



# Partnership and Collaborative Efforts

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- Providing more than just affordable housing and housing subsidies by:
  - Connecting families to services and partners in the community
  - Expanding traditional affordable housing programs into innovative programs that assist in improving a family's well being
  - Offering on-site or in-office educational, career, professional, and social services for the families served
- Saving tax-payer dollars by:
  - Maximizing our community and government resources by leveraging funding and in-kind services, and sharing data on mutual customers
  - Breaking down silos and working collaboratively with others
  - Thinking innovatively to deliver programs and services more efficiently and in a cost effective manner
  - Holding families served more accountable
- Doing more than just housing is not mandated by HUD – we rely on our partners:
  - No additional funding is provided for anything other than housing assistance payments
  - No capital funds for development
  - No additional funding for supportive/career services

- Long standing history of partnerships
  - Oldest partnership dates back to the 1960s, became first housing authority West of the Mississippi to have a medical clinic on a Public Housing site...and still stands today as the Whitney Young Clinic at our Maplewood Homes Affordable Housing site (San Bernardino)
- County of San Bernardino Partnerships
  - Community Development & Housing (30+ years)
  - Department of Behavioral Health (23+ years): in-kind supportive services to CoC and NCLU families
  - Preschool Services (20+ years): on site preschools at various affordable housing sites
  - Sheriff's Department (15+ year): support for housing site staff; HOPE Team
  - Department of Public Health (15+ years): Friday Night Live; Smoke free housing
  - Workforce Development Department (10+ years): Job training and placement services
  - Transitional Assistance Department (7+ years): Housing Support Program; On-site services; Data sharing

- County of San Bernardino Partnerships (cont.)

- Aging and Adult Services
- Child and Family Services
- County Fire
- County Legal Counsel
- Fleet Services
- Graphic Design Services
- Land Use Services
- Procurement
- Superintendent of Schools
- Veterans Affairs



## Partial list of development partners:

- Housing Partners I, Inc. – HACSB non-profit development since 1991
- U.S. Department of Housing and Urban Development: Moving to Work, Project-Based Vouchers, Rental Assistance Demonstration, Veterans Affairs Supportive Housing (VASH), Neighborhood Stabilization, HOME.
- County's Community Development and Housing Department
- 18 Cities (Built or acquired housing sites in): 29 Palms, Adelanto, Barstow, Chino, Colton, Fontana, Hesperia, Highland, Loma Linda, Mentone, Montclair, Ontario, Rancho Cucamonga, Redlands, Rialto, San Bernardino, Upland, Victorville, and Yucaipa
  - 5 unincorporated areas: Baker, Bloomington, Joshua Tree, Mentone, Twin Peaks
  - 2 towns: Apple Valley and Yucca Valley
- Financial Institutions: JP Morgan Chase, Bank of America, Federal Home Loan Bank, PNC Bank, Wells Fargo Bank

# Development – Unfunded, yet possible

- State of California: Housing and Community Development Department; CA Tax Credit Allocation Committee; CA Debt Limit Allocation Committee; Mental Health Services Act; Strategic Growth Council, Public Utilities Commission
- Property Management Companies: Reliant Asset Management Solutions, Beacon, John Stewart Co., Step Up on Second, Hyder, Quality Management Group Inc.
- Private Developers: National CORE, Related Cos., Meta Housing, Bridge Housing, AmCal, LaBarge Industries, Housing Preservation, Inc.
- Energy Partners: Helio Power Inc. (solar), Noresco (energy performance contract), SoCal Edison (MASH program), EvGo (electric vehicle charging)



Golden Apartments, 38-units of permanent supportive housing for chronically homeless individuals

## Partners in Action:

- **County’s Department of Behavioral Health** - Case management services | Mental health services | Behavioral health education and outreach | Substance use services
- **County’s Workforce Development Department** - Employment Services: vocational counseling, job training and placement
- **County and City of San Bernardino** - HOME funds
- **Goodwill of Southern California** - Employment services: vocational counseling, job training and placement
- **HomeAid** – Appliances and plumbing fixtures for minimal cost
- **Inland Empire Health Plan** - Physical health services and intense case management services
- **Loma Linda University** – Research
- **Step Up on Second Street** – Property management services
- **U.S. Department of Housing and Urban Development** – Federal Housing Choice Voucher Rental Assistance funding

- Vista Del Sol – 71 senior units built by HACSB in 2010 at a total cost of \$222,000 per unit
  - Partners: Housing Partners I, Inc., Bank of America, Beacon Property Management, City of Redlands, County of San Bernardino HOME funds, Department of Aging and Adult services, U.S. Department of Housing and Urban Development



- Andalusia Apartments – 168 unit new condominium development in Victorville acquired and completed by HACSB in 2009 for a total cost of around \$80,000 per unit.
  - Partners: East West Bank, City of Victorville



New non-elderly/disabled families receive term-limited housing assistance coupled with coaching and resource referrals.

## Partners in Action:

- **County's Workforce Development Department** - Employment Services: vocational counseling, job training and placement
- **County's Transitional Assistance Department** – On-site services; Data sharing
- **Goodwill of Southern California** - Employment services: vocational counseling, job training and placement
- **Loma Linda University** – Longitudinal and post-assistance research
- **U.S. Department of Housing and Urban Development**
  - Federal Housing Choice Voucher Rental Assistance funding



Innovative initiative that focuses on housing truly street homeless families with children while also working on the educational and well-being of the children and the economic advancement of the parent(s).

## **Partners in Action:**

- County's Department of Behavioral Health
- County's Children and Family Services
- Knowledge and Education for Your Success (KEYS)
- Loma Linda University
- San Bernardino County Superintendent of Schools
- Sheriff's HOPE Team
- Senator Dianne Feinstein
- United States Department of Housing and Urban Development
- United Way 211



Provides rapid rehousing assistance for homeless families with children receiving CalWORKs. Coupled with short-term rental assistance and case management.

## **Partners in Action:**

- California Department of Social Service, Housing and Homeless Bureau
- County's Transitional Assistance Department
- County's Department of Behavioral Health
- County Sheriff's HOPE Team
- Knowledge and Education for Your Success (KEYS)
- Loma Linda University
- United Way 211



HACSB received a grant award for the Broadband Adoption Digital Learning Centers to help get closer to closing the digital divide among low-income communities. On-site digital training classes are offered at five housing sites.

## Partners in Action:

- California Advanced Service Fund – California Public Utilities
- California Emerging Technology Fund
- Greater Harvest Community Center, Inc.
- Inland Empire Regional Broadband Consortium
- Spectrum



- Local, state, and federal elected officials
- **Advocacy:** California Association of Housing Authorities; Council for Large Public Housing Authorities; National Association of Redevelopment Officials; Inland Fair Housing and Mediation Board
- **Educational:** First 5; San Bernardino Superintendent of Schools; San Bernardino Unified School District; San Bernardino Community College District
- **Homeless Partners:** United Way 211; Mercy House; Sheriff's HOPE Team
- **Health:** Dignity Health, Inland Empire Health Plan, Molina Healthcare
- **Industry partners:** Building Industry Association, Baldy View Chapter; California Apartment Association
- **Resident Services:** Boys n' Girls Club; Great Harvest Community Center; KidCare International; Camp Fire USA; CA State Council on Developmental Disabilities

Questions?