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Contract Number
23-521 A-2

SAP Number

Children and Family Services

Department Contract Representative	Navyla Ahmad
Telephone Number	(909) 388-0230
Contractor	San Diego State University Research Foundation
Contractor Representative	Steve Torok
Telephone Number	(619) 594-6620
Contract Term	July 1, 2023, through June 30, 2028
Original Contract Amount	\$8,288,472
Amendment Amount	\$5,967,385
Total Contract Amount	\$14,255,857
Cost Center	5011001000
Grant Number (if applicable)	N/A

IT IS HEREBY AGREED AS FOLLOWS:

AMENDMENT NO. 2

It is hereby agreed to amend Contract No. 23-521, as follows:

TABLE OF CONTENTS

Add the following attachments to the table of contents:

D. ASSURANCE OF COMPLIANCE STATEMENT

E. ANTI- LOBBYING CERTIFICATION

F. CAMPAIGN CONTRIBUTION DISCLOSURE

SECTION A. DEFINITIONS

Amend Section A. Definitions, Definition 18. **Structured Decision Making (SDM)** to read as follows:

- 18. **Structured Decision Making (SDM)** – An automated set of assessment tools used by Social Workers (SWs) to ensure appropriate and thorough investigations, services, safety planning, and

review of legal issues have occurred. The main goals of SDM are to secure the child or youth's safety, permanency, and wellbeing. Systematically, SDM is designed to reduce subsequent abuse/neglect referrals and complaints, as well as the rate of foster care placement and the length of stay for children placed in foster care. SDM tools used by CFS include but may not be limited to:

- a. Hotline Tool,
- b. Safety Assessment,
- c. Substitute Care Provider Safety Assessment,
- d. Family Risk Assessment,
- e. Family Strengths and Needs Assessment,
- f. Family Risk Assessment for In-Home Cases, and
- g. Reunification Assessment,
- h. Substitute Congregate Care Assessment.

Add the following Definitions to Section A:

21. CRA Facilitator Orientation – Provided to all new CRA Facilitators to provide an overview and vision of the CRA. CRA facilitators attend one-on-one meetings with the Workforce Development Specialist to review their curriculum, class activities, expected outcomes, and transfer of learning.
22. Family First Prevention Services (FFPS) – California's approach to prevention and the application of Part I of the federal Family First Prevention Services Act (FFPSA). There are three levels of prevention; Tertiary, which provides interventions to children who have already experienced maltreatment, Secondary, which aims to serve families in need to prevent maltreatment before it occurs, and Primary, which serves the entire population.
23. Integrated Practice – Child and Adolescent Needs & Strengths (IP–CANS): an assessment tool used by California child welfare and behavioral health to identify a child's needs and strengths, to support case plans and decision-making.
24. Workforce Development Specialist: This position provides in-person and virtual classroom deliveries, coaching, curriculum development (for in person and virtual training) project management, and facilitation of learning collaboratives and convenings.

SECTION B. CONTRACTOR RESPONSIBILITIES

Amend Section B. Contractor Responsibilities, Paragraph 7.c.2 to read as follows:

- 2) Liaison Service – The CWDS Consultant shall meet regularly with the CFS Executive Team to identify training needs and topics.

Amend Section B. Contractor Responsibilities, Paragraph 8.b to read as follows:

- b. Practice Coaches – Provide at least seven (7) Child Welfare practice coaches to deliver coaching focused on specific practice implementation, including but not limited to:
 - 1) Skill demonstration with children and families,
 - 2) Assistance to CFS staff in performing the skill in real time with a family, and
 - 3) Observation of the staff in practicing the skill and providing detailed feedback for skill improvement.

Amend Section B. Contractor Responsibilities, Paragraph 8.h. to read as follows:

- h. Provide all training and development services/deliverables in Attachment C.2 – Scope of Work Training and Development Services/Deliverables. Contractor shall review Attachment C.2 at least annually, in consultation with CFS, and revise, as needed.

SECTION C. GENERAL CONTRACT REQUIREMENTS, add Paragraphs 59 and 60 to read as follows:

59. **Byrd Anti-Lobbying Amendment (31 U.S.C. § 1352 (as amended))** - Contractor certifies on Attachment E that it will not and has not used Federal appropriated funds to pay any person or organization for influencing or attempting to influence an officer or employee of any agency, a member of Congress, officer or employee of Congress, or an employee of a member of Congress in connection with obtaining any Federal contract, grant or any other award covered by 31 USC 1352. Contractor shall also disclose to the County any lobbying with non-Federal funds that takes place in connection with obtaining any Federal award.

60. **Levine Act - Campaign Contribution Disclosure (formerly referred to as Senate Bill 1439)**
Contractor has disclosed to the County using Attachment F – Levine Act - Campaign Contribution Disclosure (formerly referred to as Senate Bill 1439), whether it has made any campaign contributions of more than \$500 to any member of the Board of Supervisors or other County elected officer [Sheriff, Assessor-Recorder-Clerk, Auditor-Controller/Treasurer/Tax Collector and the District Attorney] within the earlier of: (1) the date of the submission of Contractor's proposal to the County, or (2) 12 months before the date this Contract was approved by the Board of Supervisors. Contractor acknowledges that under Government Code section 84308, Contractor is prohibited from making campaign contributions of more than \$500 to any member of the Board of Supervisors or other County elected officer for 12 months after the County's consideration of the Contract.

In the event of a proposed amendment to this Contract, the Contractor will provide the County a written statement disclosing any campaign contribution(s) of more than \$500 to any member of the Board of Supervisors or other County elected officer within the preceding 12 months of the date of the proposed amendment.

Campaign contributions include those made by any agent/person/entity on behalf of the Contractor or by a parent, subsidiary or otherwise related business entity of Contractor.

SECTION D. TERM OF CONTRACT

Amend Section D. Term of Contract, Paragraph 1 to read as follows:

1. This contract is effective as of July 1, 2023, and is extended from the original contract end date of June 30, 2026, to expire on June 30, 2028, but may be terminated earlier in accordance with provisions of this Contract.

SECTION F. FISCAL PROVISIONS

Remove and Replace Section F. Fiscal Provisions, Paragraphs 1 and 2 to read as follows:

1. The maximum amount of payment under this Contract shall not exceed \$14,255,857, of which \$7,127,928.50 may be federally funded, and shall be subject to availability of other funds to the County. The consideration to be paid to Contractor, as provided herein, shall be in full payment for all Contractor's services and expenses incurred in the performance hereof, including travel and per diem.
2. Contractor shall be paid on a fee-for-service basis as delineated in the Training Budget (Attachment B, B.1, and B.2).

SECTION H. RIGHT TO MONITOR AND AUDIT

Amend Section H. Right to Monitor, Paragraphs 7 and 8 to read as follows:

- 7. The following closely related programs identified by the System Award Management Assistance Listing number are to be considered as an "Other cluster" for purposes of determining major programs or whether a program specific audit may be elected. The Contractor shall communicate this information to the independent auditor conducting the organization's single audit.

US Department of Health and Human Services:
Number: 93.658 Foster Care Title IV-E

- 8. County is required to identify the Contractor Unique Entity Identification (UEI) number, as known in the federal System for Award Management (SAM), and Federal Award Identification Number (FAIN) in all County contracts that include federal funds or pass through of federal funds. This information is required in order for the County to remain in compliance with Title 2 CFR Section 200.331 and remain eligible to receive federal funding. The Contractor shall provide the Contractor name as registered in SAM, as well as the UEI number to be included in this Contract. Related FAIN will be included in this Contract by the County.

Contractor Name as registered in SAM	San Diego State university Foundation dba San Diego State University Research Foundation
UEI	H59JKGFZKHL7
FAIN	2601CAFOST

ATTACHMENTS

ATTACHMENT B.2 – BUDGET

Add Attachment B.2, Budget for FY 2026-27 and FY 2027-28

ATTACHMENT C.2 – TRAINING AND DEVELOPMENT SERVICES/DELIVERABLES

Add Attachment C.2

ATTACHMENT D – ASSURANCE OF COMPLIANCE

Add Attachment D

ATTACHMENT E – ANTI-LOBBYING CERTIFICATION

Add Attachment E

ATTACHMENT F – LEVINE ACT -CAMPAIG CONTRIBUTION DISCLOSURE (formerly referred to as Senate Bill 1439)

Add Attachment F

All other terms and conditions of Contracts No. 23-521 remain in full force and effect.

This Amendment may be executed in any number of counterparts, each of which so executed shall be deemed to be an original, and such counterparts shall together constitute one and the same Amendment. The parties shall be entitled to sign and transmit an electronic signature of this Amendment (whether by facsimile, PDF, or other email transmission), which signature shall be binding on the party whose name is contained therein. Each party providing an electronic signature agrees to promptly execute and deliver to the other party an original signed Amendment upon request.

IN WITNESS WHEREOF, San Bernardino County and the San Diego State University Research Foundation have each caused this Amendment to be subscribed by its respective duly authorized officers, on its behalf.

SAN BERNARDINO COUNTY

► Dawn Rowe
Dawn Rowe, Chair, Board of Supervisors

Dated: JUN 09 2026

SIGNED AND CERTIFIED THAT A COPY OF THIS DOCUMENT HAS BEEN DELIVERED TO THE CHAIRMAN OF THE BOARD



By Lisa Monek
Lisa Monek, Clerk of the Board of Supervisors, San Bernardino County

SAN DIEGO STATE UNIVERSITY RESEARCH FOUNDATION

(Print or type name of corporation, company, contractor, etc.)

By ► Renee Lechner
(Authorized signature - sign in blue ink)

Name Renee Lechner
(Print or type name of person signing contract)

Title Senior Director, Sponsored Research Administration and Contracting Services
(Print or Type)

Dated: 5/12/2026

Address 5250 Campanile Drive
San Diego, CA 92182-1947

FOR COUNTY USE ONLY

Approved as to Legal Form
Signed by: Daniella Hernandez
Daniella V. Hernandez, Deputy County Counsel
Date 5/12/2026

Reviewed for Contract Compliance
Signed by: Lisa Rivas-Ordaz
Lisa Rivas-Ordaz, Contracts Manager
Date 5/13/2026

Reviewed/Approved by Department
Signed by: Jeany Glasgow
Jeany Glasgow, Director
Date 5/12/2026

BUDGET FOR FISCAL YEAR 2026-27 and 2027-28

DELIVERABLES	FY 2026-27 COST PER UNIT	NUMBER OF UNITS	FY 2026-27 BUDGET	FY 2027/28 COST PER UNIT	NUMBER OF UNITS	FY 2027-28 BUDGET
Coaching						
Lineworker/Supervisor	\$2,433	576	\$1,401,408	\$2,529	576	\$1,456,704
Leadership	\$3,220	96	\$309,120	\$3,329	96	\$319,584
Advanced Training						
Advanced Training: to include SOP Module Training, CFT Training, and/or other advanced trainings approved by the County	\$6,407	108	\$691,956	\$6,638	113	\$750,094
Simulation Site						
Provide Core Simulation training deliveries	\$11,905	6	\$71,430	\$12,070	8	\$96,560
Provide Advanced Simulation training deliveries	\$14,741	6	\$88,446	\$14,888	6	\$89,328
Curriculum Development						
development of 1 60 minute eLearning	\$53,312	1	\$53,312			

Cultural Responsiveness Academy (CRA)						
Cultural Responsiveness Academy (includes 3 CRA sims)	\$312,843	1	\$312,843	\$326,600	1	\$326,600
Total			\$2,928,515		TOTAL FOR BOTH FISCAL YEARS	\$3,038,870 \$5,967,385

**Scope of Work Training and Development Services/Deliverables
for Fiscal Years 2026-27 and 2027-28**

1. Contractor shall provide training and development during each fiscal year (FY) below. Any deviations between years are noted under the corresponding service or deliverable:
 - a. FY 2026-27: July 1, 2026-June 30, 2027
 - b. FY 2027-28 July 1, 2027-June 30, 2028

2. Training and development services/deliverables shall be provided as follows:
 - a. Child Welfare Development Services (CWDS)
 - 1) Field-based Training/Coaching in all of the seven (7) Children and Family Services (CFS) regions. Coaching distribution is based on coaching need based on consultation between contractor and the County:
 - a) 576 days of lineworker/supervisor & 96 days of leadership in FY 2026-27
 - b) 576 days of lineworker/supervisor & 96 days of leadership in FY 2027-28
 - 2) Advanced Training on topics including SOP orientations and other topics and shall be determined in consultation with CFS Executive Team:
 - a) 108 Advanced training days in FY 2026-27
 - b) 113 Advanced training days in FY 2027-28
 - 3) Training evaluations for Advanced training days shall include:
 - a) Participant evaluations of the usefulness of the training completed at the end of the training with a minimum of 80% of staff respondents rating the overall usefulness of the training.
 - b) Follow-up evaluations with a randomly selected group of participants that assess their transfer of learning.
 - 4) Simulation Site Training shall consist of:
 - a) Simulation training days with each Common Core 3.5 delivery provided by the state for:
 - i. Up to 6 Core Training days in FY 2026-27
 - ii. Up to 8 Core Training days in FY 2027-28
 - b) Simulation coordination activities shall include, but are not limited to the following:
 - i. Costs of this simulation training
 - ii. Coaching/Field-Based training
 - iii. Facilitation

- v. Props
 - vi. Space
 - vii. Staffing
 - viii. Measure the impact of simulation sessions (including core and advanced simulations) on participant learning and to collect participant feedback. The evaluation protocol may include, but is not limited to:
 - Instrument development for data collection.
 - Data analysis methodology.
 - Data reports developed in conjunction with CFS.
- 5) Advanced simulation trainings on topics previously developed for CFS as follows:
- a) 6 advanced simulation trainings for FY 2026-27
 - b) 6 advanced simulation trainings for FY 2027-28
 - c) Evaluations for Advanced Simulations that utilize CFS approved criteria. Evaluations will measure the impact on learning, and will include, but may not be limited to:
 - i. Instrument development for data collection,
 - ii. Data analysis methodology, and
 - iii. Data reports developed in conjunction with CFS.
- 6) Provide one (1) Cultural Responsiveness Academy (CRA) each fiscal year- Let's talk about Dad: Improving Father Engagement Across CFS through Culturally Responsive Practice. CRA will consist of the following:
- a) Three (3) cohorts: (Support Staff, Line Staff, and Leadership), with each learner attending one (1) class a month for six (6) months. Total of eighteen (18) training days for all three (3) cohorts.
 - b) Coaching provided to learners to support application of learning to practice, transfer of learning, development of skills, and to provide support to guide completion of the Practice Change Initiative or Learning Journey. Total of fifteen (15) coaching days.
 - c) One graduation ceremony where Practice Change Initiative proposals or Learning Journeys will be presented to fellow learners and leadership.
 - d) CRA Facilitator Orientation - Provided to all new CRA Facilitators to provide an overview and vision of the CRA. CRA Facilitators attend one-on-one meetings with the Workforce Development Specialist to review their curriculum: class activities, expected outcomes, and transfer of learning.
 - e) Develop and deliver three (3) advanced simulation trainings one (1) for each cohort.
 - f) Develop and provide a mixed-methods evaluation design of the CRA. A report of evaluation findings will be shared with CFS upon completion of evaluation. CWDS will assess the following components:

- i. Identify which learners are attending, which learners are not attending, and which learners are completing the program.
 - ii. Determine outcomes to clarify whether efforts are effective, how knowledge and skills are impacted.
 - iii. Identify which learners intend to apply content to their work.
 - iv. Examine qualitative data to assess learner perceptions and inform continuous quality improvement, including refinement of content, delivery methods, and overall participant experience.
- 7) eLearning Curriculum Development shall consist of:
 - a) Develop one 60 minute eLearning for FY 2026-27.
 - b) Topic to be determined in conjunction with CFS.
- 8) Contractor shall provide the following reports to the assigned CFS Deputy Director:
 - a) Quarterly Reports are required for the first three (3) quarters of the fiscal year and shall:
 - i. Summarize progress toward each service deliverable identified in Section B of Contract, Attachments B.2 and C.2, and
 - ii. Categorize quarter-to-date and year-to-date statistics and progress.
 - b) Annual reports are required in place of final quarterly report at the end of each fiscal year and shall:
 - i. Summarize trend information found in quarterly reports,
 - ii. Identify all trainings and special events, and
 - iii. Include cumulative evaluation results, participant numbers, and learning objectives achieved.

ASSURANCE OF COMPLIANCE STATEMENT

**ASSURANCE OF COMPLIANCE WITH THE
CALIFORNIA DEPARTMENT OF SOCIAL SERVICES
NONDISCRIMINATION IN STATE AND FEDERALLY ASSISTED PROGRAMS**

San Diego State University Research Foundation

NAME OF THE CONTRACTING AGENCY

(Hereinafter called the "Agency")

HEREBY AGREES THAT it will comply with Title VI and VII of the Civil Rights act of 1964 as amended; Section 504 of the Rehabilitation Act of 1973 as amended; the Age Discrimination Act of 1975 as amended; the Food Stamp Act of 1977, as amended and in particular section 272.6; Title II of the Americans with Disabilities Act of 1990; California Civil Code Section 51 et seq., as amended; California Government Code section 11135-11139.8, as amended; California Government Code section 12940; California Government Code section 4450; Title 2, California Code of Regulations sections 11140-11200; Title 24 of the California Code of Regulations, Section 3105A(e); the Dymally-Alatorre Bilingual Services Act (California Government Code Section 7290-7299.8); Section 1808 of the Removal of Barriers to Interethnic Adoption Act of 1996; and other applicable federal and state laws, as well as their implementing regulations [including 45 Code of Federal Regulations (CFR) Parts 80, 84, and 91, 7 CFR Part 15, and 28 CFR Part 42], by ensuring that employment practices and the administration of public assistance and social services programs are nondiscriminatory, to the effect that no person shall because of ethnic group identification, age, sex, sexual orientation, gender identity, color, disability, medical condition, national origin, race, ancestry, marital status, religion, religious creed, political belief, or other applicable protected basis be excluded from participation in or be denied the benefits of, or be otherwise subject to discrimination under any program or activity receiving federal or state assistance; and HEREBY GIVES ASSURANCE THAT, it will immediately take any measures necessary to effectuate this agreement.

THIS ASSURANCE is given in consideration of and for the purpose of obtaining any and all federal and state assistance; and THE AGENCY HEREBY GIVES ASSURANCE THAT administrative methods/procedures which have the effect of subjecting individuals to discrimination or defeating the objectives of the California Department of Social Services (CDSS) Manual of Policies and Procedures (MPP) Chapter 21, will be prohibited.

BY ACCEPTING THIS ASSURANCE, the Agency agrees to compile data, maintain records and submit reports as required, to permit effective enforcement of the aforementioned laws and regulations and permit authorized CDSS and/or federal government personnel, during normal working hours, to review such records, books and accounts as needed to ascertain compliance. If there are any violations of this assurance, CDSS shall have the right to invoke fiscal sanctions or other legal remedies in accordance with Welfare and Institutions Code Section 10605, or Government Code Section 11135-11139.8, or any other laws, or the issue may be referred to the appropriate federal agency for further compliance action and enforcement of this assurance.

THIS ASSURANCE is binding on the Agency directly or through contract, license, or other provider services, as long as it receives federal or state assistance; and shall be submitted annually with the required Civil Rights Plan Update.

5/12/2026

DATE

Signed by:
Renee Ledner

SIGNATURE

San Diego State University Research Foundation

ORGANIZATION

ANTI- LOBBYING CERTIFICATION

The undersigned certifies, to the best of his or her knowledge and belief, that:

1. No Federal appropriated funds have been paid or will be paid, by or on behalf of the undersigned, to any person for influencing or attempting to influence an officer or employee of an agency, a Member of Congress, an officer or employee of Congress, or an employee of a Member of Congress in connection with the awarding of any Federal contract, the making of any Federal grant, the making of any Federal loan, the entering into of any cooperative agreement, and the extension, continuation, renewal, amendment, or modification of any Federal contract, grant, loan, or cooperative agreement.
2. If any funds other than Federal appropriated funds have been paid or will be paid to any person for influencing or attempting to influence an officer or employee of any agency, a Member of Congress, an officer or employee of Congress, or an employee of a Member of Congress in connection with this Federal contract, grant, loan, or cooperative agreement, the undersigned shall complete and submit Standard Form-LLL, "Disclosure Form to Report Lobbying," in accordance with its instructions.
3. The undersigned shall require that the language of this certification be included in the award documents for all subawards at all tiers (including subcontracts, subgrants, and contracts under grants, loans, and cooperative agreements) and that all subrecipients shall certify and disclose accordingly.
4. This certification is a material representation of fact upon which reliance was placed when this transaction was made or entered into. Submission of this certification is a prerequisite for making or entering into this transaction imposed by section 1352, title 31, U.S. Code. Any person who fails to file the required certification shall be subject to a civil penalty of not less than \$10,000 and not more than \$100,000 for each such failure.
5. The Contractor, SDSU Research Foundation, certifies or affirms the truthfulness and accuracy of each statement of its certification and disclosure, if any. In addition, the Contractor understands and agrees that the provisions of 31 U.S.C. Chap. 38, Administrative Remedies for False Claims and Statements, apply to this certification and disclosure, if any.

