple Races		
Project Roomkey and Rehousing - via CDSS				
FEMA Public Assistance Program Category B - via FEMA				
Community Care Expansion - via CDSS				
CalWORKs Housing Support Program (HSP) - via CDSS				
Housing and Disability Advocacy Program (HDAP) - via CDSS				
Home Safe - via CDSS				
Bringing Families Home (BFH) - via CDSS				
Supportive Services for Formerly Homeless Veterans (SSFHV)- via CalVet				
Continuum of Care Program (CoC) - via HUD				
Emergency Housing Vouchers (EHVs) - via HUD				
Housing Choice Vouchers (HCVs) - via HUD				
HUD-VA Supportive Housing Program Vouchers (HUD-VASH) - via HUD				
Family Unification Program Vouchers (FUP) - via HUD				
Supportive Services for Veteran Families Program (SSVF) - via VA				
Coronavirus Fiscal Recovery Funds (CFRF) - via Treasury				
Coronavirus Relief Fund (CRF) - via Treasury				
Local General Fund				
Local Housing Trust Fund				
Other (please enter funding source)				