



County Administrative Office

# 2021-22 RECOMMENDED BUDGET

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Chief Executive Officer

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June 8, 2021



- CEO Priorities
- Overview of 2021-22 Recommended Budget – Including All Entities
  - County of San Bernardino
  - Board Governed Community Service Areas
  - Big Bear Valley Recreation and Park District
  - Bloomington Recreation and Park District
  - Fire Protection District
  - Flood Control District
  - Inland Counties Emergency Medical Agency
  - In-Home Supportive Services Public Authority
  - County Industrial Development Authority (CoIDA)
- 2021-22 General Fund Reserves
- Items included in Attachment B not discussed at the Workshop (May 18, 2021).

- The 2021-22 Recommended Budget is balanced and consistent with policy direction received from the Board of Supervisors.
- Though the future remains uncertain, this budget recognizes the current relative stability of County revenues while maintaining significant resources available to address any possible future economic disruptions.
- The strength of the County's revenue sources is complimented by significant stimulus dollars.

- **County Financial Stability**
  - General Purpose Reserve at 20%
- **Addressing Community Concerns**
  - Illegal Marijuana Enforcement
  - Short-Term Rental Oversight
  - Illegal Dumping and Graffiti Abatement
  - Snow Play Nuisance Abatement
  - Illegal Vending
  - Illegal Trucking Activities
- **Homelessness**
  - Strategic and continuous efforts addressing homelessness
- **Capital Replacement Needs**
  - Downtown Building Replacement Project
  - Sheriff/Coroner/Public Administrator capital projects
  - Regional Parks revenue generating investments
  - the District Attorney's High Desert Building Acquisition Project
  - Building Replacement Reserve (\$20.0 million ongoing).
- **Operational Improvements/Efficiencies**
  - Real Estate Services Department Project Management Division
  - Human Resources to improve service and focus on countywide initiatives.
- **Innovation and Technology**
  - Innovation and Technology Government Efficiency Partnership
  - County systems including:
    - ATC Property Tax Systems
    - Assessor's Property Information Management System (PIMS)
- **Equity Element Group**
  - Request for Proposal (RFP) process to select a consultant that will:
    - Help further define equity;
    - Determine a common language and understanding;
    - Review policies and procedures to ensure a broad and inclusive approach to providing services.

# 2021-22 Recommended Budget Hearing – All Entities

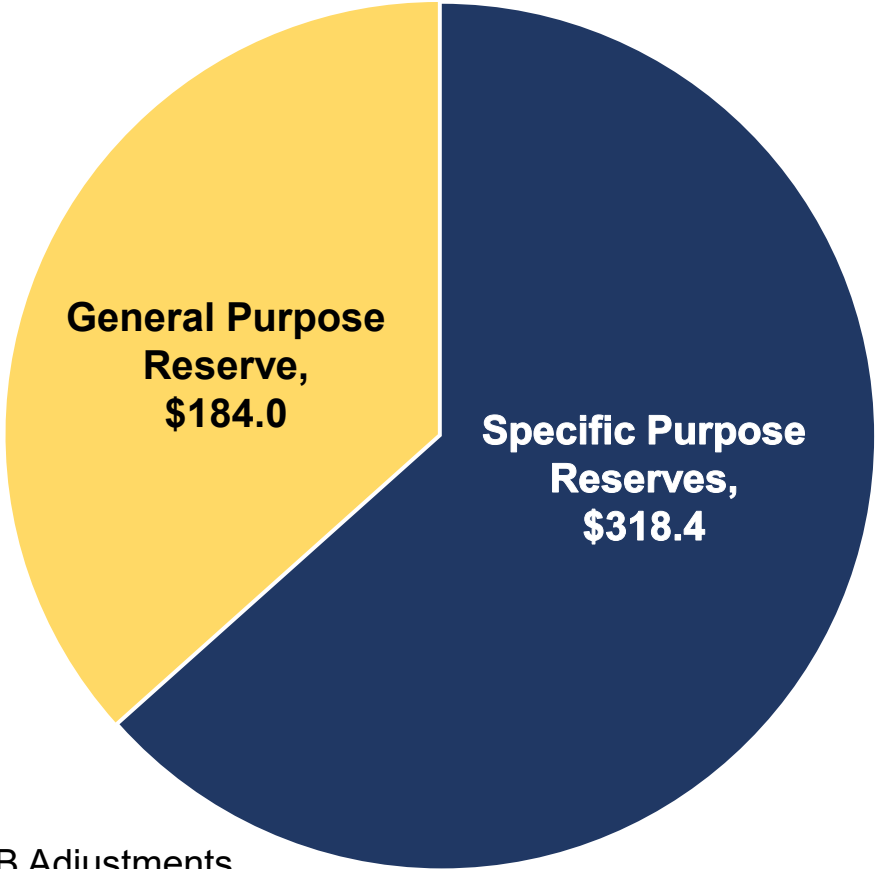
	Fiscal Year 2020-21 Modified Budget	Fiscal Year 2021-22 Recommended Budget	Fiscal Year 2021-22 Allocations per Attachment B	Fiscal Year 2021-22 Recommended Budget including Attachment B	Revised Change From Prior Year Modified
<b>REQUIREMENTS</b>					
Staffing Expenses	2,490,638,988	2,712,676,730	10,131,767	2,722,808,497	232,169,509
Operating Expenses	4,176,176,854	3,733,219,136	101,412,155	3,834,631,291	(341,545,563)
Capital Expenditures	870,464,647	832,045,643	91,694,532	923,740,175	53,275,528
Reimbursements	(527,569,218)	(517,372,010)	(1,161,200)	(518,533,210)	9,036,008
Contingencies	213,328,124	320,433,955	(213,264,434)	107,169,521	(106,158,603)
<b>Subtotal Appropriation</b>	<b>7,223,039,395</b>	<b>7,081,003,454</b>	<b>(11,187,180)</b>	<b>7,069,816,274</b>	<b>(153,223,121)</b>
Operating Transfers Out	344,677,615	297,219,985	118,852,986	416,072,971	71,395,356
General Fund Contributions to Reserves	58,418,942	27,045,799	109,433,055	136,478,854	78,059,912
Non-General Fund Contr. to Reserves/Net Position	26,278,416	14,183,877	0	14,183,877	(12,094,539)
<b>Total Requirements</b>	<b>7,652,414,368</b>	<b>7,419,453,115</b>	<b>217,098,861</b>	<b>7,636,551,976</b>	<b>(15,862,392)</b>

# 2021-22 Recommended Budget Hearing – By Group

	Fiscal Year 2020-21 Modified Budget	Fiscal Year 2021-22 Recommended Budget	Fiscal Year 2021-22 Allocations per Attachment B	Fiscal Year 2021-22 Recommended Budget including Attachment B	Revised Change From Prior Year Modified
Administration	400,231,848	401,553,212	14,645,111	416,198,323	15,966,475
Capital Facilities Leases	(917,986)	82,014	0	82,014	1,000,000
Economic Development Agency	52,403,057	32,730,505	600,000	33,330,505	(19,072,552)
Community Development and Housing Agency	139,089,817	113,615,028	56,786,650	170,401,678	31,311,861
Fiscal	93,822,558	96,447,198	14,472,147	110,919,345	17,096,787
Arrowhead Regional Medical Center	907,449,565	955,230,782	0	955,230,782	47,781,217
Human Services	2,606,208,029	2,606,392,788	1,263,550	2,607,656,338	1,448,309
Law and Justice	1,177,257,130	1,198,639,706	4,123,399	1,202,763,105	25,505,975
Operations and Community Services	542,413,216	487,548,086	2,778,617	490,326,703	(52,086,513)
Capital Improvement Program	491,284,857	486,145,268	91,084,780	577,230,048	85,945,191
Other Funding	664,851,471	441,924,140	30,431,607	472,355,747	(192,495,724)
<b>County Subtotal:</b>	<b>7,074,093,562</b>	<b>6,820,308,727</b>	<b>216,185,861</b>	<b>7,036,494,588</b>	<b>(37,598,974)</b>
Special Districts/Other Agencies	578,320,806	599,144,388	913,000	600,057,388	21,736,582
<b>Total All Entities</b>	<b>7,652,414,368</b>	<b>7,419,453,115</b>	<b>217,098,861</b>	<b>7,636,551,976</b>	<b>(15,862,392)</b>
Budgeted Staffing*	24,155	25,368	62	25,430	1,275

*Note: Requirements include contributions to Available Reserves and Net Position. Totals may not add due to rounding.*

2021-22 Recommended Reserves totaling: \$502.4 million\*



**Notable Specific Purpose Reserves:**

- Asset Replacement: \$52.1
- Building Replacement: \$20.0
- New Property Tax System: \$31.5
- Earned Leave: \$19.5
- Medical Center Debt Service: \$32.1
- Specific CIP Projects: \$71.0
- Body Camera Implementation: \$5.3
- Community Concerns: \$8.6
- Community Service Upgrades: \$5.0
- Countywide Crime Suppression: \$4.5
- All Other Specific Purpose Reserves: \$68.8

\*Includes Attachment B Adjustments

- Items included in ATT B not discussed at the Workshop (May 18, 2021).
  - Adjustments to recognize Emergency Rental Assistance Program (ERA 2) funding.
  - \$1.0 Million in funding for Countywide Crime Suppression and Pilot Program Reserve (bringing total 2022 Contribution to this reserve to \$4.0 million)
  - Various Staffing and Classification Actions (No General Fund Impact):

## Staffing Actions (Net Increase of 22):

- ARMC (+3 positions)
- CAO – Finance (net zero)
- DAAS (+11 positions)
- Museum (net zero)
- Probation (+1 position)
- Real Estate Services (+7 positions)

## Classification Actions (No Net Change):

- |                                      |                                  |
|--------------------------------------|----------------------------------|
| • ARMC (Reclass)                     | • Land Use Services (Reclass)    |
| • Airports (Reclass)                 | • Public Health (Reclass)        |
| • Fire Protection District (Reclass) | • Public Works (Reclass)         |
| • Human Resources (Reclass/Equity)   | • Real Estate Services (Reclass) |
|                                      | • Sheriff's Department (Reclass) |





## Questions and Discussion