Signed by:


Signature of Contractor's Authorized Official

Renee Lechner, Sr. Dir. SR Administration & SR Contracting Services

Name and Title of Contractor's Authorized Official

5/12/2026

Date



ATTACHMENT F

Levine Act -

Campaign Contribution Disclosure

(formerly referred to as Senate Bill 1439)

The following is a list of items that are not covered by the Levine Act. A Campaign Contribution Disclosure Form will not be required for the following:

- Contracts that are competitively bid and awarded as required by law or County policy.
- Contracts with labor unions regarding employee salaries and benefits.
- Personal employment contracts
- Contracts under \$50,000
- Contracts where no party receives financial compensation
- Contracts between two (2) or more public agencies
- The review or renewal of development agreements unless there is a material modification or amendment to the agreement
- The review or renewal of competitively bid contracts unless there is a material modification or amendment to the agreement that is worth more than 10% of the value of the contract or \$50,000, whichever is less.
- Any modification or amendment to a matter listed above, except for competitively bid contracts.

DEFINITIONS

Actively supporting the matter: (a) Communicate directly with a member of the Board of Supervisors or other County elected officer [Sheriff, Assessor-Recorder-Clerk, District Attorney, Auditor-Controller/Treasurer/Tax Collector] for the purpose of influencing the County's decision on the matter; or (b) testifies or makes an oral statement before the County in a proceeding on the matter; or (c) communicates with County employees, for the purpose of influencing the County's decision on the matter; or (d) when the person/company's agent lobbies in person, testifies in person or otherwise communicates with the Board or County employees for purposes of influencing the County's decision in a matter.

Agent: A third-party individual or firm who, for compensation, is representing a party or a participant in the matter submitted to the Board of Supervisors. If an agent is an employee or member of a third party law, architectural, engineering or consulting firm, or a similar entity, both the entity and the individual are considered agents.

Otherwise related entity: An otherwise related entity is any for-profit organization/company which does not have a parent-subsidary relationship but meets one of the following criteria:

- (1) One business entity has a controlling ownership interest in the other business entity;
- (2) There is shared management and control between the entities; or
- (3) A controlling owner (fifty percent (50%) or greater interest as a shareholder or as a general partner) in one entity also is a controlling owner in the other entity.

For purposes of (2), "shared management and control" can be found when the same person or substantially the same persons own and manage the two entities; there are common or commingled funds or assets; the business entities share the use of the same offices or employees, or otherwise share activities, resources or personnel on a regular basis; or there is otherwise a regular and close working relationship between the entities.

Parent-Subsidiary Relationship: A parent-subsidiary relationship exists when one corporation has more than 50 percent (50%) of the voting power of another corporation.

Contractors must respond to the questions on the following page. If a question does not apply respond N/A or Not Applicable.

1. Name of Contractor: San Diego State University Research Foundation

2. Is the entity listed in Question No.1 a nonprofit organization under Internal Revenue Code section 501(c)(3)?
 Yes If yes, skip Question Nos. 3-4 and go to Question No. 5
 No

3. Name of Principal (i.e., CEO/President) of entity listed in Question No. 1, if the individual actively supports the matter and has a financial interest in the decision: N/A

4. If the entity identified in Question No.1 is a corporation held by 35 or less shareholders, and not publicly traded ("closed corporation"), identify the major shareholder(s):
N/A

5. Name of any parent, subsidiary, or otherwise related entity for the entity listed in Question No. 1 (see definitions above):

Company Name	Relationship
N/A	N/A
N/A	N/A

6. Name of agent(s) of Contractor:

Company Name	Agent(s)	Date Agent Retained (if less than 12 months prior)
N/A	N/A	N/A
N/A	N/A	N/A

7. Name of Subcontractor(s) (including Principal and Agent(s)) that will be providing services/work under the awarded contract if the subcontractor (1) actively supports the matter and (2) has a financial interest in the decision and (3) will be possibly identified in the contract with the County or board governed special district.

Company Name	Subcontractor(s):	Principal and/or Agent(s):
N/A	N/A	N/A
N/A	N/A	N/A

8. Name of any known individuals/companies who are not listed in Questions 1-7, but who may (1) actively support or oppose the matter submitted to the Board and (2) have a financial interest in the outcome of the decision:

